

#### **MEETING NOTICE**

The **Ordinary Meeting** of **Bayside Council** will be held in the Rockdale Town Hall, Council Chambers, Level 1, 448 Princes Highway, Rockdale on Wednesday 11 July 2018 at 7:00 pm

#### **AGENDA**

1	ACK	ACKNOWLEDGEMENT OF TRADITIONAL OWNERS		
2	OPE	OPENING PRAYER		
3	APO	APOLOGIES		
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The meeting will be video recorded and live streamed to the community via Council's Facebook page, in accordance with Council's Code of Meeting Practice.

Meredith Wallace General Manager



Item No 5.1

Subject Minutes of the Council Meeting - 13 June 2018

Report by Michael Mamo, Director City Performance

File SF17/2774

#### Officer Recommendation

That the Minutes of the Council meeting held on 13 June 2018 be confirmed as a true record of proceedings.

#### **Present**

Mayor, Councillor Bill Saravinovski
Deputy Mayor, Councillor Joe Awada
Councillor Liz Barlow
Councillor Ron Bezic
Councillor Christina Curry
Councillor Petros Kalligas
Councillor James Macdonald
Councillor Ed McDougall
Councillor Scott Morrissey
Councillor Michael Nagi
Councillor Vicki Poulos
Councillor Dorothy Rapisardi
Councillor Paul Sedrak
Councillor Andrew Tsounis

#### **Also Present**

Meredith Wallace, General Manager
Colin Clissold, Director City Presentation
Debra Dawson, Director City Life
Michael Mamo, Director City Performance
Michael McCabe, Director City Futures
Clare Harley, Manager Strategic Planning
Hayla Doris, Manager Recreation and Community Services
Liz Rog, Manager Executive Services
Fausto Sut, Manager Governance & Risk
Vincenzo Carrabs, Head of Communications & Events
Matthew Torta, IT Support Officer
Ian Vong, IT Support Officer
Lauren Thomas, Governance Officer

The Mayor opened the meeting in the Council Chambers, Rockdale Town Hall, Level 1, 448 Princes Highway, Rockdale at 7:05 pm.

The Mayor informed the meeting, including members of the public, that the meeting is being video recorded and live streamed to the community via Council's Facebook page, in accordance with Council's Code of Meeting Practice.

#### 1 Acknowledgement of Traditional Owners

The Mayor affirmed that Bayside Council respects the traditional custodians of the land, elders past and present and future leaders, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

#### 2 Opening Prayer

Father Yacub Barkat of St Gabriels Parish Bexley, St Mary McKillop Parish Rockdale and St Xaviers Parish Arncliffe opened the meeting in prayer.

#### 3 Apologies

RESOLUTION

Minute 2018/108

Resolved on the motion of Councillors Awada and Nagi

That the following apology be received and leave of absence granted:

Councillor Tarek Ibrahim

#### **Cheque Presentation to the Cancer Council NSW**

The Mayor advised those present that on Monday 4 June 2018, Bayside Council staff participated in Australia's Biggest Morning Tea which, combined with a raffle and an auction of goods donated by Council staff, raised \$4,681.05 for the Cancer Council NSW.

The Mayor thanked the organisers Paul Callaghan, Stephen Villiers and Lorraine Want for their wonderful efforts in organising this event and they joined him in presenting a cheque for \$4,681.05 to Ms Gough who received it on behalf of the Cancer Council NSW.

#### **Presentation to Meals on Wheels Volunteers**

Mr Ron Hoenig, MP, presented the following Meals on Wheels Volunteers with a certificate for their selfless devotion to the community.

Mrs Pauline Camilleri

Mr George Camilleri

Mrs Gina Attallah

Ms Maria Varga

Ms Alelia Douli

Ms Caroline McMahon

Ms Caterina Taviani

Ms Pam Richardson

Ms Shirley Cole

#### **Presentation of Certificates of Recognition**

The Mayor presented Certificates of Recognition to the following people:

**Paul Signorelli** - For his outstanding contribution to the community through the Biaggio Signorelli Asbestos Foundation. The Foundation raises funds to create awareness, early detection, treatment, care and ultimately a cure for Mesothelioma.

**Vinko Bezic** - For his outstanding contribution to the Australian-Croation Community of the Bayside Council area.

#### 4 Disclosures of Interest

Councillor Curry declared a Signficant Non-Pecuniary Interest in Item 8.14 – Bayside Council Community Grants Program on the basis that she is a patron of a charity on the list, and stated she would leave the Chamber for consideration and voting on the matter.

Councillor Tsounis declared a Signficant Non-Pecuniary Interest in Item 8.14 – Bayside Council Community Grants Program on the basis that he is a Director of a charity on the list, and stated he would leave the Chamber for consideration and voting on the matter.

Councillor Macdonald declared a Signficant Non-Pecuniary Interest in Item 8.14 – Bayside Council Community Grants Program on the basis that he has a business partner involved in one of the groups on the list, and stated he would leave the Chamber for consideration and voting on the matter.

#### 5 Minutes of Previous Meetings

#### 5.1 Minutes of the Council Meeting - 9 May 2018

RESOLUTION

Minute 2018/109

Resolved on the motion of Councillors Saravinovski and Nagi

That the Minutes of the Council meeting held on 9 May 2018 be confirmed as a true record of proceedings.

#### 6 Mayoral Minutes

#### 6.1 Mayoral Minute - F6 Extension Stage 1

RESOLUTION

Minute 2018/110

Resolved on the motion of Councillors Saravinovski

- 1 That there be a longer timeframe to respond to yesterday's Project Overview for the F6 Extension Stage 1.
- 2 That a connection to Sydney Airport for those coming from the south be included in this project.
- That Stage 1 is to include Section B works, that is a tunnel from President Ave to Taren Point.
- That Council writes to the local members of Parliament seeking their support on Council's position.

## 6.2 Mayoral Minute - Save our Koalas - Support for Wollondilly Shire Council

RESOLUTION

Minute 2018/111

Resolved on the motion of Councillors Nagi and Tsounis

- That Council supports Wollondilly Shire Council's petition to the NSW Legislative Assembly regarding the rezoning of land for the long term conservation of koalas in South Western Sydney by distributing their petition through Council's libraries and customer service centres.
- That Council formally writes to the Minister for Planning to add Council's support for the protection of the wildlife corridor in South Western Sydney and requests that an appropriate land use zone for the protection of habitat is used in the land that forms part of the Allen's Creek primary koala habitat and corridors.

#### 7 Public Forum

Details associated with the presentations to the Council in relation to items on this agenda can be found in the individual items.

#### 8.1 Major Events Calendar 2018/2019

Mr Ron Hoenig MP, speaking to the Officer Recommendation, addressed the Council.

RESOLUTION

Minute 2018/112

Resolved on the motion of Councillors Tsounis and Nagi

That the proposed major events outlined in the report be approved by Council.

## 8.8 Astrolabe Park - Representations to Bayside Council for Future Upgrades and Use

Mr Ron Hoenig MP, speaking to the Officer Recommendation, addressed the Council.

Mrs Belinda Comninos, speaking against the Officer Recommendation, addressed the Council.

Ms Robyn Gilbert, speaking against the Officer Recommendation, addressed the Council.

Mrs Amanda Wilson, speaking against the Officer Recommendation, addressed the Council.

Mrs Evelyn Platus, speaking against the Officer Recommendation, addressed the Council.

RESOLUTION

Minute 2018/113

Resolved on the motion of Councillors Curry and Morrissey

- That Council defer this matter and a community forum be arranged within the next month so that the community can provide their feedback to Council and all residents in the surrounding areas be notified by mail and consideration be given to the location of the forum.
- That Council request that the Director City Futures review probity considerations in relation to any negotiations with Sydney Water and Cricket NSW, AFL NSW/ACT, UNSW and the NSW Government.

### 9.3 Minutes of the Sport & Recreation Committee Meeting - 14 May 2018

Mr Raf Dardano, speaking to Item 5.2 - St George Football Association Presentation For Ador Reserve Synthetic Field, addressed the Council.

RESOLUTION

Minute 2018/114

Resolved on the motion of Councillors Macdonald and Tsounis

1 That the Minutes of the Sport & Recreation Committee meeting held on 14 May 2018 be received and the recommendations therein be adopted.

That Council wishes to clarify that there have been no promises or decisions made in relation to Item 5.2 of the Sport and Recreation Committee meeting held on 14 May 2018.

#### 10.1 Notice of Motion - Taste of Mascot 2018

Mr Ron Hoenig MP, speaking to the Officer Recommendation, addressed the Council.

RESOLUTION

Minute 2018/115

Resolved on the motion of Councillors McDougall and Curry

- That Council notes the move of the Taste of Mascot from Bourke Street, Mascot in 2016 to Mascot Oval in 2017 and the subsequent consequences this had on the event.
- That a report be provided to the Community Relations Committee meeting on 25 June 2018 regarding the Taste of Mascot event to consider options regarding location and organisation of Taste of Mascot 2018.
- That, given the time constraints in organising the Taste of Mascot event following the abovementioned meeting of the Community Relations Committee, the Mayor, in consultation with the General Manager, is delegated to make arrangements for the Taste of Mascot 2018 event, and that the Mayor in consultation with the Community Relations Committee and the General Manager has oversight of the Taste of Mascot 2018 event.

#### 8 Reports

#### 8.2 Councillor Fees 2018/2019

**RESOLUTION** 

Minute 2018/116

Resolved on the motion of Councillors Awada and Saravinovski

- 1 That the annual fee for Councillors for 2018/2019 be set at the maximum as determined by the Local Government Remuneration Tribunal.
- That the additional annual fee for the Mayor for 2018/2019 set at the maximum as determined by the Local Government Remuneration Tribunal.

#### 8.3 SSROC Governance Arrangements

RESOLUTION

Minute 2018/117

Resolved on the motion of Councillors McDougall and Bezic

That Bayside Council supports in principle the concept that Southern Sydney Regional Organisation of Councils becomes a Council of Mayors supported by various committees and a secretariat.

Notes that this does not exclude Bayside Council entering into other cooperative arrangements to respond to emerging issues and trends within the local government sector.

#### 8.4 Bayside Advisory Committees

RESOLUTION

Minute 2018/118

Resolved on the motion of Councillors Nagi and Tsounis

- 1 That, as a principle, advisory committees meet at least quarterly rather than meeting every two (2) months.
- That the Terms of Reference be amended to reflect a more flexible arrangement to the meeting schedule, as indicated in the body of the report.

## 8.5 Australian Noise Exposure Forecast (ANEF) 2039 - Submission to Sydney Airport Corporation Ltd. (SACL)

RESOLUTION

Minute 2018/119

Resolved on the motion of Councillors Tsounis and Macdonald

That Council delegates authority to the General Manager to make a submission to Sydney Airport Corporation in relation to the draft Australian Noise Exposure Forecast 2039 to:

- 1 Support the reduction in forecast noise contours across Bayside.
- 2 Not support the projected increase in the ANEF to the areas east and north east of the airport within our LGA.

#### 8.6 Local Environmental Plan Review Funding Submission

RESOLUTION

Minute 2018/120

Resolved on the motion of Councillors Barlow and Tsounis

That Council supports an application being submitted to NSW Department of Planning and Environment to seek funding to complete the Bayside Local Environmental Plan within a two-year time frame.

## 8.7 State Environmental Planning Policy (Exempt and Complying Development Codes )Amendment (Low Rise Medium Density Housing) 2017 - Deferment of Commencement

RESOLUTION

Minute 2018/121

Resolved on the motion of Councillors Tsounis and McDougall

- That Council writes to the Minister for Planning & Environment to seek a 12 month moratorium of the commencement of State Environmental Planning Policy (Exempt and Complying Development Codes) Amendment (Low Rise Medium Density Housing) 2017 to allow Council time to fully explore impacts as part of the LEP and DCP Review.
- That a report outlining the findings of the review and recommendations be tabled at or before the June 2019 Council meeting

#### 8.9 Planning Proposal - 119 Barton Street, Monterey

RESOLUTION

Minute 2018/122

Resolved on the motion of Councillors Macdonald and Poulos

That this item be deferred to a GM Briefing Session to enable further understanding of the matter.

### 8.10 Planning Proposal - Post-Exhibition Report: 75-81 Railway Street, Rockdale

RESOLUTION

Minute 2018/123

Resolved on the motion of Councillors Poulos and Tsounis

That this item be deferred to a GM Briefing Session to enable further understanding of the matter.

#### 8.11 Voluntary Planning Agreement, 75-81 Railway Street, Rockdale

#### RESOLUTION

Minute 2018/124

Resolved on the motion of Councillors Tsounis and Poulos

That this item be deferred to a GM Briefing Session to enable further understanding of the matter.

#### 8.12 Botany Bay Developer Contributions Plan

RESOLUTION

Minute 2018/125

Resolved on the motion of Councillors Saravinovski and Tsounis

- 1 That Council adopt the attached City of Botany Bay s7.11 Development Contributions Plan 2016 Amendment 1.
- That Council give public notice of its decision in a local newspaper within 28 days after the decision is made.

## 8.13 Consideration of Community Feedback and Adoption of the Community Strategic Plan 2018 - 2030 - Bayside 2030

**RESOLUTION** 

Minute 2018/126

Resolved on the motion of Councillors Nagi and Tsounis

- 1 That Council notes and acknowledges all feedback on the Community Strategic Plan 2018 2030
- 2 That Council adopts the Community Strategic Plan 2018 2030 (Attachment 1: Bayside 2030)

#### 8.14 Bayside Council Community Grants Program 2017/2018

Councillor Curry left the meeting due to her declaration of a Signficant Non-Pecuniary Interest in Item 8.14.

Councillor Tsounis left the meeting due to his declaration of a Signficant Non-Pecuniary Interest in Item 8.14.

Councillor Macdonald left the meeting due to his declaration of a Signficant Non-Pecuniary Interest in Item 8.14.

RESOLUTION

Minute 2018/127

Resolved on the motion of Councillors McDougall and Morrissey

That Council endorses the recommendations of the Assessment Panel and approves the recommended Small and Seeding Grants to the value of \$39,088.39.

Councillors Curry, Macdonald and Tsounis returned to the Council Chamber.

## 8.15 Stronger Communities Fund Community Grant Program - Round One and Two Progress Reports

RESOLUTION

Minute 2018/128

Resolved on the motion of Councillors Nagi and Barlow

That Council note this report and approve it to be sent to the Office of Local Government.

#### 8.16 Conference Attendance Report - Waste Conference 2018

**RESOLUTION** 

Minute 2018/129

Resolved on the motion of Councillors Tsounis and Macdonald

- 1 That Council receive and note the report.
- 2 That the Councillors' reports included in this summary, inform their individual professional development plan for 2018.

## 8.17 Conference Attendance Report - Australian Mayoral Aviation Conference 2018

**RESOLUTION** 

Minute 2018/130

Resolved on the motion of Councillors Nagi and Awada

1 That Council receive and note the report.

2 That the Councillors' reports included in this summary, inform their individual professional development plan for 2018.

## 8.18 Conference Attendance Report - FitNSW Conference: Placemakers and Cityshapers.

RESOLUTION

Minute 2018/131

Resolved on the motion of Councillors Awada and Tsounis

- 1 That Council receive and note the report.
- 2 That the Councillor's report included in this summary, inform her individual professional development plan for 2018.

#### 9 Minutes of Committees

#### 9.1 Minutes of the Planning Committee Meeting - 28 March 2018

RESOLUTION

Minute 2018/132

Resolved on the motion of Councillors Awada and Nagi

That the Minutes of the Planning Committee meeting held on 28 March 2018 be received and the recommendations therein be adopted.

#### 9.2 Minutes of the Botany Historical Trust Meeting - 7 May 2018

**RESOLUTION** 

Minute 2018/133

Resolved on the motion of Councillors Nagi and Barlow

That the Minutes of the Botany Historical Trust meeting held on 7 May 2018 be received and the recommendations therein be adopted.

## 9.4 Minutes of the Community Services & Library Committee Meeting - 14 May 2018

RESOLUTION

Minute 2018/134

Resolved on the motion of Councillors Nagi and Macdonald

That the Minutes of the Community Services & Library Committee meeting held on 14 May 2018 be received and the recommendations therein be adopted.

## 9.5 Minutes of the Finance & Asset Management Committee Meeting - 16 May 2018

RESOLUTION

Minute 2018/135

Resolved on the motion of Councillors Morrissey and Awada

That the Minutes of the Finance & Asset Management Committee meeting held on 16 May 2018 be received and the recommendations therein be adopted.

#### 9.6 Minutes of the Planning Committee Meeting - 21 May 2018

RESOLUTION

Minute 2018/136

Resolved on the motion of Councillors Nagi and Awada

That the Minutes of the Planning Committee meeting held on 21 May 2018 be received and the recommendations therein be adopted.

## 9.7 Minutes of the Brighton Le Sands Working Party Meeting - 4 June 2018

RESOLUTION

Minute 2018/137

Resolved on the motion of Councillors Macdonald and Poulos

That the Minutes of the Brighton Le Sands Working Party meeting held on 4 June 2018 be received and the recommendations therein be adopted.

#### 9.8 Minutes of the Bayside Traffic Committee Meeting - 6 June 2018

RESOLUTION

Minute 2018/138

Resolved on the motion of Councillors McDougall and Bezic

That the Minutes of the Bayside Traffic Committee meeting held on 6 June 2018 be received and the recommendations therein be adopted.

#### 10 Notices of Motion

The one Notice of Motion item was dealt determined earlier in Public Forum.

#### 11 Questions With Notice

There were no Questions With Notice.

#### 12 Call For Rescission Motions

There were no Rescission Motions.

The Mayor closed the meeting at 8:52 pm.

Councillor Bill Saravinovski **Mayor** 

Meredith Wallace General Manager

#### **Attachments**

Nil



Item No 5.2

Subject Minutes of the Extraordinary Council Meeting - 27 June 2018

Report by Michael Mamo, Director City Performance

File SF17/2774

#### Officer Recommendation

That the Minutes of the Extraordinary Council meeting held on 27 June 2018 be confirmed as a true record of proceedings.

#### **Present**

Mayor, Councillor Bill Saravinovski
Deputy Mayor, Councillor Joe Awada
Councillor Liz Barlow
Councillor Ron Bezic
Councillor Tarek Ibrahim
Councillor James Macdonald
Councillor Ed McDougall
Councillor Scott Morrissey
Councillor Michael Nagi
Councillor Vicki Poulos
Councillor Dorothy Rapisardi

#### **Also Present**

Meredith Wallace, General Manager
Colin Clissold, Director City Presentation
Debra Dawson, Director City Life
Michael Mamo, Director City Performance
Michael McCabe, Director City Futures
Fausto Sut, Manager Governance & Risk
Matthew Walker, Manager Finance
Vincenzo Carrabs, Head of Communications & Events
Matthew Torta, IT Support Officer
Lauren Thomas, Governance Officer

The Mayor opened the meeting in the Council Chambers, Rockdale Town Hall, Level 1, 448 Princes Highway, Rockdale at 7:01 pm.

The Mayor informed the meeting, including members of the public, that the meeting is being recorded and live streamed to the community via Council's Facebook page, in accordance with Council's Code of Meeting Practice.

#### 1 Acknowledgement of Traditional Owners

The Mayor affirmed that Bayside Council respects the traditional custodians of the land, and elders past and present, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

#### 2 Opening Prayer

Pastor Andrew Harper of the Bay City Church in Rockdale, opened the meeting in prayer.

#### 3 Apologies

**RESOLUTION** 

Minute 2018/139

Resolved on the motion of Councillors Nagi and McDougall

That the following apologies be received and leave of absence granted:

Councillor Andrew Tsounis

Councillor Paul Sedrak

Councillor Petros Kalligias

Councillor Christina Curry

#### 4 Disclosures of Interest

There were no disclosures of interest

#### 5 Minutes of Previous Meetings

#### 5.1 Minutes of the Extraordinary Council Meeting - 23 May 2018

**RESOLUTION** 

Minute 2018/140

Resolved on the motion of Councillors Nagi and Barlow

That the Minutes of the Extraordinary Council meeting held on 23 May 2018 be confirmed as a true record of proceedings.

Item 5.2 17

#### 6 Mayoral Minutes

There were no Mayoral Minutes.

#### 7 Public Forum

There were no public speakers.

#### 8 Reports

## 8.1 Adoption of the Draft Delivery Program 2018-2021 and Operational Plan 2018-2019 including the Budget and Fees & Charges.

RESOLUTION

Minute 2018/141

Resolved on the motion of Councillors Awada and Bezic

- That Council notes and acknowledges all feedback received from the community regarding the Draft Delivery Program 2018-2021 and Operational Plan 2018-2019.
- That Council adopts the exhibited Draft Delivery Program 2018-2021 and Operational Plan 2018-2019 subject to the amendments as detailed in the attachments to this report.
- That Council makes the rates and charges for the period 1 July 2018 to 30 June 2019, outlined in the exhibited draft Revenue Policy 2018-19 subject to the amendments as detailed in the attachments to this report, including the general rate increase of 2.3% as determined by the Independent Pricing and Regulatory Tribunal (IPART).
- That Council authorises the General Manager to levy the rates and charges for the period 1 July 2018 to 30 June 2019 by service of the rates and charges notices pursuant to the Local Government Act 1993 and the Regulations made there under.
- That Council adopt the exhibited Schedule of Fees & Charges for 2018-2019 subject to the amendments as detailed in the attachments to this report and that Arncliffe be moved to Zone G for rates per square metre for footway trading.
- That Council approve a supplementary vote from the projected budget surplus for 2018/19 of \$50,000 for the construction of new footpaths and that consideration be given to further funds being allocated for new pathways at a future quarterly review.

Item 5.2 18

#### 8.2 Statutory Financial Report for April 2018

**RESOLUTION** 

Minute 2018/142

Resolved on the motion of Councillors Nagi and Macdonald

That the Statutory Financial Report by the Responsible Accounting Officer be received and noted.

## 8.3 Update - Adoption of the Draft Delivery Program 2018-2021 and Operational Plan 2018-2019 including the Budget and Fees & Charges.

**RESOLUTION** 

Minute 2018/143

Resolved on the motion of Councillors Nagi and Ibrahim

That the information be received and noted.

#### 9 Questions With Notice

There were no Questions With Notice.

#### 10 Call for Rescission Motions

The Mayor closed the meeting at 7:37 pm.

Councillor Bill Saravinovski **Mayor** 

Meredith Wallace General Manager

#### **Attachments**

Nil



Item No 6.1

Subject Mayoral Minute - Recognition of Contribution to Community by Dick

Caine

File SF17/2774

#### **Motion**

That the Mayoral Minute be received and noted.

#### **Mayoral Minute**

Council acknowledges the outstanding achievements of Dick Caine for his long-term contribution to swimming and charity. His efforts extend beyond local government boundaries and many generations of Bayside residents have benefitted from his world class coaching and dedication to charity fundraising. We also acknowledge the support provided by his wife Jenny, who continues to work at the pool.

Mr Caine was head coach of swimming at Carss Park Olympic Pool for more than 50 years. He coached 17 World and Olympic champions as well as State and National champions including Michelle Ford who grew up in Sans Souci, Janelle Elford, Karen Phillips, Stacey Gartrell and Wayne Shillington; triathletes Michellie Jones and Sian Welch; and marathon swimmer Susie Maroney. As a fitness trainer he also helped sporting legends, Anthony Mundine and Jeff Fenech to reach the heights of their careers.

Not content to rest on his laurels as a world class coach, Mr Caine has continually lent his skills and determination to a wide range of charity endeavours including raising funds for PCYC equipment and assisting disadvantaged youth and children with disabilities. He has also raised money for hospital equipment and cancer research.

Council thanks Mr Caine for sharing his passion for coaching and helping to enrich the lives of members of the St George community.

We wish Mr Caine all the very best for the future.

#### **Attachments**

Nil

Item 6.1 20



Item No 6.2

Subject Mayoral Minute - Bayside Enterprise Agreement

File SF17/2774

#### Motion

1 That the Mayoral Minute be received and noted.

That Council thank the unions and the staff negotiating team for their efforts in achieving the first harmonised salary and employment conditions agreement for an amalgamated council.

#### **Mayoral Minute**

Councillors, two weeks ago Bayside Council achieved another milestone in ensuring the future success of our organisation. After an intense series of negotiations, I am proud to announce that staff have voted overwhelmingly to enter into a new enterprise agreement which will ensure that colleagues, working side by side, enjoy the same access to entitlements regardless of which former council they were employed by. We are the first merged Council to achieve one salary system and a harmonised set of employment conditions for all staff.

I am proud of the agreement that has been reached with the United Services Union, Local Government Engineers Association and The Development and Environmental Professionals' Association. While Council will continue to 'live within its means', staff will now have access to a range of new benefits including five-year's job protection for all permanent staff employed at the time of amalgamation. We have created a modern, flexible workplace with a commitment to jobs. Improvements such as increased parental leave, equitable access to three-day's leave between Christmas and New Year and regular flexi / rostered days off will be offset by addressing the growing leave liability which increases in quantum and value each year if leave is not taken at the rate it accrues.

Finally, I would like to acknowledge the more than 80% of staff who were able to set aside their personal preferences and vote for the best outcome for the organisation as a whole. I congratulate the Unions and staff negotiating team who have worked together to achieve this outstanding result.

#### **Attachments**

Nil

Item 6.2 21



Item No 8.1

Subject Development of a Bayside Local Environmental Plan, Local

Strategic Planning Statements and Development Control Plan

Report by Michael McCabe, Director City Futures

File SF18/1332

#### **Summary**

Bayside Council is preparing a new, comprehensive Local Environmental Plan, Local Strategic Planning Statements and Development Control Plan to meet the requirements of the recently amended *Environmental Planning and Assessment Act 1979* and the Eastern City District Plan.

#### Officer Recommendation

- That Council supports the preparation of the Bayside Local Environmental Plan, Local Strategic Planning Statements and Development Control Plan in accordance with the requirements of the recently amended *Environmental Planning and Assessment Act* 1979 and the Eastern City District Plan.
- That Council prepares and implements a comprehensive Stakeholder Engagement Plan to inform the preparation of Bayside Council's new planning framework

#### **Background**

In the years preceding amalgamation, the former Botany Bay and Rockdale Councils had introduced Standard Instrument Local Environmental Plans (LEP) and corresponding Development Control Plans (DCP). Those plans are the current planning controls for the eastern and western parts of the Bayside local government area, respectively.

In response to changes to the *Environmental Planning and Assessment Act 1979* (the Act) and the introduction of the Eastern City District Plan, Council is required to prepare a new Local Environmental Plan and Development Control Plan.

In addition as part of the Council merger process in NSW, the NSW Government established the New Council Implementation Fund (NCIF) to cover the up-front costs of implementing the new council. The NICIF has identified the below as priority projects:

- Bring together the Local Environmental Plans administratively into a single document
- DCP is delivered with the new LEP.

The changes to the *Environmental Planning and Assessment Act 1979* also require that Council prepare a Housing Strategy and Local Strategic Planning Statements (LSPS). The purpose of the Local Housing Strategy is to establish a strategic framework to guide and provide for Bayside's current and future housing needs including identifying locations for housing growth and dwelling types.

#### The LSPS will set out:

- The 20 year vision for land use in the local area
- The special characteristics which contribute to local identity
- Shared community values to be maintained and enhanced
- How growth and change will be managed into the future

In developing the LSPS Bayside Council will undertake a number of issue specific studies (e.g. flooding, heritage, land use limitations, transport) in addition to the local housing strategy to increase Council's understanding of the current environmental, economic and social context and the area's future needs and priorities. These studies will be critical in creating the evidence base for developing Bayside's Local Environmental Plan, Local Strategic Planning Statements and Development Control Plan

The NSW Department of Planning and Environment has also stipulated the LSPS is to be a succinct and easy to understand document that will allow community members to contribute to and understand the future direction of land use in their area. To facilitate this Council has engaged University of Technology Sydney – Centre for Local Government to develop and assist in implementing a community engagement plan. This will ensure the community viewpoint is a key consideration in the development of these strategic planning documents.

As part of the development of a new LEP Councils are also required to submit to the NSW Department of Planning and Environment (DPE) and the Greater Sydney Commission a formal review of the current LEPs in place. The purpose of this review is to identify how closely aligned the existing local environmental plan is to the actions in the relevant District Plan. To help Councils prepare their LEP Reviews the DPE is holding a number of Technical Working Groups for Councils through the later part of this calendar year.

In addition, DPE have also recently commended a project to standardise DCPs across NSW. As part of this DPE will develop a standard DCP template, definitions and model provisions to Councils. Bayside Council will work with DPE to ensure its DCP meets the expected outcomes of the standardisation process.

To inform the preparation of these planning documents, Council will need to undertake research and analysis in relation to employment and economic development, heritage, the natural environment, transport and traffic and demographics. Extensive community engagement will also be required.

Funding to undertake these studies has been provided through New Council Implementation Fund. Bayside Council, as reported at the 13 June Council meeting, has also submitted an application to NSW Department of Planning and Environment seeking up to \$2.5 million funding to undertake a more detailed analysis of the various constraints and opportunities that will impact on the development of the Bayside Local Environmental Plan. These constraints include the Hazardous Transport Route, high pressure gas line buffer and the F6 motorway extension. The outcomes of this funding application is expected to be announced this month.

If Council is successful in receiving this funding it will be required to meet the below key milestones in developing the new LEP and LSPS. These dates, provided by DPE are indicative at this stage and may change as the Department reviews the process.

Progress	Milestone Date
Local Environmental Plan Review Report Finalised	January 2019
Draft Local Strategic Planning Statements exhibition completed	May 2019
Local Strategic Planning Statements Finalised	November 2019
NSW Department of Planning and Environment Gateway Determination of Draft Local Environmental Plan	November 2019
Draft Local Environmental Plan Public Exhibition Completed	March 2020
Final Local Environmental Plan submitted to NSW Department of Planning and Environment	June 2020

In response to this Bayside Council has:

- Developed project plans for the completion of its Local Environmental Plan (including LSPS) and Development Control Plan
- Submitted a funding submission for \$2.5 million to develop the Bayside LEP and LSPS
- Established an internal working group to oversee the process of the development of LEP, LSPS & DCP
- Provided DPE with staff representatives to participate in the standardised DCP development process
- Engaged University of Technology Centre for Local Government to develop and implement a community and stakeholder engagement plan
- Attended the first two DPE Technical Working Group Meetings
- Commenced the development for the Request for Quote for the various required strategies

# Financial Implications Not applicable □ Included in existing approved budget ⊠ Additional funds required □

#### **Community Engagement**

Community and stakeholder engagement is critical in developing the Bayside Local Environmental Plan, Local Strategic Planning Statements and Development Control Plan. In recognition of this Bayside Council has engaged University of Technology Sydney – Centre for Local Government to develop and assist in implementing a community engagement plan.

The draft community engagement plan is scheduled to be reported to Council by September 2018 with engagement with the community and stakeholders commencing in October/November 2018.

#### **Attachments**

Nil



Item No 8.2

Subject Planning Proposal - 119 Barton Street, Monterey

Report by Michael McCabe, Director City Futures

File F17/902

#### Summary

Council resolved on 13 June 2018 to defer the consideration of this matter until a General Manager's Briefing had taken place. Now that this Briefing has occurred, the matter is once again before Council for consideration.

This report seeks a Council resolution to submit a draft Planning Proposal for 119 Barton Street, Monterey to the Department of Planning and Environment for a Gateway Determination.

The draft Planning Proposal seeks to:

- Rezone the subject site from RE2 Private Recreation Zone to R3 Medium Density Residential Zone; and
- Introduce Development standards as follows:
  - o apply a maximum Floor Space Ratio (FSR) development standard of 0.6:1;
  - o apply a maximum Height of Building (HOB) development standard of 8.5m; and
  - Apply a Minimum Lot Size (LSZ) development standard of 450sq.m. for the subject land.

The draft Planning Proposal seeks the application of the same planning controls as apply to the surrounding lots which are currently zoned R3 Medium Density. The subject site currently has no FSR, Height of Building or Minimum Lot Size controls in the Local Environmental Plan.

On 1 May 2018 the Bayside Planning Panel considered the draft Planning Proposal and recommended to Council that it be forwarded to the Department of Planning and Environment for a Gateway determination. The Bayside Planning Panel is of the view that the proposed rezoning will allow for development in character with the adjoining residential area.

If Council supports the Planning Proposal and the Department of Planning and Environment issue a Gateway Determination the Planning Proposal will be placed on public exhibition for community feedback.

#### Officer Recommendation

1 That Council endorse the Planning Proposal for Gateway Determination based on the recommendation of the Bayside Planning Panel dated 1 May 2018.

That Council submit the draft Planning Proposal for 119 Barton Street, Monterey to the Department of Planning and Environment, for a Gateway Determination, pursuant to section 3.34 of the Environmental Planning & Assessment Act 1979 (EP&A Act).

#### **Background**

**Applicant:** City Planning Works

**Proponent:** Monterey Equity Pty Ltd

Owner: Monterey Equity Pty Ltd

Allotments subject to Planning Lot 2 DP 857520

Proposal:

The subject site previously accommodated the Sir Francis Drake Bowling Club. The site incorporates a total land area of approximately 7,218m². An aerial photo (Figure 1) and relevant *Rockdale Local Environmental Plan 2011* extracts (Figures 2-5) for the site describe the current planning controls. The subject site is outlined in red.



Figure 1 – Aerial Photo of Subject site



Figure 2 – RLEP 2011: Zoning (RE2 Private Recreation)

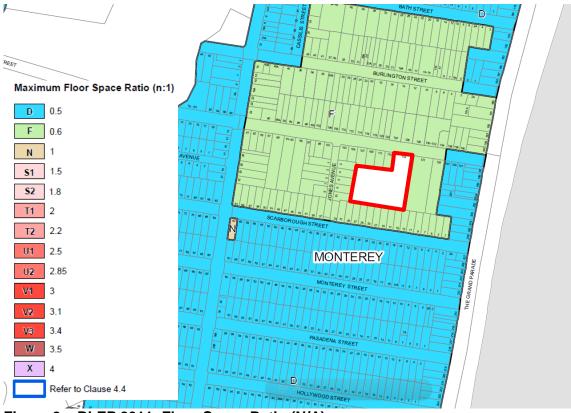


Figure 3 - RLEP 2011: Floor Space Ratio (N/A)

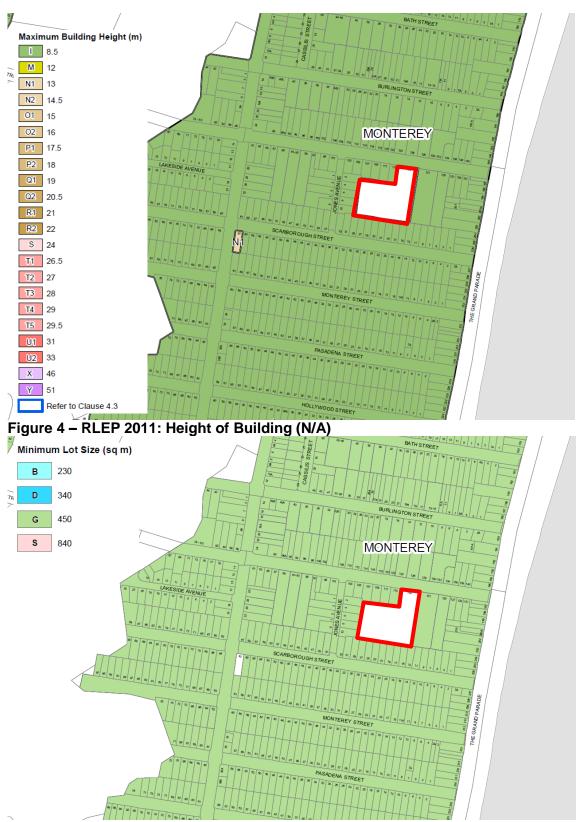


Figure 5 – RLEP Minimum Lot Size: (N/A)

#### Site Description

The subject site is legally known as Lot 2 DP 857520 and is located on the southern side of Barton Street, between Jones Avenue to the west and The Grand Parade to the east. The

7218sq.m. site is a battle axe shape with the handle frontage to Barton Street being approximately 34 metres.

#### Surrounding Land Uses

Adjoining the site to the east are strata townhouse developments at 121 and 125 Barton Street, as well as similar townhouse developments at 89 – 95 Barton Street. Surrounding development is characterised predominately of detached single and double storey dwellings.

#### **Planning Proposal Summary**

The Planning Proposal (Attachment 1) seeks the following amendment to the *Rockdale Local Environmental Plan 2011*:

- Rezone the site from RE2 Private Recreation to R3 Medium Density Residential zone;
- Apply a maximum Floor Space Ratio (FSR) development standard of 0.6:1;
- Apply a maximum Height of Building (HOB) development standard of 8.5m; and
- Apply a Minimum Lot Size (LSZ) development standard of 450sq.m for the subject land.

Table 1 identifies a comparison of the current, proposed and surrounding zoning and development standards for the site, based on the provisions of the Rockdale LEP 2011:

Development Standard	Existing	Proposed	Surrounding
Zoning	RE2 Private Recreation	R3 Medium Density Residential	R3 Medium Density Residential
Height of Building	N/A	8.5m	8.5m
Floor Space Ratio	N/A	0.6:1	0.6:1
Minimum Lot Size	N/A	450m <sup>2</sup>	450m²

Table 1: Proposed changes to development standards

#### **Planning Proposal Assessment**

The site was formerly used as a bowling club, for private recreation purposes. Under the current RE2 Private Recreation zoning, there are no development standards that apply in relation to building height, floor space ratio or minimum lot size. The site is no longer used as a bowling club, and the Planning Proposal provides an opportunity to amend the zoning and development standards to enable consistency with the surrounding R3 Medium Density Residential zone, under the Rockdale LEP 2011.

#### Traffic and Vehicular Access

An independent traffic consultant (Bitzios) reviewed the Traffic Report submitted with the Planning Proposal **(Attachment 2)** and raised no concerns about the impact a potential Development Application could have on the surrounding road network.

The report concluded that there are no traffic or transport issues identified that would preclude the consideration of a Development Application resulting from the Planning Proposal.

#### Environmental Planning & Assessment Act 1979

The NSW Department of Planning & Environment's *A Guide to Preparing Planning Proposals* - issued under s3.3 (3) of the *Environmental Planning and Assessment Act 1979* - provides guidance and information on the process for preparing Planning Proposals. The assessment of the submitted Planning Proposal by Council staff has been undertaken in accordance with the latest version of this *Guide* (dated August 2016).

#### Section 9.1 Ministerial Directions

Section 9.1 Ministerial directions (Section 9.1 directions) set out what a RPA must do if a S9.1 direction applies to a Planning Proposal, and provides details on how inconsistencies with the terms of a direction *may* be justified.

An assessment of the Planning Proposal against the applicable S9.1 directions is provided in Table 2 below:

Ministerial Direction	Planning Proposal Consistency with Direction	Consistent
3.1 Residential Zones	What a RPA must do:	YES
Zones	The RPA must include provisions that broaden the choice of building types, encourage the provision of housing that will make more efficient use of existing infrastructure and services.	
	Comment:	
	The Planning Proposal seeks to include provisions that will facilitate medium density in close proximity of existing transport infrastructure, open/recreation space, and nearby services.	
3.4 Integrating	What a RPA must do:	YES
Land Use and Transport	A Planning Proposal must locate zones for urban purposes and include provisions that give effect to and are consistent with the aims, objectives and principles of <i>Improving Transport Choice – Guidelines for planning and development (DUAP 2001)</i> (guidelines).	
	Comment:	
	The subject site is serviced by several bus services along Chuter Street and the Grand Parade, with connection to larger transport hubs such as Rockdale, and Kogarah as well as direct busses to the Sydney CBD.	

Ministerial Direction	Planning Proposal Consistency with Direction	Consistent
7.1	What a RPA must do:	YES
Implementatio n of A Plan for Growing	A RPA must ensure that a Planning Proposal is consistent with A Plan for Growing Sydney.	
Sydney	Comment:	
	<b>Direction 2.1:</b> Aims to provide more housing and a diverse choice of housing as population growth accelerates.	
	<b>Direction 2.2:</b> Aims to facilitate urban infill projects, and urban renewal around transport corridors providing diverse housing close to jobs.	
	<b>Direction 2.3:</b> Aims to improve the choice of housing, as the needs of the population changes.	
	Rezoning the subject site from RE2 to R3, reflecting the surrounding zone is considered consistent with Directions 2.1 and 2.3, as the proposal to seek medium density residential development has the potential to provide diversity in the local housing stock. The Planning Proposal enables development for medium density town houses to be considered.	
	The Planning Proposal is consistent with Direction 2.2 as the current use of the site has been exhausted, the planning proposal will enable infill development, providing diverse housing stock within close proximity of public transport and the Kogarah Priority Health and Education Precinct.	

Table 2: Planning Proposal consistency with S9.1 directions

#### State Environmental Planning Policies (SEPPs)

An assessment of the Planning Proposal against the relevant SEPPs is provided in Table 3, below:

Name of SEPP	Compliance of Planning Proposal with SEPP	Complies Y/ N
State Environmental Planning	(1) Clause 6 Contamination and remediation to be considered in zoning or rezoning proposal	YES
Policy No 55 – Remediation of Land (SEPP 55)	(2) (1) In preparing an environmental planning instrument, a planning authority is not to include in a particular zone (within the meaning of the instrument) any land specified in subclause (4) if the inclusion of the land in that zone would permit a change of use of the land, unless:	

Name of SEPP	Compliance of Planning Proposal with SEPP	Complies Y/ N
	(3) (a) the planning authority has considered whether the land is contaminated, and	
	(4) (b) if the land is contaminated, the planning authority is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for all the purposes for which land in the zone concerned is permitted to be used, and	
	(5) (c) if the land requires remediation to be made suitable for any purpose for which land in that zone is permitted to be used, the planning authority is satisfied that the land will be so remediated before the land is used for that purpose.	
	Comment: The Planning Proposal included a Contamination Assessment (Attachment 3) which was assessed by Council staff. The assessment raised no objections to the rezoning of the land from RE2 Private Recreation to R3 Medium Density, subject to appropriate Phase 2 Detailed Site Assessment, RAP and Validation being required as part of any DA for development of the site, including at grade construction.	

Table 3: Planning Proposal consistency with applicable SEPPs

There are no other SEPPs applicable to the Planning Proposal.

#### Sydney Regional Environmental Plans (SREPs)

There are no SREPs applicable to the Planning Proposal.

#### Strategic Planning Framework

Regional, Sub-Regional and District Plans and Strategies include outcomes and specific actions for a range of different matters including housing and employment targets, and identify regionally important natural resources, transport networks and social infrastructure. An assessment of the Planning Proposal's consistency with the relevant strategic plans is provided in Table 4 below:

Name of Strategic Plan	Directions, priorities, objectives and actions	Consistency – Yes/No
Regional Plans		
A Plan for Growing Sydney	Refer to the assessment under the heading 'S9.1 directions', above	YES
Subregional Plans – A Plan for Growing	Refer to the assessment under the heading 'S9.1 directions', above	YES

Name of Strategic Plan	Directions, priorities, objectives and actions	Consistency – Yes/No
Sydney - Central Subregion		
Greater Sydney Region Plan	Objective 10: Aims to have greater housing supply.	YES
	Objective 11: Aims to offer more diverse and affordable housing stock	
	Comment: The Planning Proposal is consistent with the Greater Sydney Regional Plan, as it would enable the consideration of medium density developments increasing the housing stocks, and allowing for more diverse housing stock.	
District Plans		
Eastern City District Plan	Planning Priority E5 Aims to increase housing stock, and offer great choice in housing.	YES
	Comment: As mentioned above; The Planning Proposal is consistent with the Eastern City District Plan, as it would enable the consideration of medium density developments increasing the housing stocks, and allowing for more diverse housing stock.	
Local Strategies		
Rockdale Urban Strategy	Strategy Principles:  Residential Character: Aims to ensure that precincts and streets are developed in ways that are consistent with and reinforce the overall character of their neighbourhood.  Comment: The locality is currently characterised by villa style medium density development, as well as detached single and double storey dwellings. The Planning Proposal is an opportunity to create consistency, and enforce the existing character on a site that has exhausted its previous use.	YES
Rockdale Development Control Plan 2011 (DCP)	The Planning Proposal is consistent and compatible with the Rockdale Development Control Plan 2011. The Planning Proposal will not preclude any potential Development Application from complying with the controls set out in the DCP.	

Name of Strategic Plan	Directions, priorities, objectives and actions	Consistency – Yes/No
	4.2 Streetscape and Site Context	
	<u>Comment:</u> The RDCP promotes a positive interrelationship between the building and the street. The objectives of the DCP are to ensure development respond to and relate to existing streetscape character. While this is a consideration for DA stage, the DCP will ensure the development is integrated, and complementary to the existing character of the locality.	
	4.3 Open Space and Landscape Design	
	<u>Comment:</u> The site is compatible with the DCP controls relating to the use of appropriate landscaping to both provide privacy and enhance the streetscape.	
	4.4.2 Solar Access	
	Comment: The planning Proposal would facilitate similar medium density developments as to what is surrounding the site. The FSR and Height controls, along with the DCP would facilitate adequate solar access both for neighbouring dwellings and any future development.	
	4.6 Car Parking, Access and Movement	
	<u>Comment:</u> The DCP will provide any future development application with controls to provide appropriate parking. The Planning Proposal is to reflect the surrounding zoning, height and FSR and is an appropriate size to allow accommodation of the required amount of parking and access.	
	5.1 Low and Medium Density Residential	
	<u>Comment:</u> The Planning Proposal, will enable a medium density residential development. While the site only has a small street frontage, any development will be able to provide appropriate setbacks from the street.	

Table 4: Strategic Planning Framework

#### **Urban Context and Evaluation**

An Urban Design Report has been prepared (**Attachment 4**) for the subject Planning Proposal. The mass modelling included in the Urban Design Report includes an indicative *maximum* building envelope and massing study (see Figure 6 below). The built form that is illustrated is indicative of what could be achieved if the proposed controls are introduced.

Councils' planning and design staff have reviewed the Urban Design Report and believe that the proposed controls can be used to manage and implement built form outcomes which will not have adverse amenity impacts on adjacent properties and neighbourhood character.

The developer is still required to submit a separate Development Application to provide more site specific detail about the development, which will be subject to further community consultation.



Figure 6 - Indicative Massing Study

# Financial Implications Not applicable Included in existing approved budget Additional funds required □

#### **Community Engagement**

Should the Planning Proposal proceed through Gateway, community consultation will be undertaken in accordance with Section 3.34(2)(c) of the *Environmental Planning* &

Assessment Act 1979. The specific requirements for community consultation will be listed in the Gateway determination, including any government agencies that are to be consulted.

#### **Attachments**

- 1 Planning Proposal (under separate cover)
- 2 Traffic Report (under separate cover)
- 3 Contamination Assessment (under separate cover)
- 4 Urban Design Report (under separate cover) ⇒⇒⇒

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Item No 8.3

Subject Planning Proposal - Post-Exhibition Report: 75-81 Railway Street,

Rockdale

Report by Michael McCabe, Director City Futures

File F14/362

#### **Summary**

Council resolved on 13 June 2018 to defer the consideration of this matter until a General Manager's Briefing had taken place. Now that this Briefing has occurred, the matter is once again before Council for consideration.

This report seeks Council endorsement to make amendments to the *Rockdale Local Environmental Plan 2011* in relation to 75-81 Railway Street, Rockdale. The proposed amendment is to increase the maximum Height of Building on the land from 22m to 28m.

The Planning Proposal and an associated Voluntary Planning Agreement have been placed on exhibition. One submission was received.

A post-exhibition report was considered by the Bayside Planning Panel on 1 May 2018. The Panel recommended to Council that the amendment to the *Rockdale Local Environmental Plan 2011* be made.

#### **Officer Recommendation**

- That, in accordance with Section 3.36(2) of the Environmental Planning and Assessment Act 1979, Council exercise its delegation and make the Local Environmental Plan amendment, as exhibited, for 75-81 Railway Street, Rockdale.
- That Council consider the recommendation of the Bayside Planning Panel on 1 May 2018 to make the amendment to the Rockdale Local Environmental Plan 2011.
- That Council note that a separate report has been tabled in relation to the Voluntary Planning Agreement for the site and that the Voluntary Planning Agreement will be registered on title prior to amendment of the Rockdale Local Environmental Plan 2011 in relation to 75-81 Railway Street, Rockdale.

#### **Background**

On 2 September 2015, Council resolved to endorse a Planning Proposal for land at:

- 75-81 Railway Street and
- 83-85 Railway Street, Rockdale (refer **Attachment 1**).

The Planning Proposal was instigated by the owners of 75-81 Railway Street to amend the Local Environmental Height of Building controls from 22 meters to 28 meters.

Land at 83-85 Railway Street was included so that a continuous laneway could be created along the rear of the lots between Parker Street and Walz Street, whilst also creating a small area of public parking. The outcomes being sought are consistent with the Rockdale Town Centre Masterplan.

Despite negotiations with the owner of 83-85 Railway Street, the owner of 75-81 Railway Street could not reach an agreement to consolidate the sites and Council requested that the Department of Planning and Environment issue a revised Gateway Determination.

In November 2016 an amended Gateway Determination was issued by the Department of Planning and Environment. The amended Gateway Determination removed the land at 83-85 Railway Street from the Planning Proposal (refer **Attachment 2**). The Planning Proposal now under consideration only relates to land at 75-81 Railway Street (the Subject Site).

Council has pursued the establishment of a public laneway from Parker Street to Walz Street and new public parking to implement the Rockdale Town Centre Masterplan. The proponent of the Planning Proposal for the subject site has offered to enter into a Voluntary Planning Agreement (refer **Attachment 3**) which covers the following matters (subject to a minimum gross floor area of 10,300 sq.m. being achieved on the site):

- Option A (to be implemented if the developer or Council becomes the registered proprietor of 83-85 Railway Street or otherwise obtains alternative public access arrangements over 83-85 Railway Street):
  - Extension of Hesten Lane southwards by approximately 21m including construction of new road infrastructure and public car parking on extension of Hesten Lane;
  - Streetscape improvement works to upgrade the Parker Street frontage;
  - Streetscape improvement works to upgrade the existing footpath from Railway Street to the Guild Theatre;
  - Streetscape and building frontage improvement works within the boundary of the Guild Theatre site: and
  - Dedication to Council of land to be used for provision of new public parking and a proposed future pedestrian connection linking Hesten Lane with Walz Street.
- Option B (to be implemented if the circumstances which give rise to Option A do not occur):
  - Streetscape improvement works to upgrade the street frontages of the land on Hesten Lane, Parker Street and Railway Street;
  - Streetscape improvement works to the northern side of Walz Street between Watkin Street and Railway Street;
  - Streetscape improvement works to upgrade the existing footpath from Railway Street to the Guild Theatre; and
  - Streetscape and building frontage improvement works within the boundary of the Guild Theatre site.

(Refer Figure 1)



Figure 1 - VPA options

A separate report has been provided to Council in relation to proposed execution of the Voluntary Planning Agreement. Option A is preferred as a through site connection can be achieved through the adjacent property (83-85 Railway Street).

#### **Bayside Planning Panel Recommendation**

At its meeting of 1 May 2018, the Bayside Planning Panel made the following recommendation in respect of the Planning Proposal:

The Bayside Planning Panel recommends to Council that it exercises its delegation and makes the Local Environmental Plan amendment, as exhibited, for 75-81 Railway Street, Rockdale in accordance with Section 3.36 of the Environmental Planning and Assessment Act 1979.

#### **Public Exhibition**

The Planning Proposal, supporting documentation and VPA were publicly exhibited for 29 days from Wednesday 21 February 2018 to Thursday 22 March 2018, in accordance with the requirements of the original Gateway Determination (see **Attachment 4**). Notification letters were sent to 55 property owners in the surrounding area. The Planning Proposal (see **Attachment 5**) was also advertised in the St George and Sutherland Shire Leader on Wednesday 21 February 2018, and the Planning Proposal and supporting documents, and the VPA, were made available for inspection at Rockdale library.

One submission was received from a resident of 2-4 Parker Street. The following concerns were raised:

 Concerns regarding the proximity of any future development to the existing residential units immediately to the west on Parker Street; and

• Concerns regarding the impact of any future development on the privacy of the existing residential units immediately to the west on Parker Street.

Response to submission: Impact of proposed building envelope on residential properties at 2-4 Parker Street

The current planning controls on the land allow a maximum Height of Building of 22m. The Urban Design Report (see **Attachment 6**) submitted in support of the Planning Proposal provides shadow diagrams which demonstrate the differing impact between indicative development proposals with heights of 22m (shown in green) and 28m (shown in blue). A selection of these diagrams is shown below:

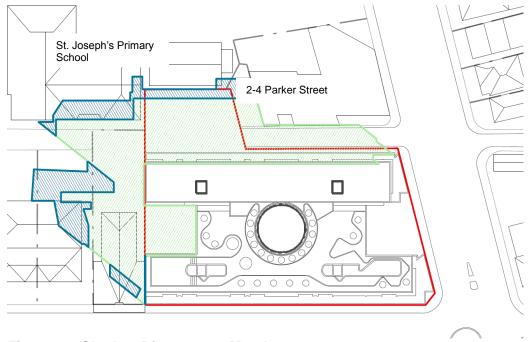


Figure 2 - Shadow Diagram: 21 March 9am

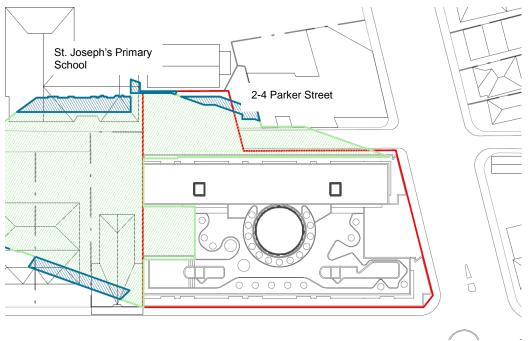


Figure 3 – Shadow diagram: 21 June 9am

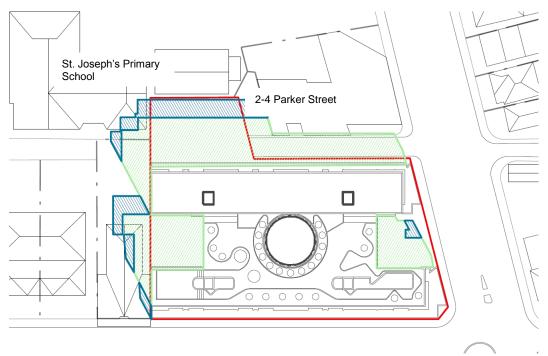


Figure 4 – Shadow diagram: 21 December 9am

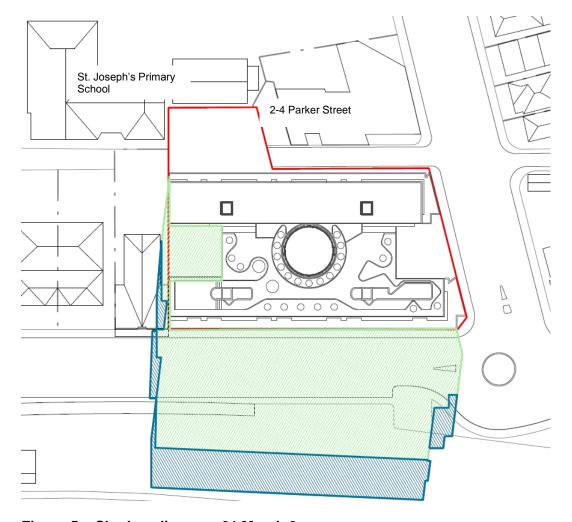


Figure 5 – Shadow diagram: 21 March 3pm

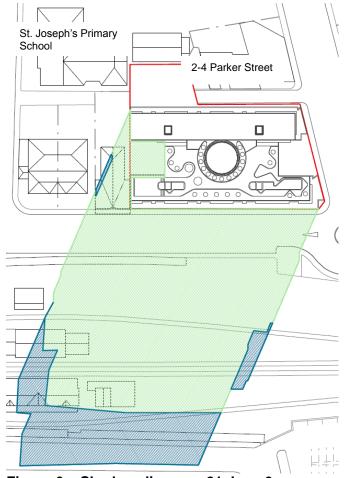


Figure 6 – Shadow diagram: 21 June 3pm

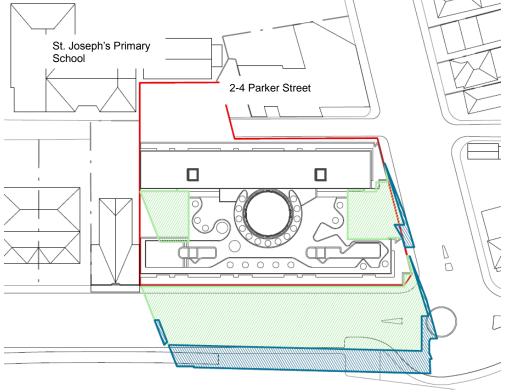


Figure 7 – Shadow diagram: 21 December 3pm

The shadow diagrams show the extent of overshadowing of the indicative scheme that has been included in the Urban Design Report for illustrative purposes only. The diagrams show that the additional 6m in height being sought would result in modest additional overshadowing of the southern façade of 2-4 Parker Street at 9am during the most affected times of year (i.e. when the sun is at its lowest angle and therefore casts the longest shadow). The diagrams also show that, at 3pm, the overshadowing affects only the public roads, railway land (Rockdale Station) and bus interchange to the east.

While the maximum Height of Building being sought is considered acceptable in the town centre context of the subject land, any future detailed Development Application will need to carefully examine the impact of the possible additional reduction in solar access to any of the south-facing windows of 2-4 Parker Street. Similarly, any future development should be configured and oriented to ensure that the visual privacy of the adjacent residential properties is properly considered and protected, with the necessary separation distances being achieved between the existing and proposed development.

The subject site is located within a 'Local Core' area within Rockdale Town Centre in the Rockdale DCP. The following setback controls are sought for development in this area:

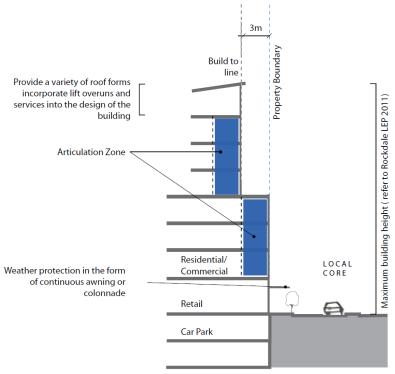


Figure 8 - Rockdale DCP Local Core setbacks

The site also backs on to Hesten Lane to the rear, for which the DCP seeks the following setbacks:

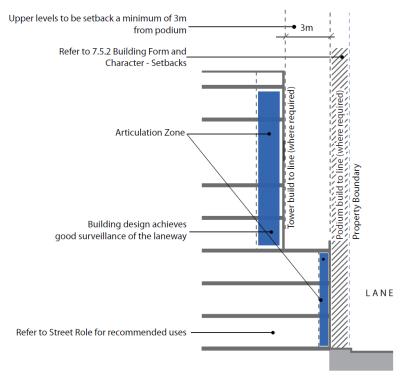


Figure 9 - Rockdale DCP Laneway setbacks

Hesten Lane is approximately 6m wide and, with the 3m setback of the upper levels that is required by the DCP, a setback of approximately 9m will be required between the upper floors of any future development on the subject land and the existing residential properties at 2-4 Parker Street. These existing controls, combined with careful and responsive design at the Development Application stage, should be sufficient to ensure a harmonious relationship between existing and proposed development.

As required by the Gateway Determination, Sydney Airport Corporation Limited (SACL) was consulted on the Planning Proposal. No objections were raised by SACL, but the following advice was provided to the proponent:

- This location lies within an area defined in schedules of the Civil Aviation (Buildings Control) Regulations which limit the height of structures to 15.24 metres above existing ground height (AEGH) without prior approval of the Civil Aviation Safety Authority;
- Any proposed development taller than 15.24 metres AEGH will need to be approved by the Civil Aviation Safety Authority;
- The Sydney Airport Obstacle Limitation Surface (OLS) over the site is 51m AHD. Any
  proposed development taller than 51m AHD will need to be assessed and referred to the
  Federal Department of Infrastructure & Regional Development & Cities for a
  determination;
- The finished building height must be inclusive of all lift over-runs, vents, chimneys, aerials, TV antennae, construction cranes etc.;
- Should the height of any temporary structure and/or equipment be greater than 15.24 metres AEGH, a new approval must be sought in accordance with the Civil Aviation (Buildings Control) Regulations Statutory Rules 1988 No. 161;

 Construction cranes may be required to operate at a height significantly higher than that of the proposed development and consequently, may not be approved under the Airports (Protection of Airspace) Regulations;

Approval to operate construction equipment (i.e. cranes) should be obtained prior to any commitment to construct:

- Current planning provisions (s.117 Direction 3.5 NSW Environmental Planning and Assessment Act 1979) for the assessment of aircraft noise for certain land uses are based on the Australian Noise Exposure Forecast (ANEF). The current ANEF for which Council may use as the land use planning tool for Sydney Airport was endorsed by Airservices in December 2012 (Sydney Airport 2033 ANEF);
- Whilst there are currently no national aviation standards relating to defining public safety areas beyond the airport boundary, it is recommended that proposed land uses which have high population densities should be avoided.

The proposal was also referred to the Department of Infrastructure and Regional Development was also consulted. No response was received.

#### **Next Steps**

In the event that Council resolves to endorse the Planning Proposal, it will be forwarded to the Department of Planning and Environment, subject to any amendments resolved by Council, so that the Local Environmental Plan amendment can be drafted. Council has delegation from the Minister to make this amendment.

Financial Implications			
Not applicable Included in existing approved budget Additional funds required			

#### **Community Engagement**

The community engagement actions in relation to this Planning Proposal were:

- Publicly exhibiting the Planning Proposal for 29 days from 21 February 2018 to 22 March 2018;
- Sending notification letters to 55 adjacent and surrounding landowners;
- Providing hard copies of all materials for inspection at the Rockdale Customer Service Centre; and
- Advertising the Planning Proposal in the St George & Sutherland Shire Leader providing notification of the exhibition period and where exhibition materials could be viewed, including on Council's 'Have Your Say' web page.

#### **Attachments**

- 1 Council Report 02.09.15 (under separate cover)
- 2 Amended Gateway Determination (under separate cover)
- 3 Draft VPA (under separate cover)
- 4 Original Gateway Determination (under separate cover)
- 5 Planning Proposal (under separate cover)
- 6 Urban Design Report (under separate cover) ⇒⇒⇒⇒⇒



Item No 8.4

Subject Voluntary Planning Agreement, 75-81 Railway Street, Rockdale

Report by Michael McCabe, Director City Futures

File F15/224

#### **Summary**

Council resolved on 13 June 2018 to defer the consideration of this matter until a General Manager's Briefing had taken place. Now that this Briefing has occurred, the matter is once again before Council for consideration.

Council has exhibited the Voluntary Planning Agreement in conjunction with the Planning Proposal for 75-81 Railway Street Rockdale.

The Bayside Planning Panel considered the Planning Proposal on 1 May 2018 and recommended the amendment to the Rockdale Local Environmental Plan 2011 be made.

This report seeks to adopt the Voluntary Planning Proposal (VPA) made in conjunction with the Planning Proposal.

#### Officer Recommendation

That Council notes the outcomes of the exhibition of the Voluntary Planning Agreement (VPA) for 75-81 Railway Street, Rockdale and executes the VPA in accordance with Council delegations.

#### **Background**

On the 2 September 2015, Council Resolved to endorse a Planning Proposal for land at 75-81 Railway Street that extended to include the adjacent property. The Planning Proposal was later amended to exclude the adjacent property with both the Planning Proposal and Voluntary Planning Agreement now only in relation to 75-81 Railway Street Rockdale.

On the 10 May 2017 Council resolved to accept the 'scope of the Voluntary Planning Agreement' and delegated the finalisation of the VPA and its public exhibition to the General Manager, subject to the matter being reported back to Council and the community once the matter has been finalised.

See Attachment 1 – Council report 10 May 2017

#### The Planning Uplift

The Planning Proposal proposes to increase the maximum building height control of the subject site from 22 metres to 28 metres. Council engaged BEM Property Consultants and Valuers to determine the uplift in development value, which was determined at \$2,569,600.

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#### **Voluntary Planning Proposal - Offer**

The current VPA as exhibited provides a maximum benefit to council of \$1,847,000 including section 94 contributions (works in kind) for both Options A and B. Section 94 and 94A contributions were estimated to be \$561,320 under the Rockdale Development Control Plan 2004, making the net maximum benefit to council of the VPA offer at just over \$1.28 Million or approximately 50% of the total uplift.

The offer included two options for Council.

Option A – provided a lane extension and dedication of land at the rear of the subject property and upgrade works to Railway Street including the Guild theatre frontages. Some aspects of Option A work in harmony with specifications and conditions associated with the Development Approval (DA-2017/26) dated 22 May 2018 for the adjacent property at 83-85 Railway Street Rockdale.

Option B – Assumed that if no through site connection could be achieved at the rear of the adjacent property, the land would not be dedicated however the additional street upgrade works would occur on Waltz Street Rockdale.

Note - Both options include street upgrade works on streets adjoining the development site.

See Attachment 2 - Summary table of Development Contributions Option A and Option B

See Attachment 3 - Summary Table of Street areas subject to upgrade works for both options.

See Attachment 4 - Draft Voluntary Planning Agreement, as exhibited

#### Conclusion

The independent valuation calculated that the value uplift to be achieved as a result of the Planning Proposal to amend the LEP is \$2.56 million. The Voluntary Planning Agreement (VPA) will facilitate value capture in the order of \$1.28 million. An additional amount of approximately \$561,000 has been negotiated in lieu of s.7.11 (formerly s.94) Development Contributions and will be provided as Works In Kind.

There was no public objections to the notification of the Voluntary Planning Agreement as exhibited.

The Bayside Planning Panel has recommended adoption of the amendment to the LEP in conjunction with the Planning Proposal.

Council resolution as per the recommendation will result in Council finalising and executing the VPA and registering an instrument on the land title of 75-81 Railway Street Rockdale prior to the amendment to the Rockdale Local Environmental Plan 2011.

#### **Financial Implications**

Not applicable		
Included in existing approved budget	$\boxtimes$	Voluntary Planning Agreement will result in public benefit contributions to Council
		public benefit contributions to Council

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Council Meeting	11/07/2018
Additional funds required	
Community Engagement	

The Planning Proposal and the Voluntary Planning Agreement were both publically exhibited between 21 February 2018 and Thursday 22 March 2018.

See Attachment 4 – Draft Voluntary Planning Agreement, as exhibited

There were no responses received on the Voluntary Planning Agreement.

#### **Attachments**

- Council Meeting 10 May 2017 (under separate cover) Summary Table of Contributions for Options A & B (under separate cover) 2
- Street Upgrade Maps for Options A & B (under separate cover) Final Draft VPA as Exibited (under separate cover) ⇒⇒⇒⇒ 3



Item No 8.5

Subject Stronger Communities Fund Reporting Major Projects

Report by Meredith Wallace, General Manager

File F16/945

#### Summary

The major projects component of the Stronger Communities Fund involved the allocation of funds to projects that will deliver large scaled, new or improved infrastructure or services to the community. Major projects were identified by Council based on priorities of the former Botany Bay and Rockdale City Councils. The major projects list went through a community consultation process and was presented to members of Council's Local Representation Committee, before endorsement by the Stronger Communities Fund Assessment Panel. An Assessment Panel was convened to review the community consultation outcomes and to recommend the allocation of the \$9m to 3 projects:

- Eastgardens Bayside Council Customer Service Centre (\$2.5M);
- Pine Park Masterplan implementation Ramsgate Beach (\$4M); and
- Cahill Park Masterplan implementation Wolli Creek (\$2.5M).

Approval by resolution of Council was made at the Council Meeting held 12 April 2017.

The third 6 monthly Major Projects report for the period from 1 January – 30 June 2018 is now due and is required to be approved by the Council to be submitted to the NSW Office of Local Government.

#### Officer Recommendation

That Council approves the Stronger Communities Fund 6 monthly Major Projects report for the period from 1 January – 30 June 2018 to be submitted to the NSW Office of Local Government.

#### **Background**

Commitment of funds by the Office of Local Government (OLG) will be undertaken as projects progress, with reporting on the major projects and funding allocation to occur in accordance with the Government's Guidelines. The Stronger Communities Fund is to be spent or committed by 30 June 2019 and all funding acquitted before 31 December 2019.

Councils must provide six monthly reports each year by 31 July and 31 January, to the OLG on projects selected for funding, delivery progress and expenditure.

The completed reporting template for the period from 1 January 2018 to 30 June 2018 is attached to this paper and requires approval by the Council prior to submission to OLG by 31 July 2018.

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#### **Financial Implications**

Not applicable	
Included in existing approved budget	
Additional funds required	

#### **Community Engagement**

Community engagement was completed to establish the projects to be funded. Community engagement was also undertaken for the individual projects.

#### **Attachments**

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# Bayside Council Serving Our Community

### Stronger Communities Fund – Major Projects Program – Progress Report – 31 December 2017 to 30 June 2018

Project	Project	Summary	Benefits	Start	End date	Income	Funding	Amount	Expenditure	%	Progress update
stream/category or Funded organisation	name			date			source			completion	
Major Infrastructure Projects	Eastgardens Westfield new Bayside Council Customer Service Centre	The project is to establish a Bayside Council customer service centre which will replace the existing customer service centre at the previous City of Botany Bay Council Administration Centre in Mascot.	The new customer service centre complements the refurbishment of the library. A customer service centre will be available for the community in a convenient location in a shopping centre and library near public transport, parking and amenities.	1/01/2017	31/12/2017	\$ 2,500,000.00	Stronger Communities Fund Major projects program	\$ 2,500,000.00	\$ 2,500,000	76-100%	The new Bayside Council customer service centre replacing the existing customer service centre at the previous City of Botany Bay Council Administration Centre in Mascot is now fully operational in Eastgardens Shopping Centre.
Major Infrastructure Projects	Ramsgate - Pine Park	The car-parking area has been closed for many years with a trial conducted recently to reopen the area for public use. This proposal constructs car-parking adjacent to the Grand Parade and returns the prime foreshore area to be used as a six-metre wide promenade. Move car park and create 6m wide promenade – to reduce scope would reduce community benefit – move car park for what purpose without the boardwalk	The prime foreshore area will be available for the community to use and enjoy.	1/07/2017	30/06/2019	\$ 4,000,000.00	Stronger Communities Fund Major projects program	\$ 4,000,000.00	\$ 408,851.30	0-25%	The refined masterplan has been completed and has been endorsed by Council. Stakeholder consultation has been undertaken. The REF has been completed. Detailed design and documentation has been completed. The construction tender has been advertised and will close on 16 July 2018. Council will evaluate the tender submissions mid-July and provide a recommendation for a preferred contractor to be approved by Council at the

Item 8.5 – Attachment 1

**Bayside Council** 

				I						-5	Charmint 2000 as Company it
											Council Meeting. Council Will award the contract for construction mid- August with construction to commence shortly after.
Major Infrastructure Projects	Wolli Creek - Cahill Park	The Masterplan for Cahill Park is well supported and endorsed by the former Council. The funding will be used for the implementation of certain elements of the Masterplan including lighting and pathway connectivity.	Cahill Park is located in a high growth area and provides the open space and recreation needs in this area. The provision of lighting and pathway connectivity will improve the recreational use.	1/07/2017	30/06/2019	\$ 2,500,000.00	Stronger Communities Fund Major projects program	\$ 2,500,000.00	\$ 113,559.30	0-25%	The refined masterplan has been completed and has been endorsed by Council. Stakeholder consultation has been undertaken. The REF has been completed. Detailed design and documentation has been completed. The construction tender has been advertised and will close on 16 July 2018. Council will evaluate the tender submissions mid-July and provide a recommendation for a preferred contractor to be approved by Council at the August 2018 Council Meeting. Council will award the contract for construction mid-August with construction to commence shortly after.

TRIM 18/88850

Item 8.5 – Attachment 1



Item No 8.6

Subject Lever Street Reserve Landscape Masterplan

Report by Meredith Wallace, General Manager

File F17/650

#### Summary

Lever Street Reserve is listed in the Section 94 Development Contributions Plan for embellishment. Section 94 funding has been allocated in the capital works budget for the demolition of two buildings and park embellishment in the Reserve.

A landscape masterplan has been prepared for Lever Street Reserve and community consultation was undertaken in October 2017. A Development Application for the building demolition works has been lodged with Council and is currently being assessed. The project was presented at a GM Briefing Session on 6th June 2018.

#### Officer Recommendation

That Council endorses the Lever Street Reserve Landscape Masterplan as attached to this report.

#### Background

In May 2016 Botany Bay City Council purchased property located at 925 Botany Road, Rosebery for the purposes of improving access to Lever Street Reserve from Botany Road and to provide additional open space and enhanced park amenity for the expanding Rosebery and Mascot residential community.

Lever Street Reserve is primarily landlocked with no significant road frontage. It is accessible from Lever Street, a small residential cul-de-sac to the east of Botany Road. Access from Botany Road is also possible over an easement owned by the Department of Planning. The easement with right of way access is utilised by the commercial property located at 935 Botany Road, and previously by the commercial property at 925 Botany Road. Access to the park from Botany Road is primarily known to locals, as the park has no frontage or sense of entry to Botany Road. The park currently receives low usage as a park, but is used as a pedestrian thoroughfare between Botany Road and the Mascot and Rosebery residential areas adjacent.

Lever Street Reserve is 3,270 square metres in size and is part owned by Council, part by the Minister for Planning/Office of Strategic Lands. Council was made reserve trustee in 1981. There are three easements located adjoining 925 Botany Road and owned by The Department of Planning. These parcels include Right of Carriage, Easement for Drainage, Easement for Drainage and Sewage and Right of Way. The landownership attachment to this report shows the landownership and easements. The Department of Planning is currently "cleaning" these titles for transfer to Council to allow the newly purchased property at 925 Botany Road to be integrated with the existing park. The Department of Planning has

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not committed to a timeframe and implementation of some of the Masterplan components may depend on this occurring.

Improvement work will include demolition of the building and electrical kiosk at 925 Botany Road, demolition of the existing Ausgrid park lighting and demolition of the existing scout hall. The lease to the scout hall was terminated by Scouts Australia in 2015. The building (built in 1992) is disused and in a deteriorated condition.

Demolition of the two buildings will provide an additional 1,575 square metres of open space to augment the Lever Street Reserve. Population growth has been evidenced in the Mascot and Rosebery areas, with further development likely to occur near Lever Street Reserve. Council adopted the City of Botany Bay S94 Development Contributions Plan in 2016 and includes infrastructure necessary to ensure that the existing level of amenity enjoyed by the current population is not eroded and new development is adequately catered for. The S94 plan includes embellishment of Lever Street Reserve.

As a minimum, improvements to the existing reserve is necessary to meet community expectations and needs as Sydney transitions from residential dwellings with back yards to medium and high density living where open space on-site is limited. Ideally, there would be open space available within 400 metres of residential properties.

A Masterplan for Lever Street Reserve, Rosebery was prepared in September 2017. The Masterplan and project implementation scope includes the following:

- Demolition of the 2 storey building and electrical substation kiosk at 925 Botany Road and embellishment of this land, and easements (upon transfer to Council), with landscaping, paving, park furniture and lighting;
- Demolition of the Scout Hall and embellishment of the land with landscaping and park furniture:
- Removal of existing non-compliant park lighting and installation of new public amenity lighting (LED) to enhance public safety and increase passive surveillance; and
- Improved pathways.

Council received an application for a Community Garden within Lever Street Reserve. This separate project is being managed by Strategic Planning but was advertised to the community concurrently with the Lever Street Reserve Masterplan. The community garden will commence following the building demolition and park embellishment works. The location of the community garden is shown on the plan and was relocated to the northern side of the reserve following community feedback.

A Development Application for the demolition of the buildings was lodged with Council in May 2018. Building demolition and construction work will be tendered following DA approval. The existing Ausgrid electrical kiosk at 925 Botany Road has been decommissioned and disconnected. This substation is currently being removed.

Financial Implications	
Not applicable Included in existing approved budget Additional funds required	

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#### **Community Engagement**

The Lever Street Reserve embellishment plan was exhibited to the community in October 2017. Community response to the park upgrades was generally positive, however there was some opposition to the inclusion of a barbeque (11 residents, including 10 on a petition). Community response to the proposed community garden was less positive, largely in relation to its location and impacts to residential properties in Rolfe and Lever Streets. As a result of the feedback, the community garden was relocated to the northern side of the reserve where there will be less impact to the residential properties.

Based on the community feedback the BBQ was removed from the plan. The project was presented at a GM Briefing Session on 6th June 2018. Councillors decided that the proposed barbeque should be included in the project implementation scope as a positive addition to the park to be enjoyed by the adjoining high-density residential residents to the north and west which do not have outdoor spaces to enjoy.

The final Masterplan is attached to this report for endorsement by the Council.

#### **Attachments**

- 1 Lever Street Reserve Landscape Masterplan
- 2 Lever Reserve landownership <a href="#">J</a>

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LEVER STREET RESERVE

Landscape Masterplan



Item 8.6 – Attachment 1



Item 8.6 – Attachment 2



Item No 8.7

Subject Linear Park Mascot

Report by Meredith Wallace, General Manager

File 17/7175

#### Summary

Negotiations with Sydney Water about the contamination of Linear Park have been ongoing and this report provides an overview of these negotiations.

#### Officer Recommendation

- 1 That Council receives and notes the content of the report.
- That Council acknowledges the advice received from the Member for Heffron regarding Sydney Water's intentions for Linear Park and notes that the remediation works being undertaken are being funded by Sydney Water.
- That Council acknowledges the limited scope of works and the potential maintenance issues associated with the protective turf layer and crushed sandstone pathway.
- 4 That Council notes that no lighting is to be provided within the park.
- That Council notes that a proportion of the funding remaining in Section 94 for Linear Park may be required to be spent following completion of the Sydney Water program with the remainder able to be reallocated to other Section 94 projects, particularly those that enhance open space.

#### **Background**

Linear Park is a narrow strip of land approximately 500 meters long and 20 meters wide. It links Coward Street to Gardeners Road. The land accommodates a 1,650 mm diameter brick sewer main, which is approaching 100 years of age.

Linear Park is one of five parks owned by Sydney Water but occupied and maintained by Bayside Council under a licence agreement. The former Botany Council had commenced a significant project at Linear Park and had entered into a contract to refurbish and landscape the park to create open recreational space accessible to the public. The project included a new café and various other structures and embellishments.

At the commencement of works, asbestos contamination was discovered. Works ceased and the newly formed Bayside Council commissioned soil testing in a restricted area previously indicated to be clear of contamination. The results indicated high levels of contamination far exceeding anything previously identified in the licence agreement.

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Bayside Council was convinced that the entire site needed to be remediated. The project was aborted. Bayside Council took the view that as Sydney Water was both the owner and the polluter they should be responsible for the remediation.

Council notified Sydney Water on 19th January 2017 and have been in negotiations since that time for Sydney Water to remediate the site and to create useable open space for the Mascot residents. Sydney Water agreed to clean up the site and undertake additional testing in April 2017 to categorise the land.

The results of the testing have not been issued to Council but it can be deduced that the results indicated that the site is significantly contaminated as Sydney Water engaged AECOM to develop a Remediation Action Plan (RAP) for the entire site. A draft copy of the RAP was issued to Council late November 2017.

For some months Council negotiated with Sydney Water for the landscape works proposed for Linear Park to be incorporated and undertaken as part of the remediation works. A draft concept design was received for comment on 22nd December 2017. This document was supported as it included lighting, planter beds, concrete pathways that reflected the original design developed by Botany Council. A number of issues were identified including privacy, edge protection and the proximity of gabion retaining walls to existing structures and easements.

Sydney Water took on board council's comments and revised drawings were received on 12th February 2018. Concurrent with the ongoing development of the design, Sydney Water and Council were negotiating a MOU, which would provide the means by which the embellishments (Council's work) could be undertaken by Sydney Water's contractor with the remediation works to ensure that the marking layer, which protects the contaminated area, would not need to be breached.

On the 19<sup>th</sup> February 2018, one week after the revised design was agreed, correspondence was received from Sydney Water advising that they intended to commence remediation from that same day. The scope of works and the means by which they would be delivered were still being negotiated. Council sought an explanation from Sydney Water to this apparent turnabout.

On 8th March 2018, Council received drawings from Sydney Water which significantly departed from the previous drawings we had reviewed. These new drawings indicated a decomposed granite pathway rather than the previously discussed concrete. A concrete path would be more serviceable and would accommodate conduits to be cast into the concrete, eliminating the necessity to breach the capping layer later. The new drawings did not provide for lighting and irrigation or concrete pads for seating. Maintenance of grass cover is essential to prevent erosion of the capping layer. The request for irrigation would ensure that grass cover can be maintained as is required in the draft remediation action plan to ensure that there is no erosion of the capping layer. Sydney Water refused to adopt these recommendations.

Sydney Water has proceeded to let a contract with Synergy to undertake the Site Remediation. The scope of works fails to accommodate legitimate concerns raised by Council. The programme of the proposed works has effectively denied Council the opportunity to incorporate embellishments that are considered to deliver a better outcome for the Bayside community.

Bayside Council have demonstrated preparedness to compromise and negotiate acceptable outcomes but Sydney Water has not heeded the issues that have been identified.

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Intervention was sought and the Local Member Mr Ron Hoenig MP contacted. A meeting was organised by the local member with Sydney Water and Council attending. Following this meeting, Sydney Water wrote to Ron Hoenig's office as at the meeting he requested for all correspondence to be through his office. The local member wrote to the Mayor with the final Sydney Water proposal of a crushed sandstone pathway. The letter indicates that the local member has no objection to Sydney Water's plans and he is content for them to proceed as suggested. The letter is included as an attachment to this report.

This leaves no further avenues for Council to pursue as Sydney Water is proceeding with the remediation and construction of a crushed sandstone pathway without lighting, irrigation and landscape embellishments.

If Council were to undertake these works, following completion of the remediation works, this would involve breaching the capping and marking layer and would require a site auditor to supervise and validate the completed works. Responsibility for the contamination would transfer to Council, a situation that could not be contemplated.

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Not applicable	
Included in existing approved budget	$\boxtimes$
Additional funds required	

Expenditure at Linear Park will be minimised as Sydney Water will be completing the works, albeit on a much smaller scale than originally envisioned in the City of Botany Bay Section 94 Plan. Unspent Open Space embellishment funding will be reallocated to other open space projects once it becomes clearer, what if any works, Council will be responsible for to augment the Sydney Water works. An example might be adjusting kerbs and enhancing the roadway crossings that connect the different parts of Linear Park.

#### **Community Engagement**

Sydney Water has indicated that they have undertaken sufficient community engagement.

#### **Attachments**

Letter from Sydney Water to Local Member MP Ron Hoenig MP Member for Heffron J.

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#### LEGISLATIVE ASSEMBLY

19 June 2018

His Worship the Mayor Cr Bill Saravinovski Bayside Council PO Box 21 ROCKDALE NSW 2216

Email: mayor@bayside.nsw.gov.au

Dear Cr. Saravinovski,

I refer to recent discussions relating to Linear Park, Mascot, and wish to advise that I have received correspondence from Mr Grant May, Sydney Water Corporation Portfolio Manager of Property and Finance Service, in relation to the proposed path through that park.

As discussed, Sydney Water have spoken with the consultants regarding the pavement design. When accessing the site for a Sydney Water led design (with no Council involvement), Sydney Water sought a minimum viable product which met the community's, and Sydney Water's, requirements.

I am advised that the path was designed to traverse the centre of the site and utilised crushed sandstone, which minimised the impact to the drainage constraints onsite, while not impeding wheelchair access.

I am further advised that, while Council's preference of a concrete path is achievable, it would increase the impermeable surface area of the park and would trigger the need for an onsite stormwater detention system (OSD). I understand that installation of that OSD would require significant amounts of excavation to be undertaken, material disposed offsite, and subsurface drainage to be tied into the surrounding stormwater network.

As all parties agreed, it is imperative that the integrity of the protective cap on the contaminated subsoil be maintained.

The crushed sandstone path will comply with AS1428.1 & AS1428.2, as per Part 3C of Botany Bay Development Control Plan 2013, and will provide a continuous accessible path of travel extending to the northern and southern property boundaries of each land parcel. Note that Sydney Water have indicated that no alterations to the existing road gutters will be undertaken.

Electorate Office: Shop 117, 747 Botany Rd, Rosebery. NSW 2018
Mail: PO Box 222, Rosebery NSW 1445
Phone: (02) 9699 8166 Fax: (02) 9699 8222 Email: Heffron@parliament.nsw.gov.au
www.ronhoenig.net

In accordance with *Disability (Access to premises – buildings) Standards 2010* (Premises Standards), while a footpath necessarily follows the natural topography of the area, in the best possible circumstances a continuous accessible path of travel along a footpath should include:

- · A gradient of no steeper than 1 in 20.
- A cross fall of no steeper than 1 in 40.
- A surface as smooth as possible without raised or cracked paving or tree root damage.
- A slip resistant surface during dry and wet conditions.
- Design that does not result in water accumulating on surfaces.

Sydney Water advises that the proposed compacted crushed sandstone pavement does not conflict with the above standards.

Mr May advises that to construct the pathway as part of their ongoing works, the cost would be in the region of \$80k for materials and \$40k install. Were this work to be undertaken outside of that time frame, the cost would increase to approximately \$150 000.

Mr May also advises that should Council wish to work with Sydney Water to achieve their scope of works, it would be at full cost to Council and necessarily with the engagement of Sydney Water's contractor.

I have advised Mr May that I have no objection to Sydney Water's plans and am content for them to proceed as suggested. I leave further consideration of the matter to Council.

Yours sincerely,

Ron Hoenig MP Member for Heffron



Item No 8.8

Subject Rowland Park Amenities and Playground Upgrade

Report by Meredith Wallace, General Manager

File 18/22746

#### **Summary**

Rowland Park Amenities and Playground Upgrade are listed in the Capital Works Program 2017/2018 for design and documentation and for 2018/19 financial year for construction. This report details the proposed upgrades.

#### Officer Recommendation

- 1 That the report be received and noted.
- 2 That Council endorses the design for the Rowland Park amenities upgrade and proceed to Tender Documentation for the Rowland Park Amenities and implementation of the Stage 1 works.
- That Council endorses the final Masterplan for Rowland Park playground renewal and embellishments and proceed to Tender Documentation for the Rowland Park Amenities.
- That Council notes that additional funding may be required to provide the youth activities (ping-pong table and basketball practise area) and BBQ facilities.

#### **Background**

Rowland Park is located on Bunnerong Road Daceyville. It is also accessible from Prince Edward Circle and Banks Avenue. The Park adjoins the University of New South Wales's David Phillips Field.

The park is used for soccer and rugby league in the winter and cricket in the summer. It has an amenities building (to be upgraded), a playground (to be upgraded), cricket nets, two outdoor fitness stations and a circuit pathway around the park.

The circuit path was constructed in Rowland Park 2 years ago and is very well used by the community for walkers/joggers and children on bikes and skateboards. Alongside the path, dual cricket practice nets and two fitness stations were also installed. All of these items are very popular and complement the active sporting nature of the park, which includes cricket, rugby league, soccer and various other sports from time to time. The park is not only enjoyed by the local surrounding community but also by visitors to the park for sport training, games or other events, as well as children passing through the park to access the 2 nearby primary schools and pre-school. The playground area is also very popular with families and groups for picnics, parties and gatherings.

#### **Building Upgrade**

The existing building is past its serviceable life and requires a full refurbishment. The building (brick walls and concrete roof) are structurally sound; however the steel awning is in need of replacement. Currently, three Clubs use one room to store their equipment and the groundsman uses the other room as a lunchroom and storeroom, which is non-compliant from a Work Health and Safety point of view.

There are insufficient toilets to service the park and the current toilets are outdated and do not comply with the current Building Code of Australia or Australian Standards.

The proposed refurbishment and extension has been designed to be implemented in two Stages. Stage 1 is based upon the current needs, with an opportunity for future extension when demand requires change rooms and funding is available.

Stage 1 (funded in the capital works budget 2018/2019 financial year - section 94 Funds) will include:

- 6 new toilets;
- 1 accessible toilet with baby change facilities;
- Updated canteen fit out;
- New external covered area;
- Separated Storage areas for sporting clubs;
- Groundsman Lunch Room, Store Room, Fuel Store;
- New connecting pathways and seating wall; and
- External hand wash and bubblers.

#### Stage 2 (currently unfunded) will include:

- Two new change rooms with shower and toilet facilities.
- Additional covered area to align with change rooms.
- Extension of existing concrete slab.

The suburb of Daceyville has state significance as Australia's first public housing model and was the original 'Garden City'. The housing has consistent architectural detailing throughout with buildings being generally low rise Californian Bungalows with influences of the Arts and Craft movement and early Federation styles.

Due to this heritage overlay in the Daceyville area, any works in the park need to be in keeping with this style and the overall feel of the area. The 3D artists' impression of the building shows the arches on the doors reflecting the arching in the architectural detailing in the area with a mixture of render and brickwork to further align with the areas style. The neutral palette of the building is consistent with residential housing in the area. The proposed new awning is shown as a green roof to soften the building and create a feature.

Green roofs have many benefits including:

- Improved air quality.
- Supporting local biodiversity.
- Slowing and cleaning stormwater runoff from buildings.

Similar precedence buildings have been researched and feedback has been obtained from the City of Sydney and Waverley Council. Their feedback has been positive and no issues have been raised.

Feedback also was obtained of Council's operational team and agreement was reached that this building is a good opportunity to trial a green roof as it has a relatively small roof that does not form part of the main building roof.

The project was advertised on the Have Your Say (HYS) community consultation website, advertising boards were placed on site and a letterbox drop to local residents.

Twenty visitors went to the building refurbishment HYS page and residents were in support of the upgrade to the building. Only one resident filled out the comments page and requested a commercial space for a café in lieu of the club canteen.

Consultation with the sporting clubs has also been undertaken, feedback from the clubs was positive, and they are happy with the overall layout. They would like to see the building future proofed (as would our internal Sport and Recreation Team) with the inclusion of a future stage for change rooms.

South's Juniors requested cooking facilities to be included in the refurbished canteen; however, we do not provide these in any of our canteen facilities across the LGA because of the increased risk, maintenance and cost associated with full cooking facilities.

The project was presented to a GM Briefing Session on 6 June (presentation attached). Support was indicated for the building design as well as the approach to proceed with stage 1 and future proof so that an extension is possible when there is demand for the change rooms and funding is available.

The budget allocated in 2018/19 Capital Works Program for the amenities upgrade is \$750,000, which will allow the completion of the Stage 1 works by 30 June 2019.

#### **Playground Upgrade**

The existing playground is 20 years old, past its serviceable life, does not comply with Australian Standards and requires refurbishment. Community consultation was undertaken in May 2018 and presented at a GM Briefing Session on 6 June.

The existing playground offers limited play value. The playground comprises a timber and metal play unit, seesaw, two swings, a small sandpit, and various items have been removed and/or replaced over the years.

#### Proposal

The new playground caters to both younger and older age groups based on the demographics of the area and includes a nature play area consisting of a "music room", sensory play elements and landscaping and a larger sandpit with associated sand play elements.

An innovative feature of the playground will be the re-purposing and re-use of existing playground materials - timber poles and platforms and concrete edging that contains imprints of local schoolchildren's hands.

The playground includes the use of sandstone blocks and boulders, landscaping and trees for shade, seating, three picnic tables (2 with shelters), a BBQ, new bins, a bike stand, perimeter fencing and shade structures. The playground benefits from natural shade, the proposed shade structures have been located to complement the natural shade. The playground will have the perimeter path traversing the playground, which will activate the space and allow for interaction and surveillance. The new playground is located in the same

location as the existing playground – nestled between the cricket practice wickets and one of the fitness stations, providing an interactive community space.

The final masterplan has been completed taking on board community feedback and is attached to this report.

#### Community engagement outcomes

Community engagement was undertaken in May via letterbox drop, signs on site and the Council website. There were 80 visits to the website and 4 written responses as well as several email submissions and 2 petitions of approximately 130 signatures.

The petitions primarily requested enhancement of the senior playground area, requesting the area to be more challenging and engaging for older children and include equipment offering a higher level of engagement and challenge. These requests have been investigated and the senior play area has been embellished.

The petitions also requested retention of the monkey bars, a new flying fox and a higher climbing unit. A new climbing unit has now been selected that includes a monkey bar section and offers similar upper body strength and swinging skills. This unit is considered more inclusive for children of all ages and abilities and offers more challenges than traditional type monkey bars.

The existing small flying fox provides limited play value and these types are generally not used in contemporary playground design. There is insufficient space for a larger, more contemporary style flying fox in Rowland Park. They are also costly items that require more intensive maintenance than other play items. It is considered that the senior play area provides ample challenge and interest for older children (7 to 14 years). The climbing unit has been slightly increased in height, while still maintaining the shade structure. Challenges through and within the net structure offer improved play value.

There also was a request for an elevated walkway amongst the trees with sensory play items. Sensory items have already been included in the design at ground level. Consideration will be given to include balance ropes amongst the totem poles, which are located under the tree canopy.

During the consultation process, several requests for activities for teens and youths were received. A basketball ring and ping-pong table were presented at the GM briefing session to respond to these requests. Councillors at the briefing sessions supported these additions.

The basketball ring and ping-pong table are shown on the attached plan. Two (2) requests were received for a BBQ; Councillors supported the inclusion of a BBQ at the GM briefing session. A BBQ under shelter has been included in the design adjacent to one of the picnic tables and will embellish the usage of this park for parties and gatherings. The BBQ and a larger shelter will cost approximately \$20,000.

#### Facilities for teens and youths

The Rowland Park design now includes a Ping-Pong table, located adjacent the Banks Avenue fitness station and playground, and a basketball keyhole/practice area with ring and backboard on the northern side of the park adjacent the PCYC to align with its youth activities and there is larger space availability for the court. The cost for Ping-Pong is approximately \$8,000 and for a basketball facility of this size, \$30,000.

The original scope for this project did not allow for these additional youth items. It is anticipated they can be incorporated, together with embellishments to the senior play area, pending design detailing and detailed cost planning. The GM briefing session feedback was that Councillors would like to see these items included and would like the detailed design and documentation to proceed with them included. It was noted that this might exceed the allocated budget; however, this will not be known until the project is tendered.

The budget allocated in 2018/19 Capital Works Program for the playground upgrade is \$630,000.

#### Next steps

Following Council approval of the Final Masterplan, the community will be informed about the changes to the plan resulting from their feedback and construction documentation will be prepared for tender. Construction is proposed to commence in early 2019 with completion by June 2019.

Financial Implications	
Not applicable Included in existing approved budget Additional funds required	
Community Engagement	
Discussed in body of report.	

#### **Attachments**

- 1 Rowland Park Amenities and Playground Upgrade
- 2 Rowland Park Playground Masterplan
- 3 Rowland Park location plan <a href="#">\$\mathcal{1} \mathcal{1} \mathcal{1}\$</a>



# Rowland Park Amenities and Playground Upgrade



Item 8.8 – Attachment 1

## **Aerial View**





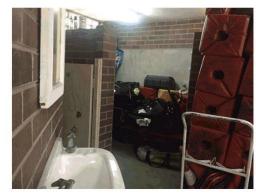
Item 8.8 – Attachment 1

# Existing Floor Plan CLUB STORAGE FEMALE FEMALE FEMALE FEMALE FEMALE CANTEEN CANTEEN

# **Existing Amenities - Photos**





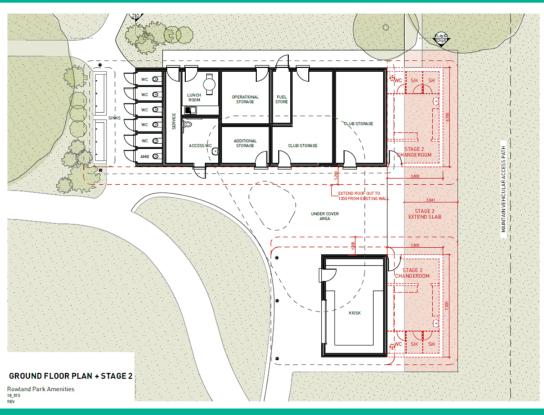






# Proposed Floor Plan

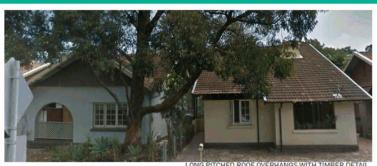




# Existing Architectural Style

















# 3D Artists Impression





# Precedence Green Roof











## **Green Roof Benefits**



- improved air quality
- beautifying buildings and the cityscape
- · supporting local biodiversity
- supporting our physical and mental health
- insulating buildings from heat and noise
- extending roof life by protecting the waterproofing layer from weather and temperature changes
- · cooling city temperatures and reducing the urban heat island effect
- slowing and cleaning storm water runoff from buildings.

# Outcomes of community consultation



- Residents are in support of the upgrade to the existing building;
- 20 visitors to the Have Your Say page for the building refurbishment component;
- Only 1 filled out the 'comments' and requested a commercial space for a café;

# Outcomes of User Group consultation



- Feedback from the clubs was positive and the sporting clubs are happy with the overall layout;
- Would like to see building 'future proofed';
- South's Juniors requested cooking facilities be included, which we are not providing in any of our facilities LGA wide;

# Budget and Next Steps



- Budget allocated in 18/19 for Construction \$750,000
- Update plans based on consultation;
- Notify respondents of any updates;
- Prepare tender documents;
- Construct and complete by 30 June 2019;

# Rowland Park Playground





# Existing Playground



• The existing playground is beyond it's serviceable life.











# Precedence

















# **Artist Impression**





# **Key Features**



New playground equipment for both younger and older age groups;

- Nature play spaces including sensory and musical elements and a sandpit;
- Shade sails over playground areas and a layout that utilises existing natural shade;
- New seating, bike racks, picnic tables and picnic shelters;
- A link path to Banks Avenue to improve accessibility;
- Fencing on road frontages to provide a safety edge treatment; and
- Landscaping and tree planting

# **Outcomes of Community Consultation**



- 80 visits to HYS, 4 written responses
- Several email submissions
- ▶ 2 petitions. One petition with signatures from 40 households, half of which were not in the local community surrounding the park, the online petition has 85 signatures
- ► The main petition requests relate to the senior playground area with the 2 letters requesting this part of the playground to be more challenging, engaging and interesting for older children including equipment offering a higher level of risk.

### Response:

- ► Comments taken on board. More challenging rope climbing dome and other elements for older children are being investigated.
- ▶ Request for flying fox insufficient budget and physical space in this park. This equipment is subject to breakdown. The existing small flying fox provides limited play value.
- ▶ Retain monkey bars The new climbing frame offers similar upper body strength and swinging skills. The current trend is climbing frames/domes, which are more inclusive for children of all ages and abilities and offer more challenges than traditional straight line monkey bars.

# **Outcomes of Community Consultation**



- ▶ Request for higher climbing dome height can be increased, but 6m is not achievable due to shade structure implications. Increased height does not necessarily add more play value. Challenges through and within the net offer better play value.
- ▶ Elevated walkway amongst trees with sensory equipment sensory items already shown on consultation plan. Elevated boardwalk has liability and maintenance implications.
- ▶ Other requests: swings with open and closed seats, covered areas, bike racks and shade already included and shown on consultation plan.
- ▶ Items for older teens/youths (3 requests) such as basketball ring or handball wall: a basketball 1 on 1 area and ping pong table are being considered and are potentially achievable within the budget and in the space available in the park.
- ▶ Request for BBQ (2 requests): assets have advised BBQs should be limited to "regional status" play spaces only. At this stage Rowland Park would fit the description of a "district park" and as such would not imply provision of BBQ. Picnic areas have been accommodated to meet the community needs at this time.

# Options for additional youth items











# Location options for additional youth items





# Budget and costings for additional youth items



- ► The approved budget for the playground upgrade in 2018/2019 financial year is \$630K and is for renewal of the existing playground.
- ► The cost of additional youth facilities are :
  - outdoor ping pong table approx. \$8K.
  - basketball 1 on 1 practice area/keyhole with seating approx. \$30K.
- ► The original budget did not allow for additional youth items but these may be able to be incorporated pending design development and detailed cost estimating.

# Next steps



► The playground masterplan will be updated following incorporating the community consultation comments;

- ► The community will be informed regarding the changes to the plan;
- Prepare tender documentation; and
- Construction completed by 30 June 2019.



### NOTES

- New concrete path from the corner of Birdwood and Banks Avenue to the playground
- Colourful painted identification pattern on existing footpath
- Existing mounds to be retained with no excavation
- 4. Open lawn picnic areas
- 5. Picnic table with shelter on concrete slab
- Picnic table with sheller of concrete
   Picnic table on concrete slab
- 7. Bins and bike stand
- 8. Seats with arms and back rests
- 9. Timber post and rail fence
- Sandstone rock edge creates informal seating and climbing edge
- 11. Shade structure. Final location to be confirmed
- 12. Mulch safety surfacing
- Low sensory planting provides interest, colour, texture and creates edges to space
- 14. Sand play area with boulders
- 15. Coloured concrete pipes and impressed textured concrete sand play area
- 16. Music room
- 17. BBQ located under shelter
- Boulders located to create seating area, play lookout or fort
- 19. Recycled mulch open space clearing with timber platform seating (reused from old play structure)
- Recycled mulch open space clearing with stepping logs and timber platforms
- 21. Cubby lean to created from junior swing set and timber planks bound to frame
- Mulch area with a forest of coloured poles and ropes (reused and painted from old play structure)
- 23. Tall grass area with trampled paths seeded with sensory grasses
- 24. Stepping stones created from reused playground edging
- 25. Paving created from reused playground edging



New tree planting



Existing trees to be maintained and protected



ROWLAND PARK PLAYGROUND

BAYSIDE COUNCIL

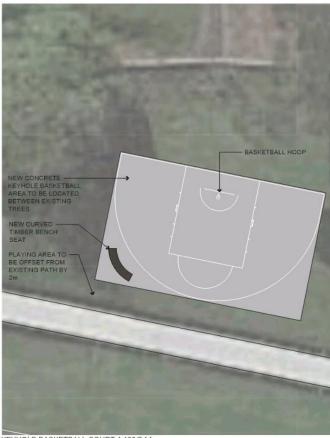
REVISED MASTERPLAN

MP-1809-100 B jw 28.06.2018

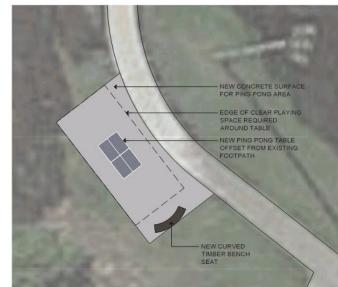
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Sturt Noble
Sturt Noble
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Associates

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ROWLAND PARK MASTERPLAN



Item No 8.9

Subject Acquistion of Land Reservation 8 Guinea Street, Kogarah

Report by Michael McCabe, Director City Futures

File F13/461

### Summary

The property at 8 Guinea Street, Kogarah is one of 9 adjoining properties within Kogarah identified in the *Rockdale Local Environmental Plan 2011(RLEP)* as land reserved for acquisition to realise a 4,989.8 sqm parcel of open space, as shown on the sketch at Attachment 1.

No 8 Guinea Street is the last acquisition left within the block of 9, and upon completion of this acquisition would realise our open space requirements for this block pursuant to the RLEP.

The owner of No. 8 Guinea Street has formally requested Bayside Council acquire their property as a matter of urgency. As such an offer has been progressed with the family and subsequently agreed terms.

This report recommends that council proceed with the purchase of No. 8 Guinea Street; demolition of the premise; and classification of the land as community under the provisions of the Local Government Act 1993.

### Officer Recommendation

- That Attachments 3 and 6 to this report be withheld from the press and public as they are confidential for the following reason:
  - With reference to Section 10(A) (2) (c) of the Local Government Act 1993, the attachments relate to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.
- 2 That Council authorise the purchase of 8 Guinea Street, Kogarah for the agreed figure tabled in this report.
- The purchase of 8 Guinea Street, Kogarah (including expenses and demolition be funded from the Rockdale Section 94 Contributions Plan 2004 (Old Plan Carried Forward).
- 4 That the General Manager be authorised to finalise the terms of the acquisition.
- That the General Manager be authorised to sign, where required, all documentation required to finalise this matter.
- 6 That Council resolve to classify 8 Guinea Street, Kogarah as community land (in

Item 8.9 97

accordance with the Local Government Act 1993).

### **Background**

The property at 8 Guinea Street, Kogarah, known as Lot B in DP33797, is one of 9 adjoining properties within Bexley identified in the Rockdale Local Environmental Plan 2011(RLEP) as land reserved for acquisition to realise 4989.8 sqm of open space, as shown on the location plan at Attachment 1 and zoning map at Attachment 2.

No 8 Guinea Street is the last acquisition left within the block of 9, and upon completion of this acquisition would realise our open space requirements for this block pursuant to the RLEP.

The eight acquired properties have now been consolidated under one address, as 3-13 Taylor Street, Kogarah. These properties are currently held as open space around the Kogarah Senior Citizens Centre. The acquisition of 8 Guinea Street would enable the embellishment of the park to be completed.

The 8 acquired properties have been cleared of improvements (aside from the Kogarah senior citizens centre) and are used as open space, five properties are currently affected by an easement for a storm water channel, with a stormwater culvert straddling the properties.

### Valuation

The Valuation seeks to determine the Value of the property as determined under the 'Land Acquisition (Just Terms Compensation) Act 'Just Terms Act' with market value determined, based on the underlying zone (being R4- high density residential).

The valuer used the direct comparison approach to determine the value of the land. The details pertaining to the valuation are within the valuation report at Attachment 3.

Given the acquisition was by agreement and the owner would not be responsible for agents' commissions, the valuer determined there would be no other 'heads' of compensation, as defined under Section 55 of the Just Terms Act.

### **Commercial Terms**

Confidential Attachment 6 details the commercial terms agreed for this acquisition.

### **Next Steps**

Council subject to completing this acquisition, will be able to commence the embellishment of the park however, this would form another report to council. A sketch plan has been drafted detailing a concept for the park design that will be subject to further consultation. This sketch plan is shown at Attachment 4.

The subject property is in good condition however given it is the last land holding in the proposed reservation we would recommend immediate demolition to enable the embellishment of the park.

Accordingly we also recommend classifying the property as community land to align with its RE1 zoning and intended use as open space.

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### **Financial Implications**

Not applicable Included in existing approved budget		The purchase of 8 Guinea Street (including expenses and demolition be funded from the Rockdale Section 94 Contributions Plan 2004 (Old Plan Carried Forward)					
Additional funds required							
The allocation of Section 94 funds has been approved under delegation, as per the memo shown at Attachment 5.							
Community Engagement							

### **Attachments**

Not Required

- 1 Attachment 1: Location Plan
- 2 Attachment 2: Zoning Map
- 3 Attachment 3: Valuation (confidential)
- 4 Attachment 4: Sketch Plan
- 5 Attachment 5- Funding Allocation Approval
- 6 Attachment 6: Commercial Terms (confidential)

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### TAYLOR STREET RESERVE - OPPORTUNITIES



# **MEMO**



To Michael McCabe – Director City Futures Matthew Walker – Manager Finance Clare Harley – Manager Strategic Planning

cc Zoran Sarin – Coordinator Asset Strategy Debbie Fransen – Senior Strategic Asset Engineer

From Mariana Cintra - Strategic Asset Officer

Date 04 June 2018

File No

Re: Acquisition of 8 Guinea Street, Kogarah

### Background:

• The property at 8 Guinea Street is identified on *Rockdale Local Environmental Plan 2011* as land reserved for acquisition as per the Acquisition Map – Sheet LRA\_004.



Figure 1 - Proposed acquisition of property 8 Guinea St.

 Council has previously identified the subject land for acquisition for the purpose of creating a park. Table 1 identifies the other properties that will contribute to the open space.

	V-1		
Address	Lot and DP	Lot size	Acquisition status
8 Guinea Street	Lot B DP 337973	464.52 m²	Subject land – to be
			acquired
10 Guinea Street	Lot A DP 337973	464.52 m²	Acquired
3-13 Taylor Street	Lot 17 SecM DP 1562, Lot 18	4060.79 m <sup>2</sup>	Acquired
	SecM DP 1562, Lot 19 SecM		
	DP 1562, Lot 20 SecM DP		
	1562, Lot C DP 337973, Lot B		
	DP 355792, Lot 2 DP 563803,		
	Lot A DP 337973		

Table 1 - Land Acquisition Status

- Acquiring 8 Guinea St. would provide a contiguous 4,989.83 m<sup>2</sup> parcel when added with 10 Guinea St. and 3-13 Taylor St.
- The site and adjacent properties are flood affected.
- The purchase of this property will complete the acquisitions identified in the Local Environmental Plan and planning and design for a park and stormwater management can commence.
- The balance as of 30 June 2017 of the Bexley Open Space fund is -\$837,963.43.
- Rockdale Section 94 Contributions Plan 2004 (Old Plan Carried Forward) has a balance of \$29 million that can be used for open space acquisition.

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### Recommendations:

### That:

- The purchase of 8 Guinea Street be funded from the Rockdale Section 94 Contributions Plan 2004 (Old Plan Carried Forward);
- 2. The July 2018 Council report recommend the immediate demolition and making good of 8 Guinea Street, Kogarah;
- 3. Strategic Planning progress the preparation of a sketch plan for inclusion in a report to the July 2018 Council meeting to illustrate a staged project to create and embellish a Park. The design of the park to be the subject of concept development and community consultation. (for inclusion in future years of the Bayside Capital Works Program)

Michael McCabe - Director Ci	ity Futures	Date	
Multh will	l	4/6/10	8
Matthew Walker – Manager F		Date	
Muley		4/6/18	P
Clare Harley – Manager Strat	tegic Planning	Date	



Item No 8.10

Subject Acquisition of Land Reservation at 27 Downey Street, Bexley

Report by Michael McCabe, Director City Futures

File F13/461

### Summary

The property at 27 Downey Street, Bexley is one of 6 adjoining properties within Bexley identified in the *Rockdale Local Environmental Plan 2011(RLEP)* as land reserved for acquisition for a 3500 sqm parcel of open space, as shown on the location plan at Attachment 1

The family of the owner has requested Council purchase the property as a matter of urgency, Council has progressed an offer to the family however have not finalised terms as they are seeking advice from their own valuer.

This report recommends that council proceed with the purchase subject to the agreed figure being within the valuation range established in our valuation report.

### Officer Recommendation

- That Attachments 3 and 6 to this report be withheld from the press and public as they are confidential for the following reason:
  - With reference to Section 10(A) (2) (c) of the Local Government Act 1993, the attachments relate to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business. It is considered that if the matter were discussed in an open Council Meeting it would, on balance, be contrary to the public interest due to the issue it deals with.
- That Council authorise the purchase of 27 Downey Street, Bexley for no more than the upper end valuation range tabled in the Commercial Terms at Attachment 6 in this report.
- That Council vote funds from Section 94 contributions Plan 2004 to cover all acquisition expenses and demolition of the existing premises.
- 4 That the General Manager be authorised to finalise the terms of the acquisition.
- That the General Manager be authorised to sign, where required, all documentation required to finalise this matter.
- That Council resolve to classify 27 Downey Street, Bexley as Community Land (in accordance with the Local Government Act 1993).

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### **Background**

The property at 27 Downey Street, Bexley is one of 6 adjoining properties within Bexley identified in the *Rockdale Local Environmental Plan 2011(RLEP)* as land reserved for acquisition for a 3500 sqm parcel of open space, as shown on the location plan at Attachment 1. Council currently owns No 25, 29 Downey Street and 35 Mimosa Street, Bexley, being Lot 92 in DP 1195, Lot 57 in DP 1195 and Lot B DP 360795 respectively.

No 27 Downey Street, being Lot 114 in DP1195 is one of 3 further acquisitions required to realise the open space requirements for this block pursuant to the RLEP. However the acquisition of No 27 Downey will provide 2100 sqm of sufficient contiguous land, comprising 25, 27 & 29 Downey Street to enable embellishment as a park in the short term, as shown on the sketch plan at Attachment 5.

Both No's 29 Downey and 35 Mimosa Street form part of Council's residential leasing portfolio. Both leases have expired and are on holdover, contemplating the delivery of the open space envisaged for the reserved land. No 25 Downey Street has already been demolished and is ready to be used as open space.

The family of the owner of 27 Downey Street, Bexley, has formally approached council to purchase the property in accordance with the LEP reservation.

Whilst Council officers have not yet agreed a price, we wish to be in a position to progress the purchase as soon as practical within the valuation range tabled within the valuation report.

### Valuation

The Valuation seeks to determine the Value of the property as determined under the 'Land Acquisition (Just Terms Compensation) Act 'Just Terms Act' with market value determined, based on the underlying zone (being R2- low density residential housing).

The valuer used the direct comparison approach to determine the value of the land. The details pertaining to the valuation are within the valuation report at Attachment 3.

Given the acquisition was by agreement and the owner would not be responsible for agents' commissions, the valuer determined there would be no other 'heads' of compensation, as defined under Section 55 of the Just Terms Act.

### **Commercial Terms**

The Commercial Terms proposed for this acquisition are shown at Confidential Attachment 6.

### **Next Steps**

Council subject to completing this acquisition, will be required to able to commence the embellishment of the park as soon as practicable, however the timing will be determined in a further report to council. A sketch plan has been drafted detailing a concept for the park design that will be subject to further consultation. This sketch plan is shown at Attachment 5.

The subject property is in very poor condition. Immediate demolition is proposed for this site regardless of the time frame for the embellishment of the park, to avoid potential occupation of the premises if left vacant.

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Accordingly we also recommend classifying the property as community land to align with its RE1 zoning and intended use as open space.

### **Financial Implications**

Not applicable	
Included in existing approved budget	< <enter comment="" delete="" if="" or="" required="">&gt;</enter>
Additional funds required	The purchase of 27 Downey Street (including expenses and demolition be funded from the Rockdale Section 94 Contributions Plan 2004 (Old Plan Carried Forward)

### **Community Engagement**

Not Required

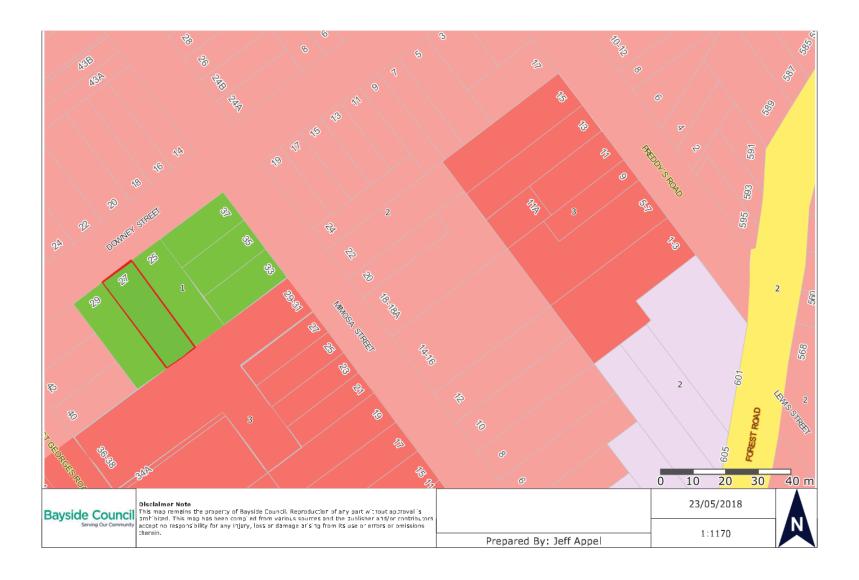
### **Attachments**

- 1 Attachment 1: Location Plan
- 2 Attachment 2: Zoning Map
- 3 Attachment 3: Valuation Report (confidential)
- 4 Attachment 4: Section 94 Contributions Memo Strategic Planning
- 5 Attachment 5: Sketch Plan
- 6 Attachment 6: Commercial Terms (confidential)

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Item 8.10 – Attachment 1



Item 8.10 – Attachment 2

# **MEMO**



To Michael McCabe – Director City Futures Matthew Walker – Manager Finance Clare Harley – Manager Strategic Planning

cc Zoran Sarin – Coordinator Asset Strategy Debbie Fransen – Senior Strategic Asset Engineer

From Mariana Cintra - Strategic Asset Officer

Date 04 June 2018

File No

Re: Acquisition of 27 Downey Street, Bexley

# Background:

• The property at 27 Downey Street is identified on *Rockdale Local Environmental Plan 2011* as land reserved for acquisition as per the Acquisition Map – Sheet LRA\_002.



Figure 1 - Proposed acquisitions of property 27 Downey St.

 Council has previously identified the subject land for acquisition for the purpose of creating a park. Table 1 identifies the other properties that will contribute to the open space.

Address	Lot and DP	Lot size	Acquisition status
29 Downey Street	Lot 57 DP 1195	696.77 m <sup>2</sup>	Acquired
27 Downey Street	Lot 114 DP 1195	696.77 m <sup>2</sup>	Subject land – to be
	,		acquired
25 Downey Street	Lot 92 DP 1195	696.77 m <sup>2</sup>	Acquired
37 Mimosa Street	Lot A DP 360795	510.99 m <sup>2</sup>	Not acquired
35 Mimosa Street	Lot B DP 360795	510.99 m <sup>2</sup>	Acquired
33 Mimosa Street	Lot C DP 360795	510.99 m <sup>2</sup>	Not acquired

Table 1 - Land Acquisition Status

- Acquiring 27 Downey St. would provide a contiguous 2,075 m² parcel when added with 25 and 29 Downey St. The property at 35 Mimosa St. is located adjacent to 29 Downey St. and is 510.99 m².
- The balance as of 30 June 2017 of the Bexley Open Space fund is -\$410,725.
- Rockdale Section 94 Contributions Plan 2004 (Old Plan Carried Forward) has a balance
  of \$29 million that can be used for open space acquisition throughout the former
  Rockdale Local Government Area.

DOZS	594	FULD	THE	CHEMINO	ල	2/12	PALK	AUSO!	JES.	CH.

#### Recommendations:

That:

- The purchase of 27 Downey St. Bexley be funded from the Rockdale Section 94 Contributions Plan 2004 (Old Plan Carried Forward);
- 2. the July Council report recommend the immediate demolition and making good of 25, 27 and 29 Downey Street, Bexley;
- 3. Strategic Planning progress the preparation of a sketch plan for inclusion in the Report to Council to illustrate a staged project to create and embellish a Park. The design of the park to be the subject of concept development and community consultation. (for inclusion in future years of the Capital Works Programme)
- 4. An approach be made to owners of properties at 33 and 37 Mimosa St. to understand if they may be prepared to sell their properties.

Inh	4/6/18
Michael McCabe - Director City Futures	Date
Mulleall	4/6/18
Matthew Walker – Manager Finance	Date

Clare Harley – Manager Strategic Planning

Date

#### DOWNEY STREET RESERVE - OPPORTUNITIES



Item 8.10 – Attachment 5



Item No 8.11

Subject Proposed Off-Leash Dog Areas at Kyeemagh - Community

**Engagement Outcomes** 

Report by Meredith Wallace, General Manager

File F18/542

# **Summary**

This report relates to the February 2018 Meeting where Council resolved to undertake the following:

- Community consultation for the proposed off-leash dog park at Lance Studdert Reserve.
- 2 Localised consultation regarding the proposed timed (4pm 10 am daily) dog off- leash area on the beach at Kyeemagh (Cook Park).
- After consultation and if approved, the above two facilities to form part of the 2018/2019 Capital Works Program.

This report will discuss the outcome of the community consultation on the implementation of the proposed dog park and off-leash area at Lance Studdert Reserve and Lady Robinsons Beach, Kyeemagh.

# Officer Recommendation

- That Council notes the results of the community consultation regarding the establishment of off-leash dog parks at Lady Robinson's Beach Kyeemagh and Lance Studdert Reserve, Bestic Street Kyeemagh.
- That Council proceeds with the establishment of the off-leash dog area proposed at Lance Studdert Reserve, based on the support of stakeholders responding to survey.
- That Council notes that funds of \$180,000 (\$150,000 in the 2018/2019 Capital Works Program and a further \$23,475 for contingencies) are required to complete the offleash area at Lance Studdert Reserve.
- That Council notes the feedback from local residents and others regarding the establishment of an off-leash dog area at Lady Robinson's Beach, Kyeemagh.
- That Council proceeds with a timed (4pm 10 am daily) off-leash dog area at Lady Robinsons Beach, Kyeemagh, with an allocation of \$180,000 in the Capital Works Program being utilised for this purpose.

Item 8.11

# Background

At the Council Meeting held on the 14 February 2018, Council agreed that community consultation would be undertaken to determine the views of users, visitors and local residents in the vicinity of Lance Studdert Reserve to gauge support for a fenced off-leash dog area located in Kyeemagh.

Council further resolved to conduct targeted consultation to residents in the immediate area opposite the proposed site at Lady Robinsons Beach, Kyeemagh to ascertain the level of support for a timed off-leash dog park in that location.

Accordingly, Council undertook a community consultation and engagement process. Throughout the community engagement period March 12 – April 20 (40 days) a number of responses were received about both proposed dog off-leash locations.

Feedback was received through Council's 'Have Your Say' site, written correspondence and a residents' petition.

#### **Community Engagement Outcomes**

# Lance Studdert Reserve - Bestic Street, Kyeemagh

Online 'Have Your Say' survey results indicated majority support for the Studdert Reserve, Kyeemagh location for the provision of a dog off-leash area. (Table 1: Have Your Say online Engagement Results summary - Proposed timed off-leash dog exercise area Lance Studdert Reserve, Kyeemagh).

Community feedback received through the online survey supported the proposed fenced off leash dog area at Lance Studdert stating that there is plenty of parking on site, the fenced area provided people with a sense of security and an ability for multiple users to use the reserve safely.

Comments received included;

"great service to community members who wish to exercise their dogs "

"This would be a great location of a fenced off leash exercise area for dogs as it is close to the walkway and the area is large and would be fenced to protect other members of the public from the dogs once off leash. I don't own a dog now, but had many dogs in the past and can see the benefit for it"

There was a minority that opposed the proposed fenced off leash dog area at Lance Studdert Reserve, Kyeemagh and their comments included;

"Too close to walking and cycle path and playground. Dogs will bark at cyclists as they pass. If dog owners are careless, gate could be left open and dogs come out possibly causing injury to children or users of the path"

There were no other representations or written correspondence received in regard to this proposal.

Table 1: Have Your Say online Engagement Results summary - Proposed timed off- leash dog exercise area – Lance Studdert Reserve				
Total respondents	79	100%		
Valid respondents	76	96.2%		
Invalid respondents	3	3.8%		
Support	67	84.8%		
Do not support	12	15.2%		
Live within walking distance of the proposed dog off- leash area	52	68.4%		
Do not live within walking distance of the proposed dog off- leash area	24	31.6%		
<b>Source:</b> 'Have Your Say' online community engagement March 12 – April 20, 2018.				

# Lady Robinsons Beach, Kyeemagh Beach Area

The majority of respondents to the online 'Have Your Say' survey supported the proposal. A petition lodged with Council within the engagement timeframe with respect to this location does not support the proposed location.

# **Online Responses**

Council received a total of 255 online 'Have Your Say' responses regarding the proposed Cook Park dog off-leash site; 233 were valid responses.

The majority of respondents on 'Have Your Say' indicated support for the proposal. 153 responses (65.7%) were supportive of a dog off-leash area at Cook Park compared to 80 responses or (34.3%) not in favour.

The respondents' feedback in support of the timed off leash area were satisfied with suggested timed area and indicated that it would not interfere with other activities. Feedback received included the following comments;

<sup>&</sup>quot;Great idea, there is nowhere else around here that is a dog park, this is the perfect location!"

<sup>&</sup>quot;I live across the road and can never take my dog for a swim. We have to go all the way to Kurnell which is ridiculous when there is a 10 km stretch of beach that can be shared".

<sup>&</sup>quot;I strongly support Council allowing dogs to have access to the Foreshore area in this area. This is a long stretch of beach with no access for dogs which is unreasonable where dogs are not able to access the beach and cool down particularly in summer. This location would have minimal impact on beach goers and would strongly benefit dog owners seeking to exercise their dogs in the area".

The respondents' feedback not in support of the proposal raised concerns around possible dog attacks, fearing for their family and children safety, interference with recreation and sporting activities such as; fishing, swimming, windsurfing and sailboarding. Other concerns included; insufficient parking and dog droppings which will impact on the natural environment and aesthetics along the foreshore.

Comments included "I think it will be very dangerous and unsafe if dogs are their (there) unleashed. I find dogs temperamental and uncontrollable. We will not be able to enjoy our beach safely".

"This beach has always been a family friendly beach. The kids can freely run around on the sand while parents watch peacefully. Having a dog beach would ruin that making it unsafe for children especially after witnessing recently three dog attacks on children that resulted in death of the children! Why would we want to put our children in that situation. I have personally recently visited for the first time a dog friendly beach where my daughter was chased and harassed by a dog and luckily got out of it ok but was severely traumatized and will never want to see a dog again! I would hate for my favourite beach in which me and my family are building my childhood memories to be partially dog leash approved! Please reconsider these points before approving this proposed dog beach. We would instead like to see more toilets, showers and picnic tables and sheltered areas from more families to enjoy!"

Of the 255 respondents, 108 or (47.2%) indicated that they live within walking distance of the proposed dog off-leash location, while 121 or (52.8 %) did not live within walking distance. (Table 2: Have Your Say online Engagement Results summary - Proposed timed off-leash dog exercise area Cook Park, Kyeemagh).

Table 2: Have Your Say online Engagement Results summary - Proposed timed off- leash dog exercise area - Cook Park, Kyeemagh.				
leasii dog exercise area - C	ook raik, Nyeemagn.	T		
Total respondents	255	100%		
Valid respondents	233	91.4%		
Invalid respondents	22	8.6%		
Support	147	63%		
Do not support	86	37%		
Live within walking distance of the proposed dog off- leash area	108	47.2%		
Do not live within walking distance of the proposed dog off- leash area	121	52.8%		
Course (House Vous Coul online community and gramont March 12 April 20, 2010				

**Source:** 'Have Your Say' online community engagement March 12 – April 20, 2018.

#### Written Correspondence

Council undertook a letter box drop to 1,000 households in the Kyeemagh area, informing households of the proposed off- leash dog park at Lady Robinsons Beach, Kyeemagh. There were four written objections received, three correspondents were from Kyeemagh and one from Allawah.

Table 2A: Written Correspondence Results summary - Proposed timed off-leash dog exercise area - Cook Park, Kyeemagh.					
Total correspondence received 4 100%					
Individuals in Kyeemagh	3	75%			
Individuals in Bayside	1	25%			
Do not support	4	100%			
Source: Written Correspondence received at Bayside Council April 2018					

# Petition

A petition regarding the off-leash dog area at Lady Robinsons Beach, Kyeemagh submitted on14 April did not support the location of a dog off-leash park at Cook Park (Table 3: Engagement – Petition Summary, 15 April, 2018) and (Table 4: Residential suburb of respondents to 15 April 2018 Petition against the proposed timed off-leash dog exercise Lady Robinsons Beach, Kyeemagh).

The resident petition against the proposed timed off leash dog exercise area at the northern end of Lady Robinsons Beach, Kyeemagh identified the following issues of concern; the proposed area is a very popular area with families in close proximity to the beach swim zone, they feared the risk of dog attacks, possible interference with the people fishing off the rocks and windsurfers and that the native shorebirds would be at risk of dog attacks.

The residents suggested the nearby Commonwealth Beach as an alternative. It falls within the Bayside Local Government Area but is not owned by Council. Access through the parking area to the foreshore is controlled by the Sydney Airport Corporation Limited (SACL) and the foreshore area is controlled by Roads and Maritime Services (RMS). It is used by dogs and horses, does not appear to be regulated and it is isolated and has very poor surveillance raising safety concerns for the users of this area.

The final count of the petition confirmed that there were 707 respondents recorded on the petition. There were 168 invalid responses with no address or signature. There were a total of 539 valid responses. Of these (100%) did not support the off leash dog proposal at Lady Robinsons Beach.

It should be noted that the petition represented the views of 47 households in Kyeemagh, 89 or (13%) individual respondents indicated that they lived in Kyeemagh.

The petition indicated that 252 of respondents were from Bayside Local Government Area. The balance of 287 respondents were from other Local Government Areas.

Table 3: Petition Summary, 15 April, 2018						
Total respondents	707	100%				
Valid respondents	539	76%				
Invalid respondents	168 (31) not signed (137) incomplete address	24%				
Individuals in Bayside	252 including Kyeemagh individuals	47%				
Individuals out of LGA	287	41%				
Individuals in Kyeemagh	89	13%				
Households in Kyeemagh	47					
Do not support	539	100%				

Source: 15 April 2018 Petition to the General manager Bayside Council - Against the Proposed timed off- leash dog exercise area at the northern end of Lady Robinson's beach, Kyeemagh.

# Table 4: Residential suburb of respondents to 15 April 2018 Petition against the proposed timed off-leash dog exercise area - Cook Park, Kyeemagh.

Gosford, Fairfield, Sydney City, Marrickville, Rosebery, Matraville, Yagoona, Banksmeadow, Lurnea, Georges Hall, Bankstown, Roselands, Sylvania, Cronulla, Earlwood, Campsie, Erskineville, Wattle Grove, Allawah, Kogarah bay, Bronte, Casula, Roseville, Rosehill, Coogee, Matraville, Chifley, Doonside, Paddington, Earlwood, La Perouse, Maroubra, Little Bay, Greenacre, Randwick, Canterbury, Bradbury, Macquarie Fields, Plumpton, Fairfield, Rooty Hill, Roselands, Guilford, Petersham, Greenacre, Condell Park, Auburn, Wily Park, Narwee, Chester Hill, Canley Heights, Liverpool, Five Dock, Redfern, Villawood, Auburn, Bonnyrigg, Yennora, Hoxton Park, Sadleir, Mount Prichard, Hornsby, Concord, Fairfield East, Blacktown, Oatley, Davidson, Castle Hill, Bass Hill, Punchbowl, Croydon Park, Campsie, Fairfield Heights, Auburn, Sefton, Guilford, Regents Park, Granville, Yagoona, Lidcombe, Chester Hill, Sylvania Waters, Lane Cove, Yarrawarrah.

**Source**: 15 April, 2018 Petition to the General Manager Bayside Council - Against the Proposed timed off-leash dog exercise area at the northern end of Lady Robinson's beach, Kyeemagh.

#### Conclusion

Lady Robinsons Beach, Kyeemagh 'Have your Say' results support the proposed timed (4pm – 10 am daily) off-leash dog area at the northern end of Lady Robinsons Beach, Kyeemagh. The results of the respondents to the petition who live within the targeted consultation area indicates the community marginally support (there were 147 respondents in favour of and 136 respondents not in favour) the proposed location of Lady Robinson Beach, Kyeemagh, timed off leash dog area.

For the purpose of this conclusion, only petition respondents within the targeted consultation area have been incorporated. The petition responses that consisted, in the main, of out of area respondents, contrary to the consultation brief, have been set aside.

Given that multiple responses to the petition have been received from individual households (in one case, 10 responses), for the purpose of the calculation only households from the consultation zone and not individual responses have been included.

# **February Report Amendments**

Measurements of the distance from the Lady Robinsons Beach, proposed dog off-leash area to the water, were incorrect in the 14 February 2018 report. The incorrect measurement indicated that the location was 300 - 400 metres from the water's edge. The correct measurement from the proposed off-leash park to the water is 150 metres. Throughout all community engagement the correct figure was provided.

Financial Implications	
Not applicable Included in existing approved budget Additional funds required	\$23,475 Contingency Fund for Lance Studdert Reserve

# **Community Engagement**

The proposed off-leash dog areas engagement strategy included provision of an online 'Have Your Say' engagement site. Promotion of the site on Council's social media platforms and E-newsletter and provision of signage in areas adjacent to both proposed locations. Council officers also distributed written information and engaged with visitors at the Cook Park location in relation to the proposed off-leash dog area at Lady Robinsons Beach, Kyeemagh from 15 - 20 April, 2018.

# **Attachments**

Nil



Item No 8.12

Subject **Draft WARR Strategy 2030** 

Report by Colin Clissold, Director City Presentation

File F15/301

# **Summary**

Council has prepared a Waste Avoidance and Resource Recovery (WARR) Policy and a Waste Avoidance and Resource Recovery (WARR) Strategy 2030 to define the Council's long term vision, priorities and strategic direction for the Bayside LGA.

The WARR Policy provides the framework for the WARR Strategy 2030 which sets the strategic direction for Council's WARR Action Plan, operational procedures and work plans.

This Strategy plays a vital role in maintaining our environment and preserving our valuable resources. It provides targets and guiding principles to assist our community to live sustainably, whilst supporting Bayside's growth as a vibrant centre for residential living and commercial development.

Council is committed to working with residents and commercial businesses in the Bayside area to avoid waste and maximise recycling and recovery of resources through the actions outlined in this WARR Strategy 2030.

This Strategy covers the period from July 2018 to June 2030 and has considered the NSW Environment Protection Authority (NSW EPA) Waste Avoidance and Resource Recovery Strategy (2014-2021) and the Southern Sydney Region of Councils (SSROC) Regional Waste Avoidance and Resource Recovery Strategy (2017-2021), as well as specific local applications.

# Officer Recommendation

- 1 That Council endorse the Policy titled "Waste Avoidance and Resource Recovery Policy".
- 2 That Council endorse the Strategy titled "Waste Avoidance and Resource Recovery Strategy 2030".

# **Background**

Council is committed to providing a waste service that is both effective and innovative to adapt to opportunities and environmental changes. The collection and processing of waste material generated in the Local Government Area (LGA) for our residents, businesses and guests is conducted in accordance with relevant legislation, Council values and strategies, and provided within agreed budgetary requirements.

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The Policy and Strategy includes minimising disposal of waste to landfill and increasing our recycling to meet state targets. This will involve increasingly innovative strategies to improve recycling, such as investigations into the potential recovery of clean up material.

Financial Implications	
Not applicable	$\boxtimes$
Included in existing approved budget	
Additional funds required	
Community Engagement	
- Jagagement	
Not applicable	
• •	

# **Attachments**

- 1 Waste Avoidance & Resource Recovery Strategy 2030
- 2 Waste Avoidance & Resource Recovery Policy 🗓 🗓

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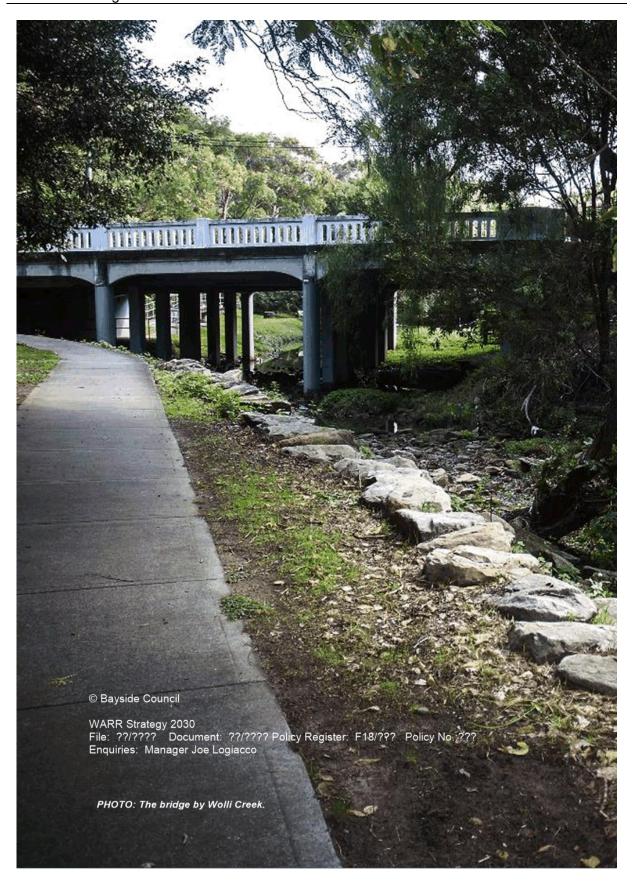


# Waste Avoidance and Resource Recovery Strategy 2030

**June 2018** 







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# 1 Mayor's Message



The Bayside community is about to embark upon an exciting challenge, which will improve our environment for present and future generations.

This challenge is to reduce our waste and in the process, build business opportunities for recycling, composting and the recovery of resources, which would otherwise be sent to landfill. The result will be a more sustainable system of resource management.

Every item that we no longer have a use for needs to go somewhere. Where these items go and how we handle this process, makes us either responsible or irresponsible leaders and/or citizens.

Bayside Council's Waste Avoidance and Resource Recovery (WARR) Strategy 2030 has set high aspirational targets - placing a greater significance on waste materials being optimised as a resource, as opposed to landfilled.

Bayside Council is committed to playing its role as an environmental leader. This includes working with residents and commercial businesses in the region to avoid waste and maximise recovery of resources through the actions outlined in this WARR Strategy 2030 and associated Action Plans to promote responsible citizenship.

This strategy plays a vital role in maintaining our natural and urban environment and preserving our valuable resources. It provides the targets and guiding principles to assist our community to live sustainably, whilst supporting Bayside's growth as a vibrant centre for residential living and the wider community.

Council is determined to provide leading economic, environmental, innovative, and sustainable solutions on the journey towards Council's 2030 circular economy vision.

This journey has already begun, with Bayside receiving a Keep NSW Beautiful Blue Star Sustainability award in 2017 for our "Clean City Project" in reducing illegally dumped waste material in community open space areas.

Cr Bill Saravinovski Mayor

# **Council 2030 Vision**

To provide a city that is: vibrant; green, leafy and sustainable; smart and connected; and prosperous, using a circular economy approach.

<u>This WARR Strategy</u> assists in delivering this vision.



# 2 Executive Summary

Over the past decade, advances in technology have created new ways for Bayside Council (Council) to improve recovery and waste systems. This has resulted in more than doubling Council's kerbside bin resource recovery rate from 26% in 2006 to 53% in 2016/17. From 1 July 2017, Council material collected in the kerbside red-lidded bin has been sent to a mechanical biological treatment facility which should deliver a significant increase in Council's landfill diversion rates.

Many challenges still face the community. These include increasing recycling to assist the NSW Government to meet their landfill diversion target of 75% by 2021/22.

To achieve this target, Council may need to use more advanced processing solutions, including but not limited to, an energy from waste solution. It will also involve implementing innovative strategies to improve recycling, such as assisting in the creation of new markets (such as using recycled aggregate in construction), investigations into the potential recovery of clean-up material and/or embracing emerging technologies.

As more advanced processing solutions become available, Council will optimally work toward an 85% domestic Municipal Solid Waste (MSW) diversion target by 2030. Council has also set aspirational targets for other non-domestic streams.

Council faces significant challenges to reduce littering and illegal dumping within the Bayside area. Council is working with the NSW Environment Protection Authority (EPA), the Regional Illegal Dumping (RID) squad and the community to reduce illegal dumping and littering within the City.

This strategy establishes the current waste and resource recovery situation in the Bayside local government area and outlines strategies to achieve Council's 2030 vision. These strategies are grouped under five Key Strategic Actions, being:

- ► Action 1: Avoiding and Reducing Waste.
- Action 2: Recovering Resources.
- Action 3: A Healthy Region.
- Action 4: Reducing Illegal Dumping.
- Action 5: Litter Prevention.

Council's 2030 vision moves completely away from a traditional linear economy model to a *circular economy model* whereby waste is diverted from landfill and optimised as a resource that returns to nature or the economy through numerous waste avoidance and resource recovery solutions. The concept of linear and circular economies is illustrated in the images below and discussed further on Page 22.



IMAGE: An example of a Linear Economy Model.



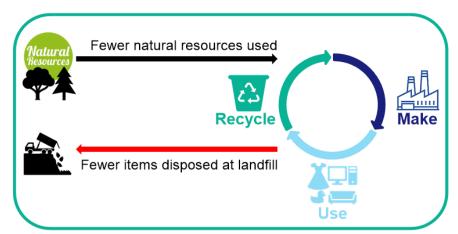


IMAGE: An example of a Circular Economy Model.

# 3 Glossary

Circular Economy – is a model that anticipates and designs for resources to be either safely returned to nature or back into systems where they can be reused or renewed.

Commercial waste - Waste produced during the course of a commercial activity.

Domestic waste - Waste produced during the course of a residential activity.

Illegally dumped waste – The NSW EPA's Waste Avoidance and Resource Recovery Strategy 2014-21 defines illegally dumped materials as waste materials that are disposed of on private or public land where no planning approval or environment protection licence has been granted for the activity. Illegally dumped materials can range from small bags of rubbish or household waste dumped in an urban environment to larger materials, such as construction and demolition waste. This waste may also include dangerous materials like asbestos.

In this strategy, illegally dumped waste is limited to materials that are disposed of on public land as Council's Waste & Cleansing Services do not manage illegally dumped waste on private land.

Litter – The NSW EPA's Waste Avoidance and Resource Recovery Strategy 2014-21 refers to litter as material that ranges in size from very small to very large items, a characterisation which allows a broad application of littering offences to be applied if required. Common types of litter include cigarette butts, small pieces of paper, chip and confectionery wrappers, fast-food packaging, bottle caps, plastic straws, broken glass, drink containers and plastic bags.

**Domestic Municipal Solid Waste (MSW)** – In this strategy (WARRS 2030), domestic MSW includes materials collected by Council from residential dwellings and dropped off by residents at drop off events. It excludes waste collected from parks, reserves, litter bins and street sweeping.

**Recycling** – is a set of processes (including biological) for converting materials that would otherwise be disposed of as wastes, into useful materials or products. In this Policy, 'recycling' also refers to the material placed in the yellow-lidded kerbside bins.



# 4 Waste Journey to Date

Bayside covers an area of approximately 55 square kilometres.

The city includes 29 suburbs and an estimated population of over 170,000 people.

The cultural diversity of the City continues to grow with an increase in the proportion of people who speak a language other than English at home.

Council is committed to providing a waste service that is both effective and innovative to adapt to opportunities and



environmental changes. The collection and processing of waste material generated in the local government area is managed in accordance with relevant legislation, and Council values and strategies.

Council is committed to working with residents and commercial businesses in the Bayside area to avoid waste and maximise recycling and recovery of resources through the actions outlined in this WARR Strategy 2030.

This strategy covers the period from July 2018 to June 2030 and has considered the NSW Environment Protection Authority (NSW EPA) Waste Avoidance and Resource Recovery Strategy (2014-2021) and the Southern Sydney Region of Councils (SSROC) Regional Waste Avoidance and Resource Recovery Strategy (2017-2021), as well as specific local applications.

Council's WARR Strategy and vision of a clean and sustainable city is supported by Council's WARRS Action Plan, Waste Avoidance and Resource Recovery Policy and associated procedures.



PHOTO: Botany Bay.



#### 4.1 Current Landfill Diversion Rate

In 2016/17, some of Council's material in the red-lidded bin was processed through an Alternate Waste Treatment (AWT) facility, recovering materials including organics. At the time, the low availability of such technologies meant that some of the material in the red-lidded bin was sent directly to landfill.

Bayside Council offer residents and participating local business a co-mingled recycling bin and utilises material recycling facilities (MRF) to sort and recycle materials into different streams.

In 2016/17, the Council offered different solutions to the community to recover organic waste via the kerbside bin system. Both systems currently remain in Bayside Council.

#### 4.1.1 Domestic Waste Streams

In 2016/17, Bayside Council managed the collection, recycling, recovery and disposal of approximately 56,000 tonnes of garbage, organics and recyclables in domestic kerbside bins from 56,142 households.

The Bayside domestic landfill diversion rate in 16/17 inclusive of the kerbside bins, kerbside clean up service and Council drop off services was 48%.

Table 1. Baseline Domestic Kerbside Waste Bin Data (2016/17)

Domestic Kerbside Bins	Bayside Council		
Bin Type	Co-mingled Garbage and Organics	Co-mingled Recycling	All Kerbside Bins
Tonnes (~)	44,000	12,000	56,000
Ave. Weight / Household / Week (kg)	15.0	4.0	19.0
Ave. Annual Weight per Resident (kg)	5.2	1.4	6.6
Landfill Diversion Rate	46%	79%	53%

Only part of Council's material was processed at an alternative waste technology (AWT) facility in 2016/17. Landfill diversion rate is based on 2015 kerbside bin audit conducted by an independent source. A new audit will be conducted in 2018/19.

will be conducted in 2018/19.

Based on the cumulative tonnage divided by an estimate of 56,142 households in 2016/17.

Based on the cumulative tonnage divided by an estimate of 160,944 resident in 2016/17.



Table 2. Baseline 'Other' Domestic Waste Streams Data (2016/17)

Other Domestic Waste Streams			
Туре	Kerbside Domestic Clean Up & Illegals (excluding mattresses)	Mattresses (Clean Up and Drop Off Events)	Other Drop Off Materials (Green Waste, E- Waste and Metals)
Tonnes (~)	8,000	230	66
Ave. Annual Weight per Household (kg)	144.1	4.1	1.2
Ave. Annual Weight per Resident (kg)	50.2	1.4	0.4
Landfill Diversion Rate	13%	95%	96%

Table 3. Average Annual Domestic Waste Generated Per Capita (2016/17)

AVE. HOUSEHOLD	AVE. RESIDENT	AVE. HOUSEHOLD	AVE. RESIDENT
PER WEEK	PER WEEK	PER YEAR	PER YEAR
21.9 kg	7.6 kg	1,144 kg	399 kg

Based on the cumulative tonnage divided by an estimate of 56,142 households in 2016/17. Based on the cumulative tonnage divided by an estimate of 160,944 resident in 2016/17.



Landfill diversion rate is based on the facility recovery rate reported to Council in 2016/17.

Based on the cumulative tonnage divided by an estimate of 56,142 households in 2016/17.

Based on the cumulative tonnage divided by an estimate of 160,944 resident in 2016/17.

#### 4.1.2 Council Managed Commercial Waste Streams

Council also managed approximately 2,100 tonnes of commercial waste and recyclables for local businesses.

Table 4. Baseline Commercial Waste Bin Data (2016/17)

Commercial Bins			
Bin Type	Garbage and Organics	Co-mingled Recycling	All Commercial Bins
	Recovery		
Tonnes (~)	1,700	440	2,100
Landfill Diversion Rate	59%	76%	62%

<sup>▼</sup> In 2016/17, Council offered various service options. Council will now provide an extensive commercial business service to local businesses and process these resources at appropriate recovery and recycling facilities. This service will be extended to the entire amalgamated area.

#### 4.1.3 Other Council Managed Non-Domestic Waste Streams

Table 5. Baseline Other Non-Domestic Waste Streams Data (2016/17)

Non-Domestic Waste Streams		
Туре	Public Place Community Litter Bins	Council wide Street Sweeping
Tonnes (~)	1,400	1,800
Landfill Diversion Rate	N/A	N/A

There were no options available to Council during this period to divert this material from landfill. Potential solutions are under review and will form part of Council's increased recovery and recycling initiatives.



Based on 2015 kerbside bin audit conducted by an independent source. A new audit will be conducted in 2018/19.

#### 4.1.4 Illegally Dumped Waste

In the 2017 calendar year, the illegally dumped waste requests reported through the Regional Illegal Dumping (RID) Squad and Council's Customer Service was 3,255. This equates to, on average, approximately 62 requests per week or 2.2 requests per week per suburb.

The graph below illustrates the breakdown by suburbs and will provide the roadmap for this strategy to prioritise known 'hotspots' or areas that seem to attract a high incidence of repeat offending.

Further data mining was conducted to identify the streets that registered the highest incidence of illegally dumped waste. This level of micro analysis will provide the necessary data to target areas with tailored and specific programs to significantly minimise this practice by 2030.



IMAGE: A breakdown of illegally dumped waste requests by suburb in 2017.

#### 4.1.5 Construction and Demolition Waste

Council's Development Control Plan (DCP) is programmed to be reviewed and improved in 2018/19 to provide developers in the local government area with updated guidelines on waste minimisation and resource recovery.



# 4.2 Waste & Cleansing Services Optimisation

In 2016/17 Bayside Council undertook extensive data gathering and research to best understand community needs, policies, procedures, available resources, condition of assets, guarantees of service and levels of service.

In 2017, Council began a formal restructure and service harmonisation program that will be staged through to 2023. Implementation will be on a rolling program based on restrictions pertaining to pre-existing and differing services, and contract / agreement expiry dates.

It was identified early that to deliver this WARR Strategy 2030 successfully, new fit for purpose plant, fleet and equipment is required. This required an initial capital injection of approximately \$3 million from Waste & Cleansing Services, with delivery of all new assets expected by August 2018. These assets were identified and procured to assist in improving and optimising service delivery.



PHOTO: The first of Council's new fleet has arrived, with the rest due by August 2018.



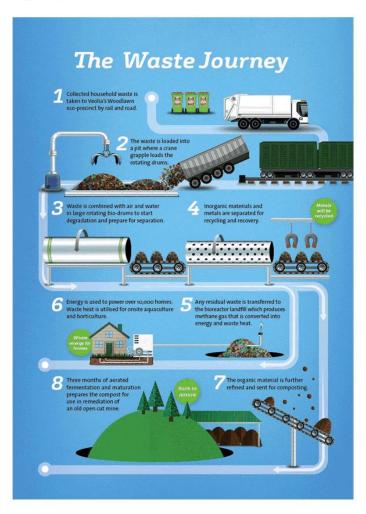
# 5 The Journey to 2030

# 5.1 Garbage and Organics Recovery

Whilst many councils continue to landfill similar material, Bayside formed a group of councils that tendered to enable the market to create a facility which offered the capability to divert a substantial amount of organic waste from landfill.

From 1 July 2017, six regional councils including Bayside began a ten plus five-year contract sending all waste collected in the kerbside garbage and organics recovery bin (red-lid) to a mechanical biological treatment (MBT) facility for processing.

This technology can potentially divert up to 60% of the material in these bins from landfill, with the remainder of non-resource recoverable material currently sent to a bioreactor landfill with gas capture for energy production. This will provide a significant increase to Council's comingled garbage & organics landfill diversion rate of 46% in 2016/17.





> Council has also begun evaluating the cost and value of utilising a three-bin system compared to a two-bin system across the entire Council area. Many factors will play a role in determining the best outcome and strategy to employ, which includes but is not limited to assessing legal restrictions of current contracts, cost of new infrastructure, cost of new fleet, cost of additional staff, cost of service, cost to the community, and resource recovery comparisons.

> Potential changes in legislation, policy, markets, and community perception regarding other technologies in Australia may allow for opportunities to divert more of the residual or remaining material from landfill. Council has created a working group to vigorously pursue these opportunities. If these opportunities become available within the next decade, Council will strive to achieve an aspirational domestic diversion from landfill target of 85% by 2030.

# 5.2 Co-mingled Recycling

Contamination in recycling bins represents a wider community issue with contamination reduction a current priority for all Australian councils. Many barriers exist, including language, and lower likelihood of detection of contamination in environments such as multi-unit or apartment style living where bins are shared.

A contamination management plan has been designed with a strong emphasis on regular auditing, tagging of non-compliant bins, providing multi-lingual or graphical education material where required, utilising fit for purpose resources, creating significant behavioural change and implementing specific education prior to implementing bin removal strategies for noncompliance.

The stability and performance of the recycling industry can be improved by creating a more diverse range of end market solutions. Recent recycling market instability has highlighted the importance recycling promotion in of continually seeking new and innovative uses for recycled 2017. materials.



PHOTO: Council

As part of this WARR Strategy 2030, Council will proactively investigate the viability of Council increasing its use of recycled product, including the investigation of engineering applications. This will involve extensive research and consultation with industry specialists, as well as the investigation of regional and shared solutions.

Council anticipates that by 2030, a fundamental change in behaviours, business strategy, government policy and technological best practice will occur. New markets will exist, assisting commodity price values. Council has set a minimum recycling target of 90% by 2030.

#### 5.3 Bulky Material Recycling

In 2016/17 approximately 8,000 tonnes of mixed 'hard or bulky' waste material predominantly from scheduled and on-call kerbside clean-up with a small proportion of illegally dumped waste was collected. At present, this material has limited options to increase recovery of materials.

In September 2017, Bayside Council implemented a new flatbed vehicle funded by the NSW EPA that collects items such as mattresses, metals, and white goods from kerbside clean-up. These items are collected separately and taken to processing facilities to recycle.



Council is continually investigating viable solutions that can significantly increase reuse, recycling and recovery of these materials through innovative initiatives. There may be future solutions available that result in a *landfill diversion rate of up to 85% of this material by 2030.* 



PHOTO: Council's new flatbed bed truck service

# 5.4 Commercial Waste Recovery & Recycling

Participating commercial businesses can access the same red-lidded and yellow-lidded bin service as residential premises for a commercially competitive rate. To make this service more accessible to commercial businesses a flexible range of bin configurations and collection frequencies are available.

A typical commercial waste service may not include recovery of organics from the garbage. By increasing the proportion of local businesses participating in Council's commercial waste service, Council is increasing the overall landfill diversion from this waste stream.

# 5.5 Non-domestic Waste Recovery

Council will focus on improving recovery rates from nondomestic streams such as Council's public place litter bins and street sweeping material.

In 2016/17, Council had no available options to recover any of this material. Council has begun investigating future options and anticipates that there may be solutions that result is a *landfill diversion rate of up to 85% of this material by 2030.* 



PHOTO: Council solar self- compacting public place bin.

# 5.6 Reducing Illegally Dumped Waste

By 2030, Council has set a goal to minimise the reported illegally dumped waste requests in the Council area *by 50% per capita*. On 2017 figures, on a per capita basis, this would translate to reducing the requests by the year 2030 (on average):

- ▶ from 3,255 per annum to 1,627 per annum; or
- from 62 requests per week to 31 requests per week; or
- from 2.2 requests per suburb/week to 1.1 requests per suburb/week.





PHOTO: Festivities at Brighton Le Sands.

# 6 Community Goals

The Community Strategic Plan - Bayside 2030 has currently identified four community themes that Council will strive to achieve by 2030.

Theme One – Bayside we will be a vibrant place;

Theme Two – Our people will be connected in a smart city;

➤ Theme Three – Bayside will be green, leafy and sustainable;

Theme Four – Bayside will be a prosperous community.

# 6.1 Vibrant City



A vibrant City is a place where people of all ages want to live and a city that people want to visit. This will involve designing, shaping and continuously improving open space areas, landscaping, public amenities, city infrastructure and assets, and public accessibility.

Bayside's vision is to create a vibrant City that is culturally rich, environmentally responsible, socially diverse, economically sound and fundamentally sustainable.

To help achieve this vision, this WARR Strategy 2030 will contribute to the aesthetic beauty, streetscape and visual impact of the City by providing leading innovative programs that assists in:

- Reducing illegal dumping;
- Reducing litter;
- Reducing on-street domestic bin collections for multi-unit dwellings and large complexes.





PHOTO: Where old meets new, Wolli Creek.

# 6.2 Smart and Connected City



A smart and connected city incorporates innovative technology into infrastructure to make urban centres more efficient, affordable, sustainable and liveable.

The 2030 vision is to pursue projects and implement improvements in work practices in order to achieve digital inclusion, where digitalisation and new technologies are deployed to bridge social divides, create a community, and work together to reduce exclusion.

In December 2017, Council introduced a dynamic Waste Services App (smart device application) and web widget to inform residents of service dates, collection types, rules and regulations, education and other valuable information that can be updated in real time, as well as provide real-time smart device push notifications.

This new level of digital interaction with residents provides more transparency and offers the community a platform to report waste issues at any time and any location, improving Council's customer service experience.

Moving away from static communications, such as print material, towards digital or dynamic communication also provides financial and environmental benefits. Digital media is fast becoming a cost effective and environmentally friendly solution for community engagement.

Future waste collection vehicles are expected to be predominately autonomous, electric, equipped with on board smart cameras, sensors and other technologies that can provide valuable data on waste generation, assist with route optimisation, better manage communication, as well as provide rich data that may assist with other Council strategies, such as future city planning.

To help achieve this vision, this WARR Strategy 2030 embraces the use of innovative or smart technologies that can significantly improve social interaction and inclusion and keeps everyone informed of services, improvements and/or changes that affect the way they live, work or play within the City.

Where possible, Council may increase the implementation of public place smart technology that will:

- Reduce waste bin collections, using 'smart bins';
- Provide data via barcode, sensor or radio frequency identification technology;
- Assist with deterring and/or prosecuting dumpers and litterers via advanced CCTV technology; and
- Provide community safety through surveillance.



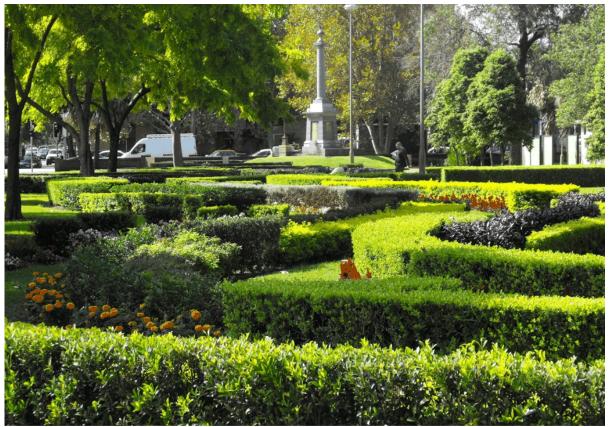


PHOTO: Memorial Park, Mascot

# 6.3 Green, Leafy and Sustainable City



A green, leafy and sustainable City focuses on preserving and protecting our environment whilst managing current community needs without affecting the ability of future generations to meet their requirements.

The vision includes making sure our waterways and green corridors are regenerated, preserved and free from litter.

In 2018/19, Bayside Council will embark on an extensive beach litter campaign with additional bin infrastructure, signage and waste education/awareness programs to promote healthy waterways.

Regional councils are coming together to investigate sustainable and circular solutions to waste and recyclable materials. As an example, since glass recycling is currently returning negative financial returns for Material Recovery Facilities (MRFs), Bayside Council intends to work with other councils to investigate the cost and benefit of utilising glass presented in our kerbside bins for engineering applications, such as recycled aggregates in construction.

Council recently upgraded its interactive waste and environment sustainability trailer that is utilised at fairs, community events, and schools educating our community. The Waste Education and Regulation Officers engage with the community on all matters related to waste avoidance, resource recovery and sustainability solutions. This includes providing workshops on topics such as composting and worm farming.





PHOTO: Proposed future upgrade to Banksmeadow Town Centre

# 6.4 Prosperous City



A prosperous City is one that attracts innovative and diverse business, skilled employees, as well as providing flourishing urban spaces and efficient transport. Growth in services to the local community will generate employment and support a thriving community.

Council will continue to support local businesses by providing cost effective waste management solutions that meet their needs. Council delivers an effective commercial waste service that has the capacity to expand in line with local business growth. Statistics on current Council managed commercial waste tonnages and landfill diversion is presented in Table 4 (Page 10).

In 2018, within the Bayside local government area, there are currently four (4) leading waste and/or recycling facilities that provide convenient solutions to our community, as well as skilled local employment opportunities.

Council will continue to work with councils in metropolitan areas to investigate waste and resource recovery solutions to service the local economy.



# 7 WARR Themes

The Southern Sydney Regional Organisation of Councils' Regional Waste Avoidance & Resource Recovery Strategy 2014-2021 (SSROC Regional WARRS) was modified and republished in 2018.

The SSROC Regional WARRS comprises six Key Strategic Actions that correspond with the NSW WARRS Key Result Areas as shown in Table 6.

Table 6. SSROC Key Strategic Actions (KSA) and NSW EPA Key Result Areas

KSA No.	SSROC Key Actions	SSROC Focus Areas	Corresponding NSW Key Result Areas
KSA 1	Avoiding and Reducing Waste	Reducing material in the waste streams.  Avoiding waste generation and encouraging reuse.  Supporting responsible consumption.	Avoid and reduce waste generation.
KSA 2	Recovering Resources	Processing red-lidded bin waste to recover resources.  Decreasing contamination in the recycling bin and green waste bins (where available).  Recovering materials from the clean up stream.  Engaging residents to improve bin and kerbside clean up behaviour.	Increase recycling.  Divert more waste from landfill.
KSA 3	A Healthy Region	Drop off centres for problem wastes. Support Product Stewardship schemes to manage problem waste. Increasing community awareness of correct and safe disposal options.	Manage problem wastes better.
KSA 4	Reducing Illegal Dumping	Data collection. Regional collaboration on illegal dumping. Implementing strategies at regional hot spots. Promoting the correct use of council clean up services.	Reduce illegal dumping.
KSA 5	Litter Prevention	Data collection. Help councils improve approaches to manage litter. Address litter in regional hotspots.	Reduce litter.



# 7.1 NSW EPA Guiding Principles

The concept of a 'waste hierarchy' is enshrined in most modern waste management policies and strategies.

The hierarchy identifies the preferred approach to waste management, with avoidance and reduction of waste being the most preferable option, and disposal the least preferable.

Whilst waste avoidance is most preferable, it is also one of the most difficult areas for Council to control. Significant improvements at the 'top' of the waste hierarchy require individuals and families to act as community waste management champions at a household-level. These actions will be supported by Council providing avoidance and re-use opportunities, and effective community education.

Council has more control over the lower portion of the hierarchy, through the choice of bin systems and technologies used to process materials. However, individuals have a large influence on how effective those systems are, especially in terms of using the bin systems correctly. Council will provide education to ensure that residents have the required information and knowledge to use the systems correctly.



\*Source: NSW Waste Avoidance and Resource Recovery Strategy 2014-21



# 7.2 Council's Circular Economy Model

Council has modified and extended the 'waste hierarchy', positioning the community at the centre. Through responsible citizenship and Council leadership waste materials are returned back to the community through initiatives and innovation, striving for a circular economy.

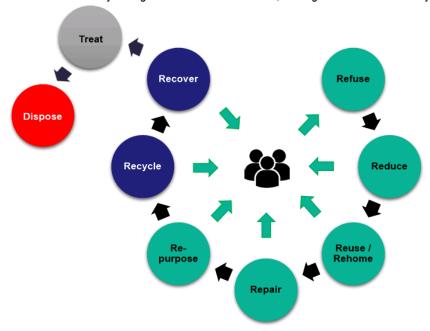


IMAGE: Council's circular economy model

The above mentioned circular model is easily identified as a 7R Strategy, discussed below:

Table 7. Council's 7R's Strategy for Landfill Diversion

7 R Strategy	Examples
Refuse to create	Avoid using single-use plastics.
waste to begin with	
Reduce waste	Choose products with longer life cycle and reduce food wastage.
Re-use items	Donate, instead of throwing out usable items.
Repair items	If broken, attempt to fix item.
Re-purpose items	Use unwanted plastic takeaway containers to make a worm farm.
Recycle items	Process used office paper to make recycled office paper and process the organics in garbage to make a compost.
Recover items	Thermally treat materials (processed engineered fuels) that cannot
	be reused or recycled to generate heat and electricity.

If all options above are vigorously tested, the amount that will be disposed (landfilled) will be significantly reduced. When the 7R circular economy model has been applied, any materials not suitable for recovery can be treated to reduce its environmental impact (e.g. medical waste) and/or disposed to landfill.



# 8 Bayside Council's Key Strategic Actions

To maintain consistency at a regional/state level, this Strategy uses the same Key Strategic Actions used in SSROC Regional WARRS:

- Action 1: Avoiding and Reducing Waste
- Action 2: Recovering Resources
- Action 3: A Healthy Region
- Action 4: Reducing Illegal Dumping
- Action 5: Litter Prevention

## 8.1 Action 1: Avoiding and Reducing Waste

Link to NSW WARR Strategy: Avoid and reduce waste generation.

Aim: To reduce per capita waste generation.

#### Objectives:

- To encourage more productive and efficient use of household goods to decrease the quantity of material entering the waste management system.
- 2. To promote responsible citizenship to avoid waste and/or reduce waste generation.

Avoidance of waste is the top priority in the waste management hierarchy. In recent decades, changes to household purchasing and consumption patterns have dramatically increased the quantity of waste that an average person generates.

Combined with population growth, this places additional pressure on the current waste collection and management systems, and increases costs to the community in general.

Despite the critical importance of reducing waste, there are no easy solutions. This is a highly complex and difficult issue, which requires a series of solutions, and ownership of the issues by a wide range of stakeholders.

In accordance with the waste hierarchy, Council is committed to continuing efforts to reduce per capita waste generation as a key priority reducing the financial, environmental and social impacts of waste within the local government area.

Council plans to encourage more productive and efficient use of resources, to decrease the quantity of material entering the waste management system.

Initiatives to assist Bayside residents to avoid and reduce waste include:

- Behavioural change programs that help residents understand and choose products that last longer, consume less energy, produce less waste and can be repaired instead of replaced. Refer to Case Study 1 on Page 24 (Small Electronics Repair Café). This includes promotion of programs currently run externally by organisations such as Responsible Cafes.
- ▶ Education and workshops to encourage repurposing of materials to avoid waste. Refer to Case Study 2 on Page 25 (Kids Recycled Art Workshop).
- Council will establish relationships on behalf of the community with reuse organisations, resellers, retailers and/or event organisers to facilitate reuse opportunities within Bayside.
- Programs that encourage residents to think about and reduce food waste, including the NSW EPA Love Food Hate Waste program and programs that promote better acceptance of "imperfect food".
- Compost and worm farm workshops for schools.



- A-Z guide on Waste App to include reuse options. Refer to Case Study 3 on Page 26 (Council's Mobile Waste App).
- Investigation of initiatives and events to encourage clothing reuse and repair.

## Case Study 1: Small Electronics Repair Café – 24 February 2018

Repair Cafés are community spaces where people share knowledge and skills in repairing all kinds of items. Bayside Council employs specialist trainers to explain the repair process to every participant, helping participants to learn new skills and understand the benefits in repairing and reusing.

Council's first Repair Café was held on 24 February 2018.

Items brought by residents to the workshop to repair were lamps, DVD player, amplifier, cake mixer, toys and a portable CD player.

The residents learnt skills to help them repair household items. For items that could not be repaired on the day, the participants chose to take them home and continue to work on them rather than disposing of them in the e-waste recycling bin.

The overall aim of the Repair Café was not to have staff repairing the items but rather educating and empowering participants to repair their own items in the workshop and at home. This is designed to support avoiding and reducing waste.





PHOTOS: Electronics Repair Café at Council's depot.



## Case Study 2: Kids Recycled Art Workshop – 23 January 2018

On 23 January 2018, Waste & Cleansing Services provided Bayside residents with the opportunity to participate in a Kids Recycled Art workshop. The kids recycled art workshop was an extremely popular and fun summer holiday activity. At this workshop, children learnt how to create their own works of art using recycled materials.







PHOTOS: Kids Recycled Art Workshop, Redfern



## Case Study 3: Council's Mobile Waste Services App

Council provides waste avoidance, reuse and recycling information to residents through a variety of mediums including Council's Waste & Cleansing Services Guide, Recycling Calendar, Council's website, and signage on bins and in bin storage areas.

Whilst these mediums have proven effective in delivering information and education, their reach and convenience is limited by their static nature and/or accessibility. Guides and calendars may not always be accessible by residents, as residents may move into a premises after the material has been delivered or may misplace the material.

Whilst some residents will always prefer hardcopy information, the preference for electronic information is likely to increase in the future and may result in less need for costly printed materials.

Council is looking at improving and harmonising services across the local government area. Financial and operational constraints mean that printed material can only be updated at limited time intervals. The new Waste Services App allows for the provision of dynamic information on collection services, reuse options, recycling options, and problem waste management to residents on an as-needed basis. Using the App, information will be changed as required to reflect service alignment and improvements.

The Waste Services App information provided to each household is determined by their home address when they initially sign in. This populates their waste calendar, scheduled clean up collections and provides waste drop off dates. It will also provide waste educational information, workshop dates, drop off event dates, etc.). The App also allows residents to activate regular updates and alerts regarding their waste services.

Council worked with the App service provider to develop new and innovative features, such as inclusion of clean up dates in the waste calendar and electronic forms to allow residents to report on illegal dumping, kerbside bin issues and general enquiries.



IMAGE: Promotion of the Bayside Waste Service App, 2018.



## 8.2 Action 2: Recovering Resources

Link to NSW WARR Strategy: Divert more waste from landfill (EPA target 75% for all waste streams combined) and Increase Recycling (EPA target 70% for Municipal Solid Waste - MSW).

**Aim:** To work towards meeting a 75% landfill diversion target for domestic MSW (kerbside bins, clean up and Council drop off events) without use of more advanced processing solutions, including but not limited to, an energy from waste solution. If more advanced processing solutions become viable and available, Council will optimally work towards 85% domestic MSW diversion target by 2030.

#### Objective:

- To increase the capture and use of valuable resources from the municipal waste stream.
- 2. To promote responsible citizenship to increase resource recovery.

Diverting waste from landfill and recovering useful resources (materials and/or energy) is a critical and necessary outcome of this Strategy.

Contributing to the landfill diversion targets in itself is only one driver for improving recovery performance. Resource recovery brings other benefits including:

- Offsetting the need to extract virgin materials and fossil fuel resources.
- Reducing environmental impacts associated with making new products.
- Reducing environmental and community impacts associated with landfills.
- In the case of compost, improving soil quality and enabling the rehabilitation of degraded land.
- Reducing landfill levy liabilities.

Given the critical importance of reducing waste to landfill, Council plans to increase the capture and use of valuable resources from the waste stream and promote responsible citizenship to increase resource recovery.

Initiatives to assist Bayside residents to divert more waste from landfill include:

- Processing residual waste to recover resources (both materials and/or energy). Please refer to the discussion of the Garbage and Organics Recovery under the Section "The Journey to 2030" on Page 13.
- Decreasing contamination in kerbside bins.
- Investigating options for processing clean-up material to recover resources (both materials and energy).
- ▶ Engaging householders to improve recycling practices.
- ▶ Providing regular drop offs for residents wishing to recycle materials such as mattresses, metals, green waste, printer cartridges and x-ray film. Refer to Case Study 4 on Page 28 (Council Drop Off Events).
- Encouraging Extended Producer Responsibility schemes.
- Separately collecting recyclable material from Council clean ups for recycling (for example, mattresses, and metals). Refer to Case Study 5 on Page 29 (Flat Bed Truck for Increased Recovery of Resources).
- ▶ Lobbying through waste forums, government meetings Southern Sydney Regional Organisation of Councils (SSROC), and Waste Management Association of Australia (WMAA) to increase funding for improved resource recovery options, through means such as greater return of waste levy revenue to local government and the waste



industry. Greater return of levy revenue to local government has recently been recommended by NSW Portfolio Committee No.6 – Planning and Environment (March 2018).

- Investigating options for increasing recovery of food waste in commercial premises.
- Investigating options for increasing Council buy back or use of recycled products or recycled-content products.
- Education programs for residents and schools intended to increase and improve the use of recycling services provided by Council and other organisations. Refer to Case Study 6 on Page 29 (Reducing Plastic Bag Contamination in Residential Unit Blocks).
- Investigating Council's options with respect to supporting and championing innovative projects to increase resource recovery.
- Working with stakeholders to improve and expand recovery options; including the WMAA NSW Resource and Energy Recovery Working Group, Waste Contractors & Recyclers Association of NSW (WCRA) and the Australian Packaging Covenant Organisation (APCO).
- Schools education to assist school children to learn more about recycling and resource recovery.
- Working with developers to ensure best practice waste management and resource recovery in new building through Development control Plans (DCP).

#### Case Study 4: Council Drop Off Events

All residents can currently take electronic waste, metal and mattresses, green waste, printer cartridges and x-ray film to the Bayside Council Depots each month, where Council separate the material and have appropriate recyclers process the material.

In 2016/17, Council drop offs resulted in the receival of approximately 6,600 kg of electronic waste, metals and green waste for recycling.





PHOTOS: Council drop off event, Botany depot.



## Case Study 5: Flat Bed Truck for Increased Recovery of Resources

Local governments around Australia are currently working on strategies for the repurposing or reprocessing of clean up materials. Bayside Council is paving the way as environment stewards and leaders by optimising the resource recovery of some of these items. Council was successful in applying for and receiving a NSW EPA grant to purchase a flatbed truck that conducts a separate pass on clean up week to collect items such as refrigerators,

freezers, washing machines, stoves, dryers, air conditioners, televisions, metals and mattresses. These items are returned to Council depot storage areas temporarily until recyclers collect then recover the material.

From September 2017, this flatbed truck recovered approximately 70 tonnes of material in a four month period. This includes collecting over 1,800 mattresses which were stripped to recover materials such as metal and foam.



PHOTO: Council's new flatbed truck

#### Case Study 6: Reducing Plastic Bag Contamination in Residential Unit Blocks

Millions of tonnes of plastic end up in the ocean or landfill every year. We must act now to make a difference to our environment. We can start by avoiding using plastic bags. The best option is to use reusable cloth or canvas bags and avoid plastic bags all together.

#### **PROBLEM**

SOLUTION

In recent audits, Bayside Council identified a startling number of recycling bins contaminated with plastic bags, particularly in multi-unit dwellings.



PHOTO: Council delivering bags to residents

To combat this, Bayside Council utilised NSW EPA Waste Less, Recycle More funds to provide residents that reside in a multi-unit dwelling with a FREE CANVAS BAG to store, carry and empty their recyclables into the recycling bin without the use of plastic bags.

In late 2017, Bayside Council's Waste & Cleansing Services began distributing canvas bags to residents living in units and apartments as part of an initiative in partnership with NSW EPA to improve recycling and reduce recycling contamination. These bags are designed for the storage of recyclables and to assist in carrying these recyclables to the recycling bins. All bags will be distributed in 2018.



PHOTO: Council canvas bag



## 8.3 Action 3: A Healthy Region

Link to NSW WARR Strategy: Manage problem wastes better

Aim: To reduce the incidence of problem wastes in kerbside collections

#### Objectives:

- 1. To work with government and communities to better manage problem wastes to:
  - Decrease risks to environmental and human health within the waste management system.
  - Improve the quality of materials presented for processing ('clean the stream').
- 2. To promote responsible citizenship to better manage problem wastes.

Some materials in the waste stream can pose serious risks to the health and wellbeing of people and the environment. Implementing the principles of Ecologically Sustainable Development and practicing good governance are key considerations for councils, requiring environmental, social, civil leadership and economic impacts and opportunities to be factors in decision-making.

Waste management systems have evolved to ensure sanitation goals are achieved and human health is protected. With an increasing focus on the importance of simultaneously recovering resources and reducing reliance on landfills, plus changes to the types of materials modern households are disposing of, there are now a number of 'problem wastes' that present particular risks to the safety of waste operators and the environment.

'Problem wastes' cannot be safely and/or efficiently managed through standard kerbside collections. These include gas bottles, medical waste and needles, electronic waste, tyres, smoke alarms, textiles and household chemicals.

For some materials, schemes involving producers, retailers and consumers can deliver more sustainable outcomes than traditional 'end-of-pipe' waste management approaches.

Accordingly, Council will work with government, SSROC, neighbouring councils and the wider community to better manage problem wastes to decrease risks to environmental and human health within the waste management system, and to improve the quality of recyclable material.

To reduce the incidence of problem wastes in kerbside collections by 2030, our key actions include:

- Using a combination of drop-off centres (refer to Case Study 4 (Council Drop Off Events) and other solutions for managing problem waste materials.
- Supporting Product Stewardship and Extended Producer Responsibility (EPR) schemes.
- Increasing community awareness of correct and safe disposal options. Refer to Case Study 7 on Page 31 (Medical Sharps Drop Off Services).
- A-Z guide on Waste App to include options for disposal or recycling of problem wastes. Refer to Case Study 3 (Council's Mobile Waste App).
- Work with external stakeholders to determine and promote drop off locations for materials not collected by Council.
- Investigate options for collection of problem wastes, such as textiles, in multi-unit dwellings.
- Work with government, developers and planners to provide updated waste management requirements for multi-unit dwellings as part of development control plans.





PHOTO: Council supplied sharps container, at a participating pharmacy.

# Case Study 7: Medical Sharps Drop Off Services

To enable residents to safely manage their medical sharps, Bayside Council has a free disposal program.

Council encourages pharmacies in the local government area to participate in a program funded by Council and the NSW EPA, whereby residents can bring in their medical sharps to pharmacies to be disposed correctly. Council engages a contractor that collects the sharps regularly and disposes of them in an environmentally friendly and safe manner. In 2016/17, 106 x 55L sharps bins were collected from 10 participating pharmacies. By 2030, Council would like to have the majority of all pharmacies in the local government area participating.



## 8.4 Action 4: Reducing Illegal Dumping

Link to NSW WARR Strategy: Reducing illegal dumping.

Aim: To reduce the incidence of illegal dumped waste.

#### Objectives:

- 1. To work with the community, regional organisations and other stakeholders to:
  - Increase the visual amenity of Bayside.
  - Minimise the potential for human and environmental harm.
  - Promote responsible citizenship to dispose of unwanted items correctly.
  - To provide more data to measure the effectiveness of illegal dumped waste reduction programs.

At home, at work and out and about, each one of us is responsible for avoiding, reducing and managing waste. This focus area is about individual and collective decisions, and roles in putting solutions into practice. Illegal dumping degrades our neighbourhoods, and poses a hazard to public health and the environment. Waste management and enforcement is also a considerable financial burden on Council.

Illegal dumping is a complex social issue, which can be compounded by a lack of infrastructure in some multi-unit developments and commercial areas to correctly store waste and recyclables. There are also challenges in identifying and prosecuting offenders. Illegal dumping incidents in Bayside are typically composed of unwanted household goods left on kerbsides and laneways, or dumping around bins in laneways behind commercial premises. Dumping of building material and soil is also an issue.

To reduce the incidence of illegal dumping and monitor the effectiveness of our programs, our key actions include:

- Obtaining, collecting and utilising data on illegal dumped waste incidents to inform remedial actions.
- Better understanding the causes and the prevention mechanisms of urban illegally dumped waste.
- Developing and implementing appropriate remedial strategies to address illegal dumped waste at hotspots.
- Improving resident utilisation of Council clean up collection services.
- Targeting illegal dumped waste hotspots with surveillance equipment, signage and face-to-face education. Refer to Case Study 8 on Page 32 (Bayside Council's Clean City Project).
- Working with regional organisations to target illegal dumped waste activities across borders.
- Providing easy to access information to residents on their scheduled clean up days, including fridge magnets, and resident specific collection calendars via the Waste App and Council's website.

Critically, community members must be engaged in the process, and become active in their roles as responsible citizens. Council has trialled numerous approaches aimed at helping the community understand how to 'do the right thing' in relation to waste management and recovering resources. The lessons learned through successful programs will be adapted when developing new approaches to reduce illegal dumped waste material and littering.



#### Case Study 8: Bayside Council's Clean City Project

Bayside's Clean City Project used education and innovative infrastructure to reduce illegal dumping in identified dumping 'hotspots' including extensive traffic islands and public place nature strips in Ramsgate and Sans Souci. The worst time periods for dumping in these areas (supported by data), coincided with Council scheduled clean up periods.

The Project included the installation of 8 solar powered surveillance cameras in the target areas and the implementation of a waste education campaign that included mail drops (of letters, waste guides, flyers), face to face communication (door knocking and increased patrols by educators leading into scheduled clean up collections), media releases and community outreach using a solar powered interactive waste education and sustainability trailer (iWest).

The program was launched in March 2017 which resulted in an approximate reduction of 65 tonnes of waste from the previous corresponding period, equating to savings of approximately \$20,500 and two days of gained productivity. In June 2017, Council repeated the same program at the next scheduled clean up collection week for this zone which resulted in a further reduction in waste collected, from the corresponding period twelve months prior, by 17 tonnes (equating to savings of \$8,000).

The project resulted in a significant reduction in illegal dumped material and an increase in compliant presentation of scheduled clean up material. The increase in reporting of dumpers indicated that the community engagement was successful in developing a sense of ownership and shared responsibility for monitoring waste behaviour. Although intended as a trial, it is expected that the program will continue based on the measurable improvements in community behaviour, improved visual amenity and anticipated future cost savings.



PHOTOS: Council's Clean City Program on community islands, Sans Souci and Ramsgate.



#### 8.5 Action 5: Litter Prevention

Link to NSW WARR Strategy: Reduce litter.

Aim: To reduce the incidence of littering.

#### Objectives:

- 1. To work with the community, regional organisations and other stakeholders to:
  - Increase the visual amenity of Bayside.
  - Minimise the potential for human and environmental harm.
  - Promote responsible citizenship to dispose of unwanted items correctly.
  - To provide more data to measure the effectiveness of litter prevention programs.

Whilst out and about, each one of us is responsible for avoiding, reducing and managing waste. This focus area is about individual and collective decisions, and roles in putting solutions into practice.

Littering can impact on human health and the environment by harming wildlife that ingest or become tangled in littered material, leaching of chemicals into the environment, injuring people that come in contact with littered materials including broken glass and syringes, and by impacting on the enjoyment and image of Bayside.

Littering has the potential to damage Bayside's image as a desirable place to live and visit. Bayside beaches and parks are used by a large number of residents and visitors (including interstate and international visitors). This high visibility increases the need to keep these areas clean, safe and free of litter.

To reduce the incidence of littering and monitor the effectiveness of our programs, our key actions include:

- Obtaining, collecting and utilising data on littering incidents to inform remedial actions.
- ▶ Better understanding the causes and prevention mechanisms of litter.
- Developing and implementing appropriate remedial strategies to address littering at hotspots.
- Improving resident utilisation of Council litter bin infrastructure with signage and education.
- Providing innovative beach litter bin infrastructure and collection services to reduce the incidence of beach littering.
- Investigating (including potential funding) innovative and integrated projects potentially utilising smart litter bin technology, solar powered cameras and lighting systems, and Wi-Fi infrastructure.
- Partnering with other sections of Council to provide more comprehensive litter programs.
- Continuing our engagement of proactive community groups in litter reduction events such as Clean Up Australia Day. Refer to Case Study 9 on Page 35 (Clean Up Australia Day).
- Initiating new projects to encourage and incentivise residents to keep their streets clean (for example, clean street challenges).
- Providing garbage and recycling bin infrastructure at Council events.



#### Case Study 9: Clean Up Australia Day

Clean Up Australia activities 2-4 March 2018 were a major success, with many volunteers identifying and cleaning 13 parks, 10 schools, 4 beach areas, 2 rivers/creeks and 2 roadways within the Bayside area.

Council coordinated with site managers to provide assistance as required, including provisions of additional bags, litter picking tools, gloves, educational information, and waste collection and disposal. Council utilised their solar powered education trailer that is equipped with a BBQ to provide a sausage sizzle to thank volunteers for their great effort. Water and fruit, sourced from local retailers, was also provided to volunteers throughout the day.

Council collected over 2,400 kg of litter presented by Clean Up Australia volunteers on the Sunday alone, which is a fantastic contribution to keeping Bayside clean and litter free.

Clean Up Australia Day was a fantastic opportunity for Council to engage with pro-active community members and the goodwill that was generated through all involved will have positive benefits beyond the actual litter collected on the day.









PHOTOS: Clean up Australia Day event



# 9 Strategy Implementation

## 9.1 Strategy Responsibilities

#### General Manager / Director

The Executive Committee evaluates the provisions of the Strategy and make decisions to ensure the effective provision of the Strategy are in accordance with the enabling legislation and Council's values and policies.

#### Manager Waste and Cleansing Services

The Manager Waste and Cleansing Services' four major functions are to plan, organise, lead and control in accordance with the enabling legislation and Council's values and policies, as well as arrange appropriate resourcing, within budgetary constraints, for the effective implementation of this Strategy.

#### **Coordinator Waste Avoidance and Resource Recovery**

The Coordinator Waste Avoidance and Resource Recovery interprets the legislation and Council policies and coordinates the implementation of this Strategy and associated Action Plan in accordance with the enabling legislation and Council values and policies.

#### **Coordinator Operations Waste and Cleansing Services**

Ensure the effective implementation of the procedures in accordance with the enabling legislation and Council values and policies that deal with issues arising from the day to day operational provision of the services in relation to the Strategy.

## 10 Document Control

## 10.1 Monitoring, Evaluation and Review

The success of this Strategy will be measured by the achievements and targets, in line with the WARR Action Plan covering each Action area. Progress will be reported to the Council and the community via Council's Community Strategic Plan (Delivery and Operational Plans). A revised Action Plan is submitted to the Manager on an annual basis

This Strategy will be reviewed as required to respond to changes in regional, NSW or Federal strategies and in responses to significant changes affecting waste management, waste avoidance and resource recovery.

## 10.2 Version History

Version	Release Date	Author	Reason for Change
1.0	June 2018	Waste & Cleansing	New Strategy
		Services	



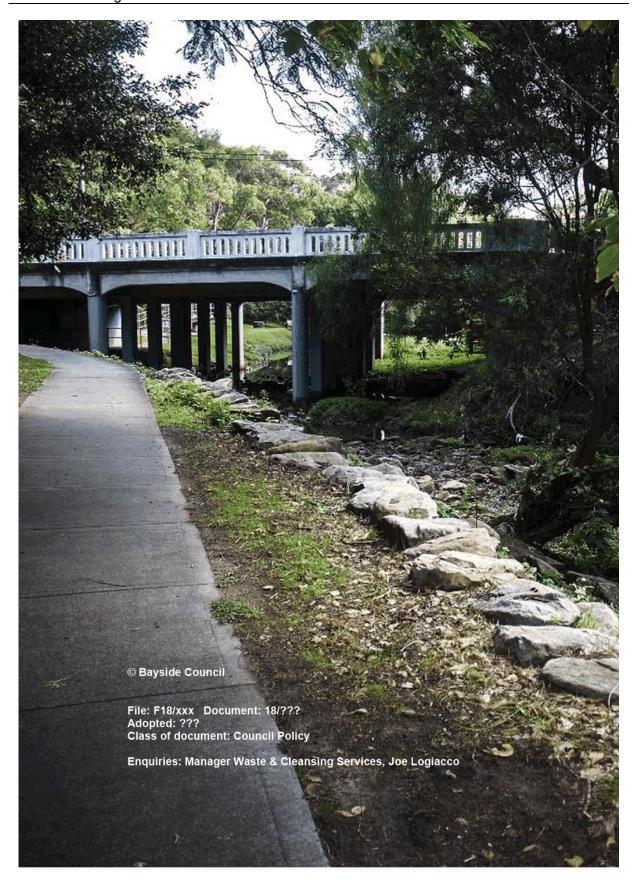


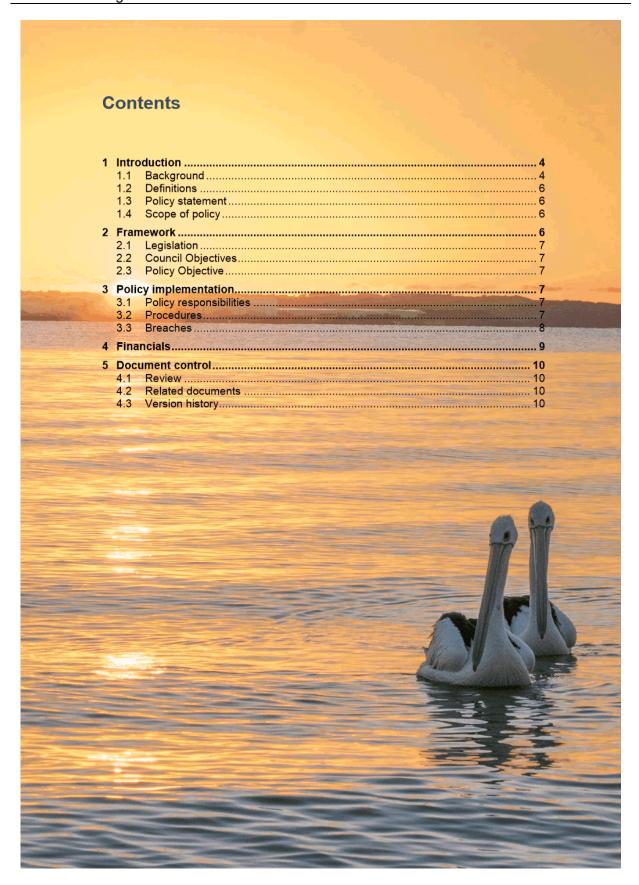
# Waste Avoidance and Resource Recovery Policy

**June 2018** 









## 1 Introduction

## 1.1 Background

Bayside Council provides an efficient and effective waste collection service to residents and a competitive user pays service for commercial users. This Policy provides a framework to encourage waste minimisation and ensure that the resources contained in waste products are recovered, which in turn will minimise waste being disposed of at landfill.

The provision of effective waste services is essential to protect the health and amenity of all our residents. The service makes a significant contribution to ensuring Bayside is a desirable and attractive place to visit and live.

Waste services provided by Council include:

- Collection and processing of materials from kerbside bins (domestic premises and selected commercial premises) including processing of organics and recycling.
- Collection and processing/disposal of kerbside clean up ('bulky' materials) from domestic premises.
- Drop-off arrangements for specific wastes, including e-waste, metals, mattresses and garden waste.
- Provision of public place street and park litter bins, including collection and disposal of waste.
- Collection and disposal of litter and illegally dumped waste.
- Sharps collection and disposal from selected pharmacies.
- Education and regulation of correct waste behaviour and resource recovery.

Councils are under increasing pressure to minimise the disposal of waste to landfill whilst also providing value for money services to their residents. This provides a major challenge to councils to ensure the material is collected and the applicable resources contained in the waste are recovered.

Council's Waste Avoidance and Resource Recovery (WARR) Strategy 2030 provides actions to minimise waste production and increase resource recovery. The strategy includes the concept of the waste hierarchy to address interventions relating to waste and resource recovery.

Council's 2030 vision moves completely away from a traditional linear economy model to a *circular economy model* whereby waste is diverted from landfill and optimised as a resource that returns to nature or the economy through numerous waste avoidance and resource recovery solutions. The concept of linear and circular economies is illustrated in the images below and discussed below.



IMAGE: An example of a Linear Economy Model.

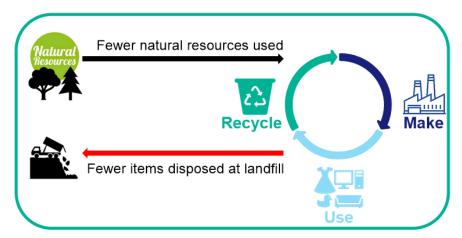


IMAGE: An example of a Circular Economy Model.

In 2016-17 some of Council's material in the red-lidded bin was processed through an Alternate Waste Treatment (AWT) facility, recovering materials including organics. At the time, the low availability of such technologies meant that some of the material in the red-lidded bin was sent directly to landfill.

Bayside Council is projecting a significant increase of the domestic landfill diversion rate, from the kerbside bin service, in 2018/19. This increase will be achieved by sending all the material in all red-lidded bins to a mechanical biological treatment facility starting from 1 July 2017.

Council supports technologies for recycling waste by ensuring that the materials in the red-lidded kerbside bins are sent to a Mechanical and Biological Treatment (MBT) facility. At this facility, recyclable materials (including organics) are extracted from the waste and only the non-recyclable residual is sent to landfill.

Bayside Council offer residents and participating local business a co-mingled recycling bin and utilises material recycling facilities (MRF) to sort and recycle materials into different streams.

In 2016/17, the Council offered different solutions to the community to recover organic waste via the kerbside bin system. Both systems currently remain in Bayside Council.

The challenges, as a newly amalgamated Council, are to make service adjustments and improvements that align service delivery, by implementing leading economic, social, environmental, sustainable and customer-focused solutions across the LGA. This challenge will involve restructuring and managing internal and external resources that were previously managed differently prior amalgamation, and consolidating contracts that expire at different time periods.

This Policy provides the framework for Council to provide effective waste services in accordance with enabling legislation and associated Policies. The Policy is supported by the Council WARR Strategy 2030, WARR Action Plan, policy statements and operational procedures.

## 1.2 Definitions

The definitions of certain terms are:

**Circular Economy** – is a model that anticipates and designs for resources to be either safely returned to nature or back into systems where they can be reused or renewed.

Commercial waste - Waste produced in the course of a commercial activity.

Domestic waste - Waste produced in the course of a residential activity.

Illegally dumped waste – The NSW EPA's Waste Avoidance and Resource Recovery Strategy 2014-21 defines illegally dumped materials as waste materials that are disposed of on private or public land where no planning approval or environment protection license has been granted for the activity. Illegally dumped waste can range from small bags of rubbish or household waste dumped in an urban environment to larger materials, such as construction and demolition waste, dumped in more isolated areas. This waste may also include dangerous materials like asbestos.

In this strategy, illegally dumped waste is limited to materials disposed of on public land, as Council has no jurisdiction to manage illegally dumped waste on private land."

Litter – The NSW EPA's Waste Avoidance and Resource Recovery Strategy 2014-21 refers to litter as material that ranges in size from very small to very large items, a characterisation which allows a broad application of littering offences to be applied if required. Common types of litter include cigarette butts, small pieces of paper, chip and confectionery wrappers, fast-food packaging, bottle caps, plastic straws, broken glass, drink containers and plastic bags.

Municipal Solid Waste (MSW) – In this Policy and the associated Strategy, Action Plan and Procedures, MSW includes materials collected by Council from domestic dwellings and dropped off by residents at drop off events. It excludes waste collected from parks, reserves, litter bins and street sweeping.

**Recycling** – This a set of processes (including biological) for converting materials that would otherwise be disposed of as wastes, into useful materials or products. In this Policy, 'recycling' also refers to the material placed in the yellow-lidded kerbside bins.

#### 1.3 Policy summary

Council is committed to providing an effective waste service through the collection and processing of waste material within the local area for our residents, businesses and guests in accordance with relevant legislation, Council values and strategies.

#### 1.4 Scope of policy

This Policy applies to the Council waste services listed in Section 1.1.

The waste services are essential to maintain the amenity of the Local Government Area (LGA) and to promote environmental sustainability by encouraging waste avoidance and maximising resource recovery.

## 2 Framework

Council provides the service in accordance with current legislation and Council's objectives.

## 2.1 Legislation

Council provides the service in accordance with current general and specific legislation applying to waste services and resource recovery. Current legislation includes but is not limited to:

- Local Government Act 1993
- Protection of the Environment Operations Act 1997
- Waste Avoidance and Resource Recovery Act 2001
- Protection of the Environment Operations (Waste) Regulation 2014
- ▶ Protection of the Environment Operations (Illegal Waste Disposal) Act 2013
- Environmental Planning and Assessment Act 1979
- Work Health and Safety Act 2011.

#### 2.2 Council Objectives

This Policy addresses the relevant objectives of Council's integrated planning framework.

#### 2.3 Policy Objective

The Objective is as follows:

- To provide an effective waste collection service to residents;
- ▶ To provide a competitive user pays service for commercial users;
- To encourage waste minimisation, and:
- To ensure that the resources contained in waste products are recovered and recycled, to minimise waste disposal at landfill.

# 3 Policy implementation

#### 3.1 Policy responsibilities

#### General Manager / Director

The Executive Committee evaluates the provisions of the service and make decisions to ensure the effective provision of the service are in accordance with the enabling legislation and Council's values and policies.

#### **Manager Waste and Cleansing Services**

The Manager Waste and Cleansing Services' four major functions are to plan, organise, lead and control in accordance with the enabling legislation and Council's values and policies, as well as arrange appropriate resourcing, within budgetary constraints, for the effective implementation of this Policy.

#### Coordinator Waste Avoidance and Resource Recovery

The Coordinator Waste Avoidance and Resource Recovery interprets the legislation and Council policies and coordinates the implementation of this Policy in accordance with the enabling legislation and Council values and policies.

#### Coordinator Operations Waste and Cleansing Services

Ensure the effective implementation of the procedures in accordance with the enabling legislation and Council values and policies that deal with issues arising from the day to day operational provision of the services in relation to the Strategy.

## 3.2 Supporting Policy Statements

Customer focused supporting policy statements are available to provide the community with relevant and specific information on the implementation of this policy.

These statements will guide the development of internal operational procedures.

The supporting policy statements will be reviewed and endorsed by Council's Executive Committee.

#### 3.3 Operational Procedures

Internal documents and procedures that support this Policy are separated to ensure that they are "live, adaptive and continuously improving", so that they can be amended and updated as required to mitigate risk and adapt to changes in:

- Legislation,
- Community expectations,
- Development and population growth,
- Internal and external resources,
- Emerging technologies,
- Contractual obligations, and,
- Economic or budgetary constraints.

The Policy is predominately supported by the Waste Avoidance and Resource Recovery Strategy (WARRS) Action Plan and numerous operational procedures that address the services and activities carried out by Council.

Internal procedures and documents that support this Policy may be amended and approved by the Manager Waste and Cleansing Services.

#### 3.4 Breaches

#### 3.4.1 Organisation

Consequences of breaches by the organisation include:

- ► Financial risk: negative impact on annual financial budget, financial waste reserves, and Council's financial sustainability:
- Operational risk: negative impact on productivity, levels of service, guarantees of services and service delivery;
- Political risk: loss of community confidence in elected representatives;
- Environmental risk: adverse effects on living organisms and the natural environment;
- Reputational risk: negative widespread and sustained damage to the Organisation and culture;
- Knowledge risk: adverse impact to the Organisation, associated with the loss of data, information and knowledge;
- Regulatory/Legal risk: punitive damage caused by regulatory or contractual breaches;
- Governance risk: non-compliance that can expose the Organisation to fraud, corruption, collusion or theft, and;
- Safety risk: compromises to the safety and wellbeing of Council staff, contractors, representatives and members of the community.

#### 3.4.2 Customer

This Policy is supported by the following actions that may be taken:

 Council may withdraw a waste service if the provisions contained in the abovementioned procedures are not adhered to, and.

 Enforcement of breaches carried out by authorised Council officers in accordance with appropriate legislation and Council's Enforcement Policy.

## 3.4.3 Staff/Contractor

Council mitigates risk by governing the performance, conduct and behaviour of staff and contractors via mechanisms which include:

- WARR Action Plan;
- Code of Conduct:
- Operational Plans;
- Operational Procedures;
- Job Descriptions;
- Work Performance Plans;
- Annual Performance Appraisals;
- Internal Audits;
- Enforcement Policy;
- Training and Development;
- Social Media Policy;
- Procurement Policy;
- Financial Delegations;
- Risk Management Policy;
- Work, Health & Safety Policy; and,
- Safe Work Method Statements.

## 4 Financials

Council's Waste & Cleansing Services will provide sustainable and responsible financial management throughout the delivery of all operational services and programs inclusive of projects delivery. This includes specific programs to be delivered via Councils Waste Avoidance and Resource Recovery Strategy through to 2030.

Due diligence will always be undertaken in relation to "best practice initiatives", ensuring "best value" services are being applied equitably across the Bayside community. All commercial business opportunities will be assessed and processed via "user pays" principles.

Due to the dynamic nature of waste management in Australia, alternate financial models may need to be explored to assist in the delivery of future waste processing opportunities or collection initiatives. Current financial procurement models which have been explored to date have been; Joint Ventures (JV) agreements, Public Private Partnerships (PPP), and Alternate Waste Technology (AWT) Partnerships. It is noted that some of these initiatives may enact the National Competition Policy.

## 5 Document control

## 5.1 Review

The maximum period for review of this policy is four (4) years.

The Manager Waste and Cleansing Services may approve non-significant and/or minor editorial amendments that do not change the policy substance.

This Policy will be reviewed as required to respond to changes in regional, NSW or Federal strategies and in responses to significant changes affecting waste management, waste avoidance and resource recovery.

## 5.2 Related documents

- Acts listed above;
- Waste Avoidance and Resource Recovery Strategy 2030;
- Council policies, plans, procedures and documents, associated with Waste and Cleansing Services.

# 5.3 Version history

Version	Release Date	Author	Reason for Change
1.0	June 2018	Waste & Cleansing Services	New Policy



Item No 8.13

Subject Council Organisational Structure

Report by Meredith Wallace, General Manager

File SF17/899

# **Summary**

A Council is required to review its organisation structure within 12 months of an ordinary election. The report recommends maintaining the existing structure, which was established after amalgamation of the former Councils. The structure gives effect to the Community Strategic Plan 2030 and Delivery Program 2018-2021.

## Officer Recommendation

That the existing structure of Bayside Council, as outlined in this report, be confirmed as appropriate.

# **Background**

Section 333 *Local Government Act 1993* requires a Council to review its structure within 12 months of an ordinary election:

#### 333 Re-determination and review of structure

The organisation structure may be re-determined under this Part from time to time. The council must review, and may re-determine, the organisation structure within 12 months after any ordinary election of the council.

Since the Proclamation which amalgamated Rockdale City Council and City of Botany Bay Council, a new structure was established to replace the former councils two General Managers and six Directors. This overall senior staff structure and positions comprise the General Manager and four Departments each led by a Director. Additionally several key functions report directly to the General Manager.

Bayside Council was one of the first amalgamated Councils to review and update its structure. The relative industrial harmony and productivity at Council is in part the result of creating a stable structure and leadership team and placing all existing permanent staff into clearly defined roles as an early priority.

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The functional responsibilities are described below:



The determination of the structure is in accordance with the requirements of s332 of the Local Government Act and review requirements of s333 of the Act. The organisational structure gives effect to the priorities set out in the Community Strategic Plan, Delivery Program and Operational Plan.

# **Financial Implications**

Not applicable	$\boxtimes$
Included in existing approved budget	
Additional funds required	

# **Community Engagement**

Not Applicable

#### **Attachments**

Nil



Item No 8.14

Subject **Delegations to the General Manager** 

Report by Michael Mamo, Director City Performance

File F17/113

# **Summary**

Council must review the delegations to the General Manager during the first twelve months of each term of office.

The current level of delegations to the General Manager are working well and are consistent with the intent of the reforms to local government including reducing the administrative burden on Council. Accordingly this report proposes to maintain the existing delegations to the General Manager as allowed by the Local Government Act 1993, including the functions of granting of small amounts of financial assistance to community groups within Council policy.

## Officer Recommendation

- That the General Manager be delegated all of the functions of the Council other than those specified in Section 377(1) of the Local Government Act 1993.
- That the General Manager also be delegated the function relating to the granting of financial assistance subject to the limitations specified in section 377(1A) of the Local Government Act.

## **Background**

Section 377 of the Act enables a Council to delegate to the General Manager, or any other person or body, any of the functions of the Council excepting a range of functions so specified, as follows:

- (1) A council may, by resolution, delegate to the general manager or any other person or body (not including another employee of the council) any of the functions of the council under this or any other Act, other than the following:
  - a) the appointment of a general manager,
  - b) the making of a rate,
  - c) a determination under section 549 as to the levying of a rate,
  - d) the making of a charge,
  - e) the fixing of a fee,
  - f) the borrowing of money,
  - g) the voting of money for expenditure on its works, services or operations,

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h) the compulsory acquisition, purchase, sale, exchange or surrender of any land or other property (but not including the sale of items of plant or equipment),

- the acceptance of tenders to provide services currently provided by members of staff of the council,
- j) the adoption of an operational plan under section 405,
- k) the adoption of a financial statement included in an annual financial report,
- a decision to classify or reclassify public land under Division 1 of Part 2 of Chapter 6,
- m) the fixing of an amount or rate for the carrying out by the council of work on private land,
- n) the decision to carry out work on private land for an amount that is less than the amount or rate fixed by the council for the carrying out of any such work,
- o) the review of a determination made by the council, and not by a delegate of the council, of an application for approval or an application that may be reviewed under section 82A of the Environmental Planning and Assessment Act 1979.
- p) the power of the council to authorise the use of reasonable force for the purpose of gaining entry to premises under section 194,
- q) a decision under section 356 to contribute money or otherwise grant financial assistance to persons,
- r) a decision under section 234 to grant leave of absence to the holder of a civic office,
- s) the making of an application, or the giving of a notice, to the Governor or Minister.
- t) this power of delegation,
- any function under this or any other Act that is expressly required to be exercised by resolution of the council.
- (1A) Despite subsection (1), a council may delegate its functions relating to the granting of financial assistance if:
  - a) the financial assistance is part of a specified program, and
  - b) the program is included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and
  - the program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and
  - d) the program applies uniformly to all persons within the council's area or to a significant proportion of all the persons within the council's area.

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(2) A council may, by resolution, sub-delegate to the general manager or any other person or body (not including another employee of the council) any function delegated to the council by the Departmental Chief Executive except as provided by the instrument of delegation to the council.

Council at its meeting of 14 September 2016 delegated all its allowable authorities to the General Manager. Subsequently at its meeting of 12 April 2017 Council implemented changes to Local Government Act 1993 to improve the timeliness and consistency of decision-making by delegating further functions to the General Manager.

Financial Implications	
Not applicable	$\boxtimes$
Included in existing approved budget	
Additional funds required	
Community Engagement	
Not applicable	

## **Attachments**

Nil

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Item No 8.15

Subject Statutory Financial Report for May 2018
Report by Michael Mamo, Director City Performance

File F09/605

# Summary

This report is provided in accordance with the Local Government (General) Regulations, 2005, Division 5, paragraph 212 and s625 of the Local Government Act, 1993.

The necessary certificate by the Responsible Accounting Officer is included in this report and the Statutory Financial Reports are presented as follows:

- Investment Performance Against Benchmark
- Statement of Bank Balances
- Schedule of Investments

As at 31 May 2018, Bayside Council had \$387.9m in cash and investments with an adjusted portfolio of 2.67%.

- Income from operating activities \$33.6m from rates and development planning contributions.
- Expenses from operating activities \$12.9m include payments for utilities, waste and infrastructure work.

The restricted cash and investments funding dissection will be included in a future report to Council.

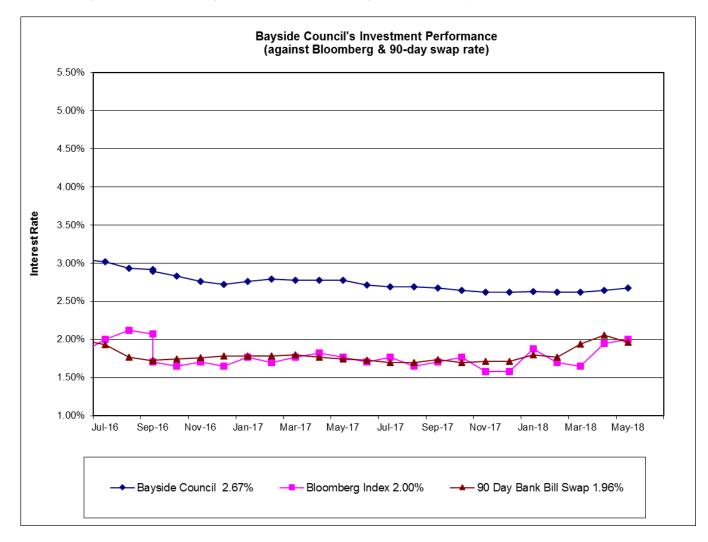
## Officer Recommendation

That the Statutory Financial Report by the Responsible Accounting Officer be received and noted.

# **Background**

The following table shows the performance of Council's investments since July 2016. The Bloomberg (former UBS) Index is used for comparison as this is a generally accepted industry benchmark used by Australian businesses. The 90-day Bank Bill Swap Rate is the worldwide rate that is reviewed by the financial markets every 90 days. This rate underpins the majority of investments which makes it a meaningful comparison for measuring investment performance.

For the current period, Council out performed the market by 67 basis points. As demonstrated by the investment performance graph, investment returns are stable and consistently above the industry benchmark and 90-day Bank Bill Swap Rate.



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# **Statement of Bank Balances**

The table below shows details of movements in Council's cash at bank for the month of May.

		<b>GENERAL FUND</b>	
ash at	Bank (Overdraft) as per Bank Statement as at: 30/04/2018		\$9,257,12
dd:	Income from Operating Activities for the Period		
	- Rates and other receipts*	\$15,733,413	
	- Sundry Debtors	\$239,130	
	- DA Fees, FCDs & Application Fees	\$1,345,810	
	- Interest	\$393,670	
	- Parking and Other Infringements	\$400,742	
	- Rents, Leases, Booking Fees, Certificates & Licences	\$400,302	
	- Sydney Airport Contract Income	\$378,124	
	- Planning Contributions Income	\$7,330,566	
	- GST Refund from Tax Office	\$1,620,059	
	- Insurance Claim	\$4,300,000	
	- Long Service Levy	\$32,627	
	- Grants	\$1,076,829 \$75,047	
	- Childcare, Pool & library Income	\$75,047	
	- S.94 Contributions	\$300,000	
	Total Income from Operating Activities for the Period	\$33,626,319	
SS:	Expenses from Operating Activities for the Period		
	Accounts Paid for Period (includes urgent cheques & refunds)	-\$7,470,262	
	Direct Payroll	-\$5,041,446	
	Presented Cheques	-\$384,578	
	Dishonoured Cheques	-\$3,435	
	Miscellaneous Expenses	\$0	
	Bank Charges (including Agency Fees)	-\$31,646	
	Total Expenses from Operating Activities for the Period	-\$12,931,367	
	Total Net Movement from Operating Activities:		\$20,694,9
	Investment Activities for the Period		
	- Investments redeemed	\$8,000,000	
	- Transfer from Short-Term Money Market	\$10,400,000	
	- Transfer from Short-Term Money Market		
		-\$38,800,000	
	- New Investments  Net Investment Flows for the Period	-\$4,000,000 <b>-\$24,400,000</b>	
	E a traca Auda Mara Carada a Barta da		
	Funding Activities for the Period	<b>ው</b> ር	
	Loan Repayments	\$0	
	Net Funding Flows for the Period	\$0	
	Total Net Movement from Investment & Funding Activities:	<u> </u>	-\$24,400,0
ısh at	Bank (Overdraft) as per Bank Statement as at: 31/05/2018	_	\$5,552,0
		<del></del>	,, <u>-</u> ,-
nit of	overdraft arranged at Bank for: Bayside West \$350,000 & Bayside Eas	t \$540,000	
	eceipts include Australia Post & Bank Tape		

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# **Schedule of Investments**

Bayside Council currently holds \$387.9m in investments and cash at call. In accordance with current accounting standards, investments are recorded as Fair Value (market value).

SCHEDULE OF INVESTMENTS HELD				31/05/2018				
	Credit	Purchase	Purchase	Maturity	Term	Prop	Interest	Market
	Rating	Price	Date	Date	Days	%	Rate	Value
Term Deposits								
Bank of Western Australia	A1	\$1,203,508	23/01/2018	24/07/2018	182	0.36%	2.55%	\$1,203,508
Bank of Western Australia	A1	\$5,000,000	02/03/2018	30/08/2018	181	1.51%	2.45%	\$5,000,000
Bank of Western Australia	A1	\$2,000,000	20/10/2017	18/07/2018	271	0.61%	2.50%	\$2,000,000
Bank of Western Australia	A1	\$2,137,008	30/05/2018	29/11/2018	183	0.65%	2.65%	\$2,137,008
Bank of Western Australia Bank of Western Australia	A1 A1	\$5,096,782	20/09/2017 21/02/2018	20/06/2018 20/11/2018	273 272	1.54% 1.56%	2.55% 2.55%	\$5,096,782
Bank of Western Australia	A1	\$5,149,822 \$1,191,234	27/02/2018	29/08/2018	183	0.36%	2.55%	\$5,149,822 \$1,191,234
Bank of Western Australia	A1	\$1,215,894	04/10/2017	03/07/2018	272	0.37%	2.50%	\$1,215,894
Bank of Western Australia	A1	\$1,121,427	28/09/2017	27/06/2018	272	0.34%	2.55%	\$1,121,427
Bank of Western Australia	A1	\$1,109,909	10/04/2018	10/10/2018	183	0.34%	2.70%	\$1,109,909
Bank of Western Australia	A1	\$1,271,017	22/11/2017	21/08/2018	272	0.38%	2.55%	\$1,271,017
Bank of Western Australia	A1	\$1,084,961	06/03/2018	13/09/2018	191	0.33%	2.45%	\$1,084,961
Bank of Western Australia	A1	\$1,084,813	13/02/2018	13/11/2018	273	0.33%	2.50%	\$1,084,813
Bank of Western Australia	A1	\$1,332,203	19/10/2017	17/07/2018	271	0.40%	2.50%	\$1,332,203
Bank of Western Australia	A1	\$1,135,414	05/12/2017	05/09/2018	274	0.34%	2.50%	\$1,135,414
Bank of Western Australia	A1	\$2,305,429	16/11/2017	14/08/2018	271	0.70%	2.55%	\$2,305,429
Bank of Western Australia	A1	\$1,164,104	07/02/2018	10/07/2018	153	0.35%	2.50%	\$1,164,104
Bank of Western Australia	A1	\$1,341,658	10/01/2018	10/07/2018	181	0.41%	2.55%	\$1,341,658
Bank of Western Australia	A1	\$1,353,322	12/04/2018	03/10/2018	174	0.41%	2.70%	\$1,353,322
Bank of Western Australia	A1	\$1,196,307	12/01/2018	09/10/2018	270	0.36%	2.55%	\$1,196,307
Bank of Western Australia	A1	\$1,193,578 \$1,104,406	12/12/2017	13/06/2018 31/07/2018	183	0.36%	2.55%	\$1,193,578 \$1,194,496
Bank of Western Australia Bank of Western Australia	A1 A1	\$1,194,496 \$2,081,679	30/01/2018 13/03/2018	13/09/2018	182 184	0.36% 0.63%	2.55% 2.55%	\$2,081,679
Bank of Western Australia	A1	\$1,303,595	14/03/2018	12/12/2018	273	0.39%	2.55%	\$1,303,595
Bank of Western Australia	A1	\$1,303,640	15/02/2018	15/11/2018	273	0.39%	2.55%	\$1,303,640
Bank of Western Australia	A1	\$2,036,247	08/05/2018	05/02/2019	273	0.62%	2.65%	\$2,036,247
Bank of Western Australia	A1	\$2,026,712	14/12/2017	12/09/2018	272	0.61%	2.50%	\$2,026,712
		<del></del> ,,- :-				15.03%		<del>*</del> -,,- :-
Illawarra Mutual Building Society	A2	\$1,265,701	7/12/2017	05/06/2018	180	0.38%	2.50%	\$1,265,701
Illawarra Mutual Building Society	A2	\$1,198,273	24/04/2018	07/11/2018	197	0.36%	2.65%	\$1,198,273
Illawarra Mutual Building Society	A2	\$1,566,417	16/01/2018	16/07/2018	181	0.47%	2.50%	\$1,566,417
Illawarra Mutual Building Society	A2	\$2,025,929	31/08/2017	31/08/2018	365	0.61%	2.50%	\$2,025,929
Illawarra Mutual Building Society	A2	\$1,408,349	17/01/2018	17/07/2018	181	0.43%	2.50%	\$1,408,349
Illawarra Mutual Building Society	A2	\$1,410,974	5/04/2018	04/10/2018	182	0.43%	2.55%	\$1,410,974
Illawarra Mutual Building Society	A2	\$1,134,511	18/04/2018	18/10/2018	183	0.34%	2.60%	\$1,134,511
Illawarra Mutual Building Society	A2	\$1,206,626	16/05/2018	12/02/2019	272	0.37%	2.70%	\$1,206,626
Illawarra Mutual Building Society	A2	\$1,353,463	5/09/2017	05/06/2018	273	0.41%	2.45%	\$1,353,463
Illawarra Mutual Building Society	A2	\$1,756,155	11/12/2017	12/06/2018	183	0.53%	2.50%	\$1,756,155
Illawarra Mutual Building Society	A2	\$1,310,107	19/04/2018	18/10/2018	182	0.40%	2.60%	\$1,310,107
Illawarra Mutual Building Society	A2	\$2,000,000	1/09/2017	03/09/2018	367	0.61%	2.50%	\$2,000,000
Illawarra Mutual Building Society	A2 A2	\$3,077,104	30/05/2018	30/05/2019	365 183	0.93% 0.38%	2.75%	\$3,077,104
Illawarra Mutual Building Society	AZ	\$1,262,628	28/03/2018	27/09/2018	103	6.65%	2.50%	\$1,262,628
Newcastle Permanent Build Society	A2	\$1,272,595	17/01/2018	19/07/2018	183	0.39%	2.20%	\$1,272,595
Newcastle Permanent Build Society	A2	\$1,299,356	10/05/2018	06/11/2018	180	0.39%	2.40%	\$1,299,356
Newcastle Permanent Build Society	A2	\$1,194,645	27/03/2018	23/10/2018	210	0.36%	2.40%	\$1,194,645
Newcastle Permanent Build Society	A2	\$1,356,407	20/02/2018	22/08/2018	183	0.41%	2.40%	\$1,356,407
Newcastle Permanent Build Society	A2	\$1,230,672	07/03/2018	18/09/2018	195	0.37%	2.40%	\$1,230,672
Newcastle Permanent Build Society	A2	\$1,133,269	29/03/2018	17/10/2018	202	0.34%	2.40%	\$1,133,269
Newcastle Permanent Build Society	A2	\$1,244,932	15/03/2018	26/09/2018	195	0.38%	2.40%	\$1,244,932
Newcastle Permanent Build Society	A2	\$1,321,984	17/05/2018	13/02/2019	272	0.40%	2.40%	\$1,321,984
Newcastle Permanent Build Society	A2	\$1,194,339	16/02/2018	16/08/2018	181	0.36%	2.40%	\$1,194,339
						3.41%		
ME Bank	A2	\$1,000,000	07/12/2017	06/09/2018	273	0.30%	2.57%	\$1,000,000
ME Bank	A2	\$2,000,000	22/05/2018	22/05/2019	365	0.61%	2.75%	\$2,000,000
ME Bank	A2	\$2,000,000	01/09/2017	04/09/2018	368	0.61%	2.60%	\$2,000,000
ME Bank	A2	\$1,000,000	09/11/2017	09/08/2018	273	0.30%	2.52%	\$1,000,000
ME Bank	A2	\$2,000,000	29/05/2018	26/02/2019	273	0.61%	2.72%	\$2,000,000
ME Bank	A2	\$2,000,000	19/12/2017	19/09/2018	274	0.61%	2.57%	\$2,000,000
ME Bank	A2	\$3,000,000	08/03/2018	06/12/2018	273	0.91%	2.50%	\$3,000,000
ME Bank	A2	\$4,000,000	11/05/2018	10/05/2019	364	1.21%	2.75%	\$4,000,000
ME Bank	A2	\$2,000,000	06/12/2017	06/09/2018	274	0.61%	2.57%	\$2,000,000
ME Bank ME Bank	A2	\$1,000,000	08/05/2018	08/05/2019	365	0.30%	2.75%	\$1,000,000
ME Bank	A2 A2	\$1,000,000 \$1,000,000	11/01/2018 23/05/2018	12/07/2018 22/05/2019	182 364	0.30% 0.30%	2.60%	\$1,000,000 \$1,000,000
IVIL Dalik	AZ	φ1,000,000	23/03/2018	22/03/2019	304	6.66%	2.75%	φ1,000,000
						0.0070		

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Schedule of Investments cont'd								
oneddie of investments cont d								
Westpac	AA-	\$3,000,000	01/08/2017	01/08/2018	365	0.91%	2.57%	\$3,000,000
Westpac	AA-	\$3,000,000	01/05/2018	01/05/2019	365	0.91%	2.76%	\$3,000,000
Westpac	AA-	\$3,000,000	08/09/2017	08/06/2018	273	0.91%	2.46%	\$3,000,000
Westpac	AA-	\$3,000,000	23/11/2017	23/11/2018	365	0.91%	2.55%	\$3,000,000
Westpac	AA-	\$2,000,000	18/12/2017	18/12/2018	365	0.61%	2.58%	\$2,000,000
Westpac	AA-	\$5,000,000	09/02/2018	10/09/2018	213	1.51%	2.44%	\$5,000,000
Westpac	AA-	\$5,000,000	09/02/2018	11/02/2019	367	1.51%	2.61%	\$5,000,000
Westpac	AA-	\$5,000,000	23/03/2018	25/03/2019	367	1.51%	2.75%	\$5,000,000
Westpac	AA-	\$5,000,000	09/02/2018	09/11/2018	273	1.51%	2.50%	\$5,000,000
Westpac	AA-	\$5,000,000	09/02/2018	09/08/2018	181	1.51%	2.40%	\$5,000,000
Westpac	AA-	\$5,000,000	02/03/2018	03/12/2018	276	1.51%	2.52%	\$5,000,000
Westpac	AA-	\$5,000,000	02/03/2018	02/01/2019	306	1.51%	2.53%	\$5,000,000
Westpac	AA-	\$5,000,000	02/03/2018	04/03/2019	367	1.51%	2.62%	\$5,000,000
						16.35%		
AMP Bank	A1	\$3,000,000	12/12/2017	12/06/2018	182	0.91%	2.40%	\$3,000,000
AMP Bank	A1	\$2,000,000	15/05/2018	13/11/2018	182	0.61%	2.75%	\$2,000,000
						1.51%		
National Australia Bank	A1	\$2,000,000	11/01/2018	11/07/2018	181	0.61%	2.46%	\$2,000,000
National Australia Bank	A1	\$1,000,000	12/02/2018	12/11/2018	273	0.30%	2.45%	\$1,000,000
National Australia Bank	A1	\$1,000,000	28/02/2018	30/08/2018	183	0.30%	2.43%	\$1,000,000
National Australia Bank	A1	\$1,000,000	21/02/2018	21/11/2018	273	0.30%	2.45%	\$1,000,000
National Australia Bank	A1	\$1,000,000	15/05/2018	28/11/2018	197	0.30%	2.55%	\$1,000,000
National Australia Bank	A1	\$2,000,000	07/03/2018	25/09/2018	202	0.61%	2.51%	\$2,000,000
National Australia Bank	A1	\$2,000,000	28/02/2018	28/11/2018	273	0.61%	2.45%	\$2,000,000
National Australia Bank	A1	\$3,000,000	29/05/2018	27/11/2018	182	0.91%	2.60%	\$3,000,000
National Australia Bank	A1	\$2,000,000	17/08/2017	17/08/2018	365	0.61%	2.50%	\$2,000,000
National Australia Bank	A1	\$2,000,000	24/05/2018	21/11/2018	181	0.61%	2.58%	\$2,000,000
National Australia Bank	A1	\$1,000,000	14/12/2017	14/06/2018	182	0.30%	2.45%	\$1,000,000
National Australia Bank	A1	\$2,000,000	08/02/2018	08/11/2018	273	0.61%	2.45%	\$2,000,000
National Australia Bank	A1	\$2,000,000	21/03/2018	26/09/2018	189	0.61%	2.55%	\$2,000,000
National Australia Bank	A1	\$1,000,000	13/03/2018	13/09/2018	184	0.30%	2.55%	\$1,000,000
National Australia Bank	A1	\$3,000,000	01/03/2018	04/09/2018	187	0.91%	2.50%	\$3,000,000
National Australia Bank	A1	\$5,000,000	19/09/2017	19/06/2018	273	1.51%	2.54%	\$5,000,000
National Australia Bank	A1	\$5,000,000	20/03/2018	20/09/2018	184	1.51%	2.55%	\$5,000,000
National Australia Bank	A1	\$2,000,000	01/09/2017	03/09/2018	367	0.61%	2.55%	\$2,000,000
National Australia Bank	A1			22/11/2018	273		2.45%	\$2,000,000
	A1	\$2,000,000	22/02/2018		368	0.61%		
National Australia Bank	AI	\$2,000,000	25/08/2017	28/08/2018	308	0.61%	2.52%	\$2,000,000
						12.71%		
ING Direct	A	\$2,000,000	15/09/2017	25/09/2019	740	0.61%	2.75%	\$2,000,000
ING Direct	A	\$4,000,000	31/08/2017	04/09/2019	734	1.21%	2.75%	\$4,000,000
ING Direct	A	\$3,000,000	13/09/2017	18/09/2019	735	0.91%	2.75%	\$3,000,000
ING Direct	A	\$3,000,000	12/09/2017	12/09/2019	730	0.91%	2.75%	\$3,000,000
ING Direct	A	\$1,000,000	05/12/2017	05/12/2018	365	0.30%	2.52%	\$1,000,000
ING Direct	Α	\$1,000,000	14/09/2017	18/12/2018	460	0.30%	2.70%	\$1,000,000
ING Direct	Α	\$1,000,000	06/06/2017	06/06/2018	365	0.30%	2.67%	\$1,000,000
ING Direct	Α	\$3,000,000	15/09/2017	18/12/2018	459	0.91%	2.70%	\$3,000,000
ING Direct	Α	\$2,000,000	21/07/2017	24/07/2018	368	0.61%	2.70%	\$2,000,000
						6.05%		

Direct Investments (Floating Rate & Fi								
CBA- ME Bank FRN	BBB	\$3,000,000	09/08/2016	18/07/2019	1073	0.91%	3.52%	\$3,031,320
CBA- Greater Bank FRN	BBB+	\$2,000,000	30/08/2016	30/08/2019	1095	0.61%	3.52%	\$2,005,250
CBA- Bank of QLD FRN	A-	\$2,000,000	26/02/2016	06/11/2019	1349	0.61%	3.07%	\$2,013,220
CBA- Bendigo & Adelaide FRN	A-	\$2,000,000	26/02/2016	18/08/2020	1635	0.61%	3.02%	\$2,014,660
CBA - Rabobank FRN	A+	\$2,000,000	04/03/2016	04/03/2021	1826	0.61%	3.32%	\$2,041,160
CBA FRN	AA-	\$3,000,000	17/01/2017	17/01/2022	1826	0.91%	3.19%	\$3,045,990
CBA- Greater Bank FRN	BBB-				1026			
	BBB-	\$3,000,000	07/06/2016 24/02/2017	07/06/2019 24/02/2020	1095	0.91%	3.47%	\$3,005,910
CBA- Greater Bank FRN		\$4,000,000				1.21%	3.39%	\$4,002,760
CBA- Greater Bank FRN	BBB-	\$1,000,000	04/08/2017	29/05/2020	1029	0.30%	3.34%	\$999,240
CBA- Credit Union Australia FRN	BBB+	\$2,000,000	01/04/2016	01/04/2019	1095	0.61%	3.63%	\$2,024,020
CBA- Credit Union Australia FRN	BBB+	\$2,750,000	20/03/2017	20/03/2020	1096	0.83%	3.27%	\$2,780,965
CBA- Rabobank FRN	A+	\$2,000,000	03/03/2017	03/03/2022	1826	0.61%	2.90%	\$2,016,940
CBA- Bendigo & Adelaide FRN	A-	\$2,000,000	09/08/2016	19/09/2019	1136	0.61%	2.90%	\$2,018,240
CBA-Suncorp FRN	A+	\$2,000,000	12/10/2016	12/10/2018	730	0.61%	2.81%	\$2,010,820
CBA- Bendigo & Adelaide FRN	Α-	\$2,000,000	21/11/2016	21/02/2020	1187	0.61%	3.03%	\$2,012,860
CBA- ME Bank FRN	BBB+	\$3,000,000	06/04/2017	06/04/2020	1096	0.91%	3.29%	\$3,027,060
CBA- Greater Bank FRN	BBB-	\$2,000,000	25/03/2017	29/05/2020	1161	0.61%	3.34%	\$1,998,480
CBA- AMP FRN	Α	\$2,000,000	06/10/2017	06/10/2020	1096	0.61%	2.79%	\$2,002,560
CBA - Heritage Bank FRN	BBB+	\$2,000,000	27/11/2017	04/05/2020	889	0.61%	3.32%	\$2,015,180
CBA - Newcastle Perm Build Soc FRN	BBB	\$2,000,000	29/11/2017	07/04/2020	860	0.61%	3.40%	\$2,019,660
ANZ - Heritage Bank FRN	BBB+	\$1,450,000	04/05/2017	04/05/2020	1096	0.44%	3.32%	\$1,457,491
ANZ Bank Fixed Rate TD	A1+	\$1,203,555	01/03/2018	01/09/2018	184	0.36%	2.35%	\$1,203,555
ANZ Bank Fixed Rate TD	A1+	\$1,191,338	21/03/2018	21/09/2018	184	0.36%	2.35%	\$1,191,338
ANZ Bank Fixed Rate TD	A1+	\$5,131,392	06/04/2018	06/10/2018	183	1.55%	2.25%	\$5,131,392
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	31/01/2018	30/07/2018	180	0.61%	2.49%	\$2,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	18/12/2017	18/07/2018	212	0.61%	2.49%	\$2,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	20/03/2018	20/09/2018	184	0.61%	2.55%	\$2,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	14/05/2018	14/11/2018	184	0.61%	2.43%	\$2,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$5,000,000	08/02/2018	05/11/2018	270	1.51%	2.55%	\$5,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	18/04/2018	18/02/2019	306	0.61%	2.70%	\$2,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	20/10/2017	18/06/2018	241	0.61%	2.50%	\$2,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	20/10/2017	16/08/2018	300	0.61%	2.55%	\$2,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$5,000,000	13/04/2018	13/12/2018	244	1.51%	2.62%	\$5,000,000
Commonwealth Bank Fixed Rate TD	A1+	\$2,000,000	08/03/2018	04/09/2018	180	0.61%	2.50%	\$2,000,000
Bendigo Adelaide Bank Fixed Rate TD	A2	\$5,000,000	02/03/2018	30/11/2018	273	1.51%	2.50%	\$5,000,000
Bendigo Adelaide Bank Fixed Rate TD	A2	\$5,000,000	02/03/2018	01/03/2019	364	1.51%	2.55%	\$5,000,000
Bendigo Adelaide Bank Fixed Rate TD	A2	\$2,000,000	19/03/2018	18/12/2018	274	0.61%	2.50%	\$2,000,000
Bank of QLD FRN	A	\$1,000,000	29/10/2015	29/04/2019	1278	0.30%	3.19%	\$1,007,162
AMP FRN	A	\$750,000	11/12/2015	11/06/2019	1278	0.23%	2.86%	\$758,925
NAB FRN	AA	\$2,000,000	25/02/2016	25/02/2019	1096	0.61%	2.92%	\$2,009,558
	AA		11/03/2016		1155			
Westpac FRN Newcastle PBS FRN	BBB+	\$1,000,000	22/03/2016	10/05/2019	1155	0.30% 0.61%	2.77% 3.59%	\$1,007,680
		\$2,000,000		22/03/2019				\$2,023,847
Suncorp FRN	A	\$2,000,000	12/04/2016	12/04/2021	1826	0.61%	3.36%	\$2,040,411
Bank of QLD FRN	A	\$1,000,000	18/05/2016	18/05/2021	1826	0.30%	3.25%	\$1,014,560
CBA FRN	AA	\$2,000,000	12/07/2016	12/07/2021	1826	0.61%	3.27%	\$2,038,820
ETD. Floating Date Danceit						31.63%		
FTD= Floating Rate Deposit								
FRN= Floating Rate Note								
Unlisted Community Bank Shares		Am oc -				0.0404		
Bendigo Bank	A2	\$5,000				0.01%		
Total Investments		\$330,340,480				100.00%		
Operating Accounts		\$5,552,072						
Cash Deposit Accounts		\$41,642,941						
AMP 31 Day Notice Account		\$10,353,139						
Total Investments and Cash		\$387,888,632						

Investment and	Cash	Flows for	Bayside	Council:

	Apr-18	May-18	<b>Total Net Movement</b>
Total Investments	\$327,178,545	\$330,340,480	\$3,161,935
Operating Accounts	\$9,257,120	\$5,552,072	-\$3,705,048
Cash/Short Term Money Market	\$24,073,478	\$41,642,941	\$17,569,464
AMP 31 Day Notice Account	\$10,353,139	\$10,353,139	\$0
TOTAL Investments and Cash:	\$370,862,281	\$387,888,632	\$17,026,351

NOTE: In accordance with current accounting standards Council is required to obtain market values on its investments and hence the inclusion in the above table. It is important to note that Council does not hold any CDOs which have adversely affected many councils in NSW.

I hereby certify in accordance with Clause 212 of the Local Government (General) Regulation 2005 that the above investments have been made in accordance with Section 625 of the Local Government Act 1993, and Council's investment policies.

MATTHEW WALKER

RESPONSIBLE ACCOUNTING OFFICER

#### Investment Translation

The following investment information is provided as translation of what the types of investments are:

- \* A Term Deposit is a short term deposit held at a financial institution for a fixed term and attracts interest at the prevailing market rate.
- \* A Bank Bill is a short term investment issued by a bank representing its promise to pay a specific sum to the bearer on
- settlement. The amount payable to Council at maturity is the face value which represents the purchase price and interest earned.

  \* A Floating Rate Note is a longer term investment issued by a financial institution with a variable interest rate. The adjustments to the interest rate are usually made every three months are tied to a certain money-market index such as the Bank Bill Swap Rate (BBSW).
- \* A CDO (Collateralised Debt Obligation) is an investment backed by a diversified pool of one or more classes of debt. These investments are for longer terms and offer a higher rate of interest. Council does not invest in CDOs.
- \* A Capital Guaranteed Note is a longer term investment issued by a financial institution with a fixed coupon that is paid contingent on the performance of the underlying investments, being equities, property bonds etc. In addition, this form of investment also can attract capital growth. The issuer of the note has provided a guarantee that the capital is guaranteed at maturity.
- \* A Floating Term Deposit and Variable Rate Deposits are exactly the same as term deposits except they automatically roll over (reinvest) at the end of the 90-day period for up to 2 years.
- \* Money Market Call Account refers to funds held at a financial institution and can be recalled by Council either same day or overnight.
- \* Unlisted Community Bank Shares refer to bank shares not listed on the Australian Stock Exchange. The local community owns and operates the Bendigo Bank branch which assists the bank in providing banking infrastructure and community support.

#### Credit Ratings

- \* AAA Extremely strong capacity to meet financial commitments (highest rating).
- \* AA Very strong capacity to meet financial commitments.
- \* A Strong capacity to meet financial commitments, but somewhat more susceptible to adverse economic conditions and changes in
- \* BBB Adequate capacity to meet financial commitments with adverse economic conditions or changing circumstances more likely to lead to a weakened capacity of the obligor to meet its financial commitments.
- BB Less vulnerable in the near term, but faces uncertainties and exposures to adverse business, financial and economic conditions.
- \* B More vulnerable to non-payment than obligations rated 'BB', but the obligor has the capacity to meet its financial commitment on the obligation.
- \* CCC Currently vulnerable, dependent upon favourable business, financial and economic conditions to meet its financial commitments.
- \* CC Currently highly vulnerable.
- \* C Highly likely to default.

Financial Implications					
Not applicable Included in existing approved budget Additional funds required					
Community Engagement					
Not required.					

## **Attachments**

Nil



Item No 8.16

Subject Conference Attendance Report - National General Assembly Local

Government, Canberra

Report by Meredith Wallace, General Manager

File F17/1300

## **Summary**

This report summarises the attendance by Councillors at the National General Assembly Local Government 2018 in Canberra, Sunday 17 June to Wednesday 20 June 2018 including the reports provided by Councillors James Macdonald, Michael Nagi and Andrew Tsounis.

#### Officer Recommendation

- 1 That the report be received and noted.
- That the Councillors' reports included in this summary, inform their individual professional development plan for 2018.

# **Background**

Convened annually by the Australian Local Government Association (ALGA), the National General Assembly (NGA) of Local Government is the peak annual event for Local Government, attracting in excess of 800 Mayors and Councillors each year.

This event provides a unique opportunity for Local Government to engage directly with the Federal Government, to develop national policy and to influence the future direction of our councils and our communities.

Key note speakers at the event included the Prime Minister, The Hon. Malcolm Turnbull; Leader of the Opposition, The Hon. Bill Shorten and ALGA President, Mr David O'Loughlin.

#### **Knowledge & Development - Industry Understanding**

#### **Councillor James Macdonald**

This year's conference saw unprecedented attention from federal politicians who addressed the large number of attendees. They reinforced the view that local government is the coal face of representative democracy in Australia. A constitutional referendum, empowering the Commonwealth to directly fund Local Government is vital for the future of Local Government. At a very practical level, including Local Government in the constitution is about securing funding to deliver the services communities need. A common issue we face is the increasing difficulty in meeting and maintaining the vast and growing infrastructure requirements of communities within a climate of reduced funding. It was clear at the conference that greater levels of transparency and engagement are needed to educate community members and to encourage participation in the decision-making processes.

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#### **Councillor Michael Nagi**

The reoccurring theme of the assembly was one of partnering – between the three tiers of government, between councils and their communities and between private business and government. More collaboration, more effective partnerships and greater communication will achieve better results. I agree that informed citizens make good decisions and I am supportive of greater, more effective collaboration between council and our residents.

Councillors Macdonald, Tsounis and I were very impressed with the presentation by Green Frog Systems, a pioneering designer and manufacturer of world-class solar, road and pathway lighting systems. The company has worked closely with the Australian Government, State, Territory and Local Governments to deliver services and infrastructure to their local communities. I will be seeking to open the conversation on this type of lighting in Bayside.

#### **Councillor Andrew Tsounis**

As the father of daughters I had a particular interest in the presentation about the reality of gender equality in Australian workplaces. The presentation focussed on the need for more woman in leadership roles. As a community we need to pay greater attention to the benefits enjoyed by organisations that have a good balance of women and men in leadership roles.

Another big issue on the agenda and of particular interest to me is the recycling programs which have become a particularly hot topic after China's decision to stop importing waste from the rest of the world. I was proud to note Bayside Council is a leader in this area as many councils have simply acted as a freight company for recyclable waste and have not engaged in effective programs, like those we are delivering for our community.

Financial Implications	
Not applicable Included in existing approved budget Additional funds required	Councillors Expenses and Facilities Budget
Community Engagement  Not applicable.	

#### **Attachments**

Nil

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Item No 9.1

Subject Minutes of the Risk & Audit Committee Meeting - 24 May 2018

Report by Michael Mamo, Director City Performance

File SF17/2774

#### Officer Recommendation

That the Minutes of the Risk & Audit Committee meeting held on 24 May 2018 be received and the recommendations therein be adopted.

#### **Present**

Jennifer Whitten, Independent External Member Catriona Barry, Independent External Member Lewis Cook, Independent External Member Barry Munns, Independent External Member Councillor Liz Barlow

#### Also present

Meredith Wallace, General Manager
David Nolan, Director Financial Audit Services - Audit Office of NSW
Fausto Sut, Acting Director City Performance
John Hughes, Coordinator Risk Management
Cate Trivers, Project Manager, Operation Ricochet
Matthew Walker, Manager Finance
Bobbi Mayne, Manager Procurement
Councillor Dorothy Rapisardi
Gina Nobrega, Governance Officer

The Chairperson opened the meeting in the 2<sup>nd</sup> Floor Conference Room, Bayside Administration Building, Rockdale at 6.30pm.

# 1 Acknowledgement of Traditional Owners

The Chairperson affirmed that Bayside Council respects the traditional custodians of the land, and elders past and present, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

# 2 Apologies

The following apologies were received:

Councillor Scott Morrissey John Walsh, Internal Auditor

### 3 Disclosures of Interest

There were no disclosures of interest.

# 4 Minutes of Previous Meetings

### 4.1 Minutes of the Risk & Audit Committee Meeting - 22 February 2018

Committee recommendation

- That the Minutes of the Risk & Audit Committee meeting held on 22 February 2018 be confirmed as a true record of proceedings.
- That future Minutes of the Risk & Audit Committee meetings be circulated to External Independent Members within two weeks following the meeting, along with Minutes being distributed with agenda for the next scheduled meeting.
- That outstanding tasks from the previous Minutes Actions List of 22 February 2018 be updated:

Item	Action	Responsible Officer
5.3	A summary email to Committee members regarding insurance risk from bike-share incidents.	Acting Director City Performance
5.5	The speech made by Chair at the General Manager's Briefing session be sent to Council for distribution to Councillors.	Jennifer Whitten, External Independent Member
5.7	Future reports on the progress of Project Ricochet include an updated list of priorities, findings, actions and risks.	Manager Governance & Risk
6.3	An ICAC representative be invited to a separate meeting of the Risk & Audit Committee before the next scheduled meeting.	Manager Governance & Risk
6.4	Committee members be invited to the Council meeting of which the Draft 2016/17 Financial Statements are presented.	Manager Governance & Risk

# 5 Reports

### 5.1 Progress on Outstanding Recommendations in Issues List

Committee recommendation

1 That the Committee notes the progresss made on the Issue List's outstanding recommendations.

- 2 That the Committee continues to recieve updated reports at its meetings.
- That Items from the Issues List that are not completed to be made 'unclosed' on the Issues List.
- That the missing date in Management's Comments for Item 27 Parks and Gardens Audit, within the Issues List, be included.

#### 5.2 Insurance Claims Performance Overview

Committee recommendation

That the report be received and noted.

## 5.3 Strategic Risk Register Update and Review

Committee recommendation

- 1 That the Risk & Audit Committee receives and notes the report.
- 2 That the ICAC Audit recommendations, Fraud Control Risks and IT Security be added to the Strategic Risk Register.

#### 5.4 Project Ricochet Update

Committee recommendation

- 1 That the Risk & Audit Committee notes the progress on implementation of the ICAC recommendations (refer Attachments 1 and 2).
- That the Risk & Audit Committee notes Council's progress update on management's agreed actions in response to the NSW Audit Office interim management letter (August 17) recommendations (refer Attachments 3,4 and 5).
- That the Risk & Audit Committee notes the progress on the Business Process, Controls Framework, business process and internal control mapping (refer Attachment 6).

That members be provided with a copy of the TechOne Road map at the next scheduled meeting of the Risk & Audit Committee.

#### 5.5 Proposed 4 Year Internal Audit Plan (2018/22)

#### Committee recommendation

- 1 That the proposed 4 Year Audit Plan (2018/22) be received and noted.
- That the Committee defers endorsement of the 4 Year Audit Plan (2018/22) pending discussions with the Internal Auditor.
- That the Committee holds a separate meeting with the new Internal Auditor to review the 4 Year Audit Plan (2018/22) prior to the next scheduled meeting of the Risk & Audit Committee.
- That the Internal Auditor aligns the draft Internal Audit Program to risks within the Strategic Risk and Operational Risk Registers.

#### 5.6 Audit Program 2017/18 - Status of Health Checks

#### Committee recommendation

- 1 That the progress report on the four health checks be received and noted.
- 2 That the Manager Procurement provides a copy of the Procurement Guide to all committee members.

#### 6 General Business

#### 6.1 Financial Statements 2016/17

#### Committee recommendation

- That an extra-ordinary meeting of the Committee be held, if necessary, to consider the draft Financial Statements for 2016/17.
- 2 That the Committee be provided with a copy of the key assumptions underlying the Financial Statements audit.

# 7 Next Meeting

That the next meeting be held in the Pindari Room, Rockdale Town Hall at 6.30pm on Thursday, 23 August 2018.

The Chairperson closed the meeting at 9.05pm.

# **Attachments**

Nil



Item No 9.2

Subject Minutes of the Community Relations Committee Meeting - 25 June

2018

Report by Meredith Wallace, General Manager

File SF17/2774

#### Officer Recommendation

That the Minutes of the Community Relations Committee meeting held on 25 June 2018 be received and the recommendations therein be adopted.

#### Summary

The minutes include the following substantial recommendations:

#### 5.2 A Taste of Mascot - Venue

1 That the Committee notes the options provided and confirms it's preference for A Taste of Mascot 2018 to be held in Bourke Street Mascot.

#### 5.3 Ramadan Food Festival 2019

- 1 That the Committee supports the creation of the Ramadan Food Festival 2019 and for this matter to proceed to Council for decision and allocation of planning, financial and staffing resources.
- 2 That Council elects a Councillor to Chair a Working Party to have oversight of the event, in consultation with the Mayor and General Manager and that the Working Party structure be determined by the Chair.

#### **Present**

Councillor Ed McDougall, Chair Councillor Michael Nagi Councillor Dorothy Rapisardi

#### Also present

Councillor Bill Saravinovski, Mayor (from 7.40pm)
Councillor Joe Awada, Deputy Mayor
Meredith Wallace, General Manager
Vincenzo Carrabs, Head of Communications & Events
Councillor Scott Morrissey
Councillor Christina Curry
Councillor Liz Barlow
Councillor Andrew Tsounis
Councillor Tarek Ibrahim

John Kelly, Detective Senior Sergeant, Coordinator, Terrorism Protection Unit, NSW Police Albert Joseph, Detective Superintendent, Counter Terrorism, NSW Police Nicole Burrows, Seargeant Proactive Crime Team, St George Local Area Command, NSW Police Julian Griffiths, Superintendent, St George Local Area Commance, NSW Police Mick Bray, NSW Superintendent, State Planning Unit, NSW Ambulance Stephen Vaughn, Zone Manager, Local Area, NSW Ambulance Blake Vanderwoude, Executive Manager, Risk & Security, Sheridan Consulting Group Gina Nobrega, Governance Officer

The Chairperson opened the meeting in the Meeting Room, Botany Town Hall at 6.36pm.

# 1 Acknowledgement of Traditional Owners

The Chairperson affirmed that Bayside Council respects the traditional custodians of the land, elders past and present and future leaders, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

# 2 Apologies

The following apologies were received:

Colin Green, Chief Inspector, Counter Terrorism, NSW Police

#### 3 Disclosures of Interest

There were no disclosures of interest.

#### 4 Minutes of Previous Meetings

# 4.1 Minutes of the Community Relations Committee Meeting - 18 April 2018

Committee recommendation

That the Minutes of the Community Relations Committee meeting held on 18 April 2018 be confirmed as a true record of proceedings.

#### 5 Reports

#### 5.1 Crowded Places Strategy 2017

Committee recommendation

- 1 That the committee notes the report.
- 2 That Council formally thank all the speakers who made a presentation to the Committee.

At the conclusion of this Item, 8.12pm, there was a short break where all invited presenters where thanked and left the meeting.

The meeting reconvened at at 8.16pm.

#### 5.2 A Taste of Mascot - Venue

#### Committee recommendation

- That the Committee notes the options provided and confirms it's preference for A Taste of Mascot 2018 be held in Bourke Street Mascot.
- That the Committee notes Council had previously delegated the final decision regarding the venue for the event to the Mayor and General Manager.
- That a briefing be held after the 2018 event to assess the success and future location of subsequent Taste of Mascot festivals.

#### 5.3 Ramadan Food Festival 2019

Committee recommendation

- That the Committee endorses a Ramadan Food Festival 2019 to proceed to Council for decision and allocation of planning, financial and staffing resources.
- That Council formally thanks Canterbury Bankstown for the hospitality shown during the attendance of Bayside Council Committee members and Senior Staff, at their Lakemba Food event in June 2018.
- 3 That the Committee endorses the Ramadan Food Festival to run for up to 30 days of Ramadan in 2019.
- That Council elects a Councillor to Chair a Committee to have oversight of the event, in consultation with the Mayor and General Manager and that the Committee structure be determined by the Chair.

#### 6 General Business

There was no General Business.

#### 7 Next Meeting

That the next meeting be held in the Meeting Room, Botany Town Hall at 6.30pm on Monday, 20 August 2018.

The Chairperson closed the meeting at 9.40pm.

# **Attachments**

Nil



Item No 9.3

Subject Minutes of the Public Works & Maintenance Committee Meeting - 2

**July 2018** 

Report by Colin Clissold, Director City Presentation

File SF17/2774

#### Officer Recommendation

That the Minutes of the Public Works & Maintenance Committee meeting held on 2 July 2018 be received and the recommendations therein be adopted.

#### Summary

The minutes include the following substantial recommendations:

#### 6.1 Illegal Dumping

That the Manager Waste & Cleansing Services drafts a motion for the next Local Government Conference tabling the issue regarding the effectiveness of applicable fines to assist in deterring illegal dumping and assist to strenghten Local Government powers in regards to this matter.

#### **Present**

Councillor Dorothy Rapisardi (Chair) Councillor James Macdonald Councillor Michael Nagi

#### Also present

Councillor Liz Barlow
Councillor Ed McDougall (until 7.15pm)
Meredith Wallace, General Manager
Colin Clissold, Director City Presentation
Joe Logiacco, Manager Waste & Cleansing
Karin Targa, Major Projects Unit

The Chairperson opened the meeting in the Meeting Room, Botany Town Hall at 6.36pm.

# 1 Acknowledgement of Traditional Owners

The Chairperson affirmed that Bayside Council respects the traditional custodians of the land, elders past and present and future leaders, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

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### 2 Apologies

Jermey Morgan Manager City Infrastructure.

#### 3 Disclosures of Interest

There were no disclosures of interest.

# 4 Minutes of Previous Meetings

# 4.1 Minutes of the Public Works & Maintenance Committee Meeting - 18 April 2018

Committee recommendation

That the Minutes of the Public Works & Maintenance Committee meeting held on 18 April 2018 be confirmed as a true record of proceedings.

### 5 Reports

#### 5.1 2017/2018 Financial year projects delivered - Major Projects Unit

Committee recommendation

That the committee receives and notes the presentation on projects delivered by the Major Projects unit.

#### 5.2 Waste Avoidance and Resource Recovery Policy & Strategy 2030

Committee recommendation

- That the committee receives and notes the presentation on the Bayside Council Waste Avoidance and Resource Recovery Strategy (WARRS) and WARR Policy.
- That the Committee provide feedback on the draft WARR Policy and draft WARR Strategy 2030.
- That the final WARR Policy and WARR Strategy 2030 proceed to the Council meeting on 11 July 2018 for endorsement.

#### 5.3 Illegal dumping - current data and statistics

Committee recommendation

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That the committee recieves and notes the presentation on the current illegal dumping data and statistics.

# 5.4 The future of Fleet Management

Committee recommendation

That the Committee receives and notes the high level overview on 'The Future of Fleet Management' delivered by Director City Presentation. With the full presentation being delivered at the September Public Works & Maintenance Committee meeting.

#### 6 General Business

### 6.1 Illegal Dumping

Committee recommendation

That the Manager Waste & Cleansing Services drafts a motion for the next Local Government Conference tabling the issues regarding the effectiveness of applicable fines to assist in deterring illegal dumping and assist Local Government powers in regards to this matter.

### 6.2 Hard Waste Clean Ups

Committee recommendation

That a presentation be made to the September Public Works & Maintenance Committee meeting, for discussion to be held in relation to the various types of service delivery models / methods available to Council in relation to the collection of hard waste clean ups.

#### 7 Next Meeting

The next meeting will be held in the Meeting Room, Botany Town Hall at 6.30pm on Monday, 3 September 2018.

The Chairperson closed the meeting at 8.15pm.

#### **Attachments**

Nil



Item No 9.4

Subject Minutes of the Bayside Traffic Committee Meeting - 4 July 2018

Report by Michael McCabe, Director City Futures

File SF17/2774

#### Officer Recommendation

That the Minutes of the Bayside Traffic Committee meeting held on 4 July 2018 be received and the recommendations therein be adopted.

#### **Present**

Councillor Ed McDougal (Convener)
Senior Constable Tony Santangelo, St George Local Area Command,
Senior Constable Alexander Weissel, Botany Bay Police,
Les Crompton, representing State Member for Kogarah,

#### Also present

Jeremy Morgan, Manager City Infrastructure, Bayside Council, Pintara Lay, Coordinator Traffic and Road Safety, Bayside Council, Lyn Moore, NSW Pedestrian Council, Peter Hannett, St George Bicycle User Group, Glen McKeachie, Coordinator Regulations, Bayside Council, David Carroll, Senior Parking Patrol Officer, Bayside Council Agasteena Patel, Traffic Engineer, Bayside Council, Malik Almuhanna, Traffic Engineer, Bayside Council, Pat Hill, Traffic Committee Administration Officer, Bayside Council, Nadim Elmasri, Public Domain Engineer, Bayside Council (Item BTC18.94) Rick Edmonds, Deircorp Pty Ltd (Item BTC18.94)

The Convenor opened the meeting in the Pindari Room, Level 1, 448 Princes Highway, Rockdale at 9.20 am and affirmed that Bayside Council respects the traditional custodians of the land, elders past and present and future leaders, on which this meeting takes place, and acknowledges the Gadigal and Bidjigal Clans of the Eora Nation.

#### 1 Apologies

The following apologies were received:

Joe Scarpignato, St George Cabs,

George Perivolarellis, representing State Members for Rockdale and Heffron,

James Suprain, representing Roads and Maritime Services,

Bushana Gidiess, State Transit Authority

#### 2 Disclosures of Interest

There were no disclosures of interest.

# 3 Minutes of Previous Meetings

# BTC18.091 Minutes of the Bayside Traffic Committee Meeting - 6 June 2018

#### Committee Recommendation

That the Minutes of the Bayside Traffic Committee meeting held on 6 July 2018 be confirmed as a true record of proceedings.

#### 4 Reports

# BTC18.092 21 Bay Street, Botany, west of Byrnes Street - Proposed Works Zone

#### **Committee Recommendation**

That the approval be given to the installation of 9m of 'Works Zone, 7 am - 6.30 pm Mon - Fri- and 8 am - 3.30 pm Sat' restriction outside No 21 Bay Street, Botany for the duration of 25 weeks, subject to relevant conditions.

# BTC18.093 Byrnes Street and Bay Street intersection, Botany- Proposed signposting statutory 10m 'No Stopping' restrictions

### **Committee Recommendation**

That approval be given for the installation of 'No Stopping' signs to reinforce the 10m statutory 'No Stopping' zones in Byrnes Street at the intersection with Bay Street, Botany.

# BTC18.094 1-3 Chapel Street, Rockdale and Chapel Lane - Construction Traffic Management Plan for proposed development in Chapel Street precinct

#### **Committee Recommendation**

That the matter be deferred to the next meeting to allow the applicant to carry out further traffic study and consultation with the affected residents and local businesses.

# BTC18.095 Dalley Avenue, Pagewood - Proposed time restrictions for the existing 11 unrestricted 90 degree angle parking spaces and 'No Stopping' restrictions outside number 33

#### **Committee Recommendation**

- 1 That approval be given to impose time restrictions on eleven 90 degree angle parking spaces with "1P, 8.30 am 6.00 pm, Mon-Sat" restrictions in Dalley Avenue in front of the shops.
- That approval be given for line marked parking restriction across the apartment driveway between the traffic islands in Dalley Avenue in front of the shops.

# BTC18.096 Gertrude Street, Cahill Park entrance, Wolli Creek - proposed 'No Parking' restriction across the new driveway

#### **Committee Recommendation**

That approval be given to increase the existing 'No Parking' restriction from 5.5m to 7.5m along the northern kerb line of Gertrude Street to match the proposed widening of the Cahill Park driveway in association with the Cahill Park Masterplan Implementation, Wolli Creek.

# BTC18.097 7-9 Gertrude Street, Wolli Creek East of Princess Highway - Proposed Works Zone

#### **Committee Recommendation**

That the approval be given to the installation of 14m of 'Works Zone, 7 am – 6.30 pm Mon – Fri- and 8 am – 3.30 pm Sat' restriction covering the western driveway to No. 7-9 Gertrude Street, Wolli Creek for the duration of 26 weeks, subject to relevant conditions.

# BTC18.098 Hollingshed Street and Frogmore Street, Mascot - Single lane roundabout

#### **Committee Recommendation**

- That in-principle support be given to the proposed roundabout at the intersection of Hollingshed Street and Frogmore Street, Mascot which has secured \$90,000 (100% funding) under Commonwealth Government's 2018-2019 Blackspot Program.
- That community engagement be undertaken on the proposed roundabout with results reported to a future Bayside Traffic Committee Meeting.
- That the detailed design drawings be submitted to Bayside Traffic Committee for endorsement.

BTC18.099 King Street, Mascot, between Botany Road and Sutherland Street - Proposed rubber cushion pads scheme, funded by Commonwealth Government under 2018/2019 Blackspot Program

#### **Committee Recommendation**

- That in-principle support be given to the proposed traffic calming scheme (rubber cushion pads) in King Street, between Botany Street and Sutherland Street, which has secured \$60,000 (100%) funding under the Commonwealth Government's 2018-2019 Blackspot Program.
- That community engagement be undertaken on the proposed traffic calming scheme with results reported to a future Bayside Traffic Committee Meeting.
- 3 That the detailed design drawings be submitted to Bayside Traffic Committee for endorsement.
- BTC18.100 Kingsland Road South, Bexley Proposed traffic calming scheme including speed humps and separate through and parking lanes line marking

#### **Committee Recommendation**

- That in principle support be given to the proposed traffic calming scheme (rubber cushion pads) in Kingsland Road South, Bexley which has secured \$49,000 (100%) funding under the Commonwealth Government's 2018-2019 Blackspot Program.
- 2 That the community be consulted.
- 3 That the detailed design drawings be submitted to Bayside Traffic Committee for endorsement.
- BTC18.101 Maloney Street, Eastlakes, between Evans Avenue and George Street Proposed traffic calming scheme funded by Commonwealth Government 2018/2019 Blackspot Program

#### **Committee Recommendation**

- That in-principle support be provided for the proposed traffic calming scheme (right turn bay, raised pedestrian crossing) in Maloney Street between Evans Avenue and George Street which has secured funding, \$82,500 (100%) under Commonwealth Government 2018/2019 Blackspot program.
- 2 That community engagement be undertaken on the proposed traffic calming scheme with results reported to a future Bayside Traffic Committee Meeting.

3 That the detailed design drawings be submitted to Bayside Traffic Committee for endorsement.

BTC18.102 Martin Avenue, in front of Al Zahra College, Arncliffe Proposed change of 'P5 min with school times' restriction to
a combined 'No Parking and Kiss and Ride with school
times' restriction

#### **Committee Recommendation**

That the matter be deferred to allow the school management to provide a response to the proposed change from 'P5 min' to 'No Parking' and 'Kiss and Ride' in front of the school in Martin Avenue.

BTC18.103 McPherson Street, Banksmeadow, between Hill Street and Exell Street - proposed painted arrows to reinforce the existing one way street signage

#### **Committee Recommendation**

That approval be given to painting of road pavement arrows in McPherson Street from Hill Street to Exell Street to reinforce the existing one way street signage.

BTC18.104 19-25 Robey Street, Mascot - Proposed Works Zone, 7 am-6.30 pm, Mon - Fri and 8 am - 3.30 pm Sat'

#### **Committee Recommendation**

That approval be given to the installation of a 30m 'Works Zone, 7 am - 6.30 pm, Mon – Fri and 8 am – 3.30 pm Sat' restriction in front of Nos. 19-25 Robey Street, Mascot, for a duration of 56 weeks, subject to relevant conditions.

BTC18.105 3 and 5 Robey Street, Mascot - Proposed reduction of '1P, 8am-6pm Mon-Fri and 8am-12 Noon' by 1.5m

#### **Committee Recommendation**

- 1 That approval be given to the reduction of '1P, 8 am 6 pm Mon-Fri and 8 am 12 noon Sat' by 1.5m along the northern kerb line of Robey Street west of Botany Road, Mascot in front of Nos. 3 and 5 Robey Street.
- That approval be given to the increase the existing disabled parking space of '1P 8 am 6 pm Mon-Fri and 8 am 12 noon Sat' by 1.5m along the northern kerb line of Robey Street west of Botany Road, Mascot, in front of Nos. 3 and 5 Robey Street, thus will increase the disabled parking zone from 7.2m to 8.7m long.

# BTC18.106 60 Robey Street, Mascot - Proposed 'No Stopping' restrictions across three (3) driveways, as part of conditions of consent of the new building

#### **Committee Recommendation**

- That approval be given to the installation of three 'No Stopping' zones across three newly constructed driveways to 60 Robey Street, Mascot, as follows:
  - a) the western driveway, nearest to the common boundary of Nos. 60 and 62 Robey Street proposed 8.7m 'No Stopping' zone
  - b) the middle driveway proposed 8.7m 'No Stopping' zone
  - c) the eastern driveway proposed 14.7m 'No Stopping' zone
- 2 That existing '3P, 8 am 6 pm, Mon Fri, 8 am 12 pm, Sat' Permit Holders Excepted Area A' signage be reinstated, in front of 60 Robey Street Mascot.
- BTC18.107 Shaw Street, between Bexley Road and Kingsgrove Road Proposed separate through and parking lanes, kerb
  extensions and changes to intersection priority control funded by Commonwealth Government under 2018/2019
  Blackspot Program

#### **Committee Recommendation**

- That in-principle support be provided for the proposed traffic treatment (separation between kerb parking lane lines, STOP, kerb blisters) in Shaw Street between Bexley Road and Kingsgrove Road which has secured, \$32,000 (100%) funding under the Commonwealth Government's 2018-2019 Blackspot Program.
- That community engagement be undertaken on the proposed traffic calming scheme with results reported to a future Bayside Traffic Committee Meeting.
- 3 That the detailed design drawings be submitted to Bayside Traffic Committee for endorsement.
- BTC18.108 Short Street at Carlton Parade, Carlton Proposed raised pedestrian crossing slow point funded by NSW State Government 2018/2019 Safer System Pedestrian Program

#### **Committee Recommendation**

That the proposed traffic treatments (raised pedestrian crossing slow point) in Short Street which has secured \$35,000 funding under the NSW State Government's 2018-2019 Safer System Pedestrian Program be supported, in principle.

That community engagement be undertaken on the proposed traffic calming scheme, with results reported to a future Bayside Traffic Committee meeting.

That the detailed design drawings be submitted to Bayside Traffic Committee for endorsement.

#### BTC18.109 Anti-Social Driving Behaviour

#### **Committee Recommendation**

That matters raised be considered.

# BTC18.110 Matters referred to the Bayside Traffic Committee by the Chair

#### **Committee Recommendation**

That the following matters be considered in a future meeting of the Traffic Committee meeting:

Aboukir Street, Rockdale

Princes Street corner Forest Road, Bexley

President Lane near President Avenue, Brighton Le Sands

Valda Avenue, Arncliffe

#### BTC18.111 General Business

#### **Committee Recommendation**

That this report be received and noted.

#### 5 General Business

The Convener closed the meeting at 10.51 am.

#### **Attachments**

Nil