

MEETING NOTICE

An **Extraordinary Meeting** of
Bayside Council
will be held in the Council Chambers, Rockdale Town Hall,
448 Princes Highway, Rockdale
on **Thursday 29 June 2017 at 7.00 pm**

AGENDA

1 ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

2 OPENING PRAYER

3 APOLOGIES

4 DISCLOSURES OF INTEREST

5 ADMINISTRATOR MINUTES

6 PUBLIC FORUM

Members of the public, who have applied to speak at the meeting, will be invited to address the meeting.

7 REPORTS

7.1 2017/2018 Operational Plan for Adoption

7.2 Statutory Financial Report – April 2017

7.3 Statutory Financial Report – May 2017

Meredith Wallace
General Manager

Extraordinary Council Meeting

29/06/2017

Item No	7.1
Subject	2017-2018 Operational Plan for Adoption
Report by	Fausto Sut, Manager Governance & Risk
File	(R) F17/243

Summary

This report presents the final draft Operational Plan 2017-18 for adoption which includes:

- 2017-18 Budget
- 2017-18 Fees & Charges
- 2017-18 Rating Policy
- 2017-18 Rating Categories
- 2017-18 Operational Plan Actions
- 2017-18 Capital Projects Program

No public submissions were received during the exhibition process. Notwithstanding some changes are proposed to the content of the exhibited documents. While the budget has been recast to include an additional capital project arising as a result of a successful grant application, the program is still in the vicinity of \$56.0M with no proposal for new loan borrowings. The change to the capital projects program does not impact on Council's financial projections for 2017-18 and the exhibited projected budget cash surplus of circa \$100,000 will be maintained. A list of the capital projects has been included in the Operational Plan for completeness.

It is noted that the exhibited draft Rating Policy provided two options for the rating of Sydney Airport lands in the former Rockdale Local Government Area. It is intended to maintain the existing Rockdale Business Airport ad-valorem rate for Sydney Airport land within the Rockdale Valuation District other than those parcels of land that straddle both local government areas where the Business Port Botany rates will be applied.

Further consideration has been given to the approach taken to harmonise Council's Fees and Charges. There are complex policy based issues around the setting of some fees such as parking permits, sports and facility usage fees and property related fees. It is considered that such services would benefit from a more in-depth analysis, community consultation and a policy led approach decided by the new Council. Accordingly, in the interim it is proposed to amend some exhibited fees and charges and revert to a geographical based approach. In such cases, amendment will result in a fee or charge that is relative to the prior year plus CPI increase.

In addition, the fees and charges for cat traps have been removed and duplicates for mobile food vending vehicles have been adjusted.

Officer Recommendation

- 1 That Council adopt the Operational Plan 2017/18 including the 2017-18 Budget and Capital Projects Program attached to this report.

- 2 That Council adopt the proposed Rating structure and policies, including the Domestic Waste Management Charges, Commercial Waste and Recycling Service Charges, and Stormwater Levies included as part of the Operational Plan 2017/18 attached to this report with the following amendments:
 - a With respect to those parts of Sydney Airport which are within the Botany Valuation District 'the amount which would be payable for rates as if such rates were leviable or payable' is to be calculated using the Business Port Botany ad-valorem rate of 0.00800842 and the minimum rate of \$513.59; and
 - b With respect to those parts of Sydney Airport which are within the Rockdale Valuation District 'the amount which would be payable for rates as if such rates were leviable or payable' is to be calculated using the Rockdale Business Airport ad-valorem rate of 0.013863155.
 - 3 That Council adopt the Schedule of Fees and Charges 2017/18 as attached to this report.
-

Background

Council at the Extraordinary meeting of 25 May 2017 adopted the draft Operational Plan 2017/18 for public exhibition. The exhibition period ran from 26 May 2017 to 22 June 2017. Consultation activities have included public notices in the local media, copies been made available for viewing at each of the Council's administrative officers and libraries and on Council's website.

No public submissions were received during the exhibition period. This report deals with proposed changes to the Operational Plan including the schedule of fees and charges and the making of the rate for airport land as a result of further review and consideration. These are discussed below.

Operational Plan and Capital Projects Generally

Some minor amendments has been made to the exhibited 2017-18 Operational Plan as public exhibited by including an up to date the Capital Projects Program and correcting some typographical errors. A slight adjustment has been made to the Budget to include a further capital project arising from a recently successful grant application. The projected budget cash surplus of circa \$100,000 will be maintained.

The updated 2017-18 Operational Plan is attached to this report.

Fees and Charges

Further review and discussion has occurred around the approach to harmonise fees and charges across the new local government area. In some cases it is obvious that that has been a significant policy difference in setting of the fees and charges. This appears to be more evident in fees and charges to do with parking permits, sports and facility usage and property related matters.

Council intends to undertake structured and prioritised approach to the review of its services including the true cost of each service. The fees and charges related to the services and activities mentioned above would benefit from a more in-depth analysis and review, community consultation and a policy led approach to the setting of those fees and charges

by the new Council. Accordingly, in the interim it is proposed to amend some exhibited fees and charges and revert to a geographical based approach based on the former local government areas. In such cases, amendment will result in a fee or charge that is relative to the prior year plus CPI increase.

In addition, the fees and charges for cat traps have been removed and duplicates for mobile food vending vehicles have been adjusted.

Rates

The exhibited Rating Policy within the Operational Plan essentially provided two options for the rating of Sydney Airport lands in the former Rockdale Local Government Area. A final decision would be made as to which approach to take after the consideration of any submissions on the issue.

For Sydney Airport land Council has the opportunity to determine particularly in land that straddles one or more valuation districts, which rating structure of the former councils should apply. Following consideration of the issues and external advice, it is proposed to retain the existing Rockdale Business Airport ad-valorem rate for Sydney Airport land within the Rockdale Valuation District other than those parcels of land that straddle both local government areas Council has elected for these properties to be in the Botany Valuation District and where the Business Port Botany rates will be applied. The Sydney Airport land whole within the former City of Botany Bay local government area will be subject to Business Port Botany ad-valorem or minimum rate as is applicable. The Rating Policy has been amended to reflect this approach.

Financial Implications

The Operational Plan outlines Council's intended activities at a detailed level for the period to 2017-18, and is based on financially sustainable resource allocation to the various proposed activities. The Operational Plan will become Council's primary business activity planning document, reviewed and revised each quarter as part of the budget cycle and hence will be a key driver of financial and other resource commitments for 2017-18.

The endorsement of the draft Operational Plan will mean that the Executive Committee is committed to achieving the budget outcomes as espoused in the Plan

Community Engagement

Not required

Attachments

- 1 Operational Plan 2017-18
- 2 2017-18 Fees and Charges

Operational Plan 2017/18



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Ref: 16/86



From the Administrator

The Proclamation of the new Bayside Council on 9 September 2016 provides us with a unique opportunity to create a fresh start for the Bayside community and lay solid foundations for a new and stronger Council. With this in mind I am pleased to present the first operational plan for Bayside Council.

From day one as Administrator of the new Council, I have been impressed by the tremendous commitment and effort of staff to bring two organisations into one new council. Working to the same NSW Government timeframes required of those Councils that were merged four months earlier in May 2016, Bayside Council has shown itself to be up to the challenge of delivering a stronger more vibrant council.

The critical work that is underway includes the creation of a robust governance framework, a new organisational structure, managerial appointments, harmonised policies and procedures, and live streaming of Council meetings for greater transparency, accessibility and openness. Information technology is being located to the cloud through the NSW Government GovDC data centre. The Risk and Audit Committee has been established for increased probity and independent oversight of Council, as has the determination of development applications by the establishment of the independent, professional and community represented Bayside Planning Panel.

As you may appreciate merging two councils into one organisation is a complex task. While much has been done in terms of our transition and

integration plans, there is much more to do. The solid work that has occurred and in place to bring about a stronger council has been carried forward in the first Operational Plan for the new Council. The plan has also been informed by the principles, themes and outcomes that have previously guided the two former Councils in addition to the NSW Government requirements for merged councils.

The Operational Plan 2017/18 will guide Council through the elections in September 2017 and provide the opportunity for the new Council to work with the community in developing a 10 year Community Strategic Plan and a four year delivery plan for Bayside. The work of the newly formed Strategic Reference Groups comprising community representatives and our new Community Engagement Strategy will play a key role in ensuring that the Community Strategic Plan is a solid document that encapsulates the community's vision for Bayside.

I am confident that with that our current work and the successful implementation of the 2017/18 Operational Plan will provide a solid foundation for the future of Bayside Council.

The 2017/18 Operational Plan is a further example of the new Council's commitment to strong and effective engagement with our community.

Greg Wright
Administrator



From the General Manager

As General Manager of the new Bayside Council I am proud to present our first Operational Plan that will guide the new Council throughout 2017-18.

Over the coming months we will work closely with the community to produce a draft 10 year Community Strategic Plan for the new Council to consider following the September 2017 elections. This will assist in setting the direction and priorities for the new organisation and cumulate in the development of a four year Delivery Plan based on the long term community vision for the Bayside local government area.

The Operational Plan 2017/18 has been informed by the existing community outcomes and principle activities of the two former Councils. It has also been informed by the key priority areas set by the NSW Government for merged councils preparing the organisation for the September 2017 elections and the new Council. The process of transition from two organisations to one will continue into 2017/18 and beyond. The Operational Plan 2017/18 includes key activities to enable the Council to continue a program of transition and transformation.

In line with the NSW Government policy directive, the rating structure for ratepayers of the new Bayside community has remained the same as the rating structures of the two former councils. In accordance with the rate increase approved by the Independent Pricing and Regulatory Tribunal, Council has increased its general income from rates by 1.5% for land in the former City of Botany Bay and 6.0% for land in the former Rockdale City.

Based on this increase Council has been able to provide an estimated \$158 million in operating expenditure leading to a small surplus. This has been augmented by a portion of the \$10 million provided by the NSW Government through the New Council Implementation Fund to assist with the upfront costs of implementing the new Council. As part of the expenditure Council will spend an approximate \$56 million on capital works including the following:

- Eastgardens Library and Customer Service Centre
- New Amenities Block at Booralee Park, Botany
- Mutch Park Skatepark
- Jellicoe Park
- Bicentennial Park South Synthetic Playing Field.

Council is placing considerable effort in enhancing its community engagement strategies with our community to be able to properly plan and meet the vision for our new community. The Operational Plan is a first step in an exciting journey to deliver a stronger council and we welcome your feedback and more importantly your valued engagement through the journey.

Meredith Wallace
General Manager

1 Introduction

1.1 New Council

The NSW Government by Proclamation dated 9 September created Bayside Council by merging the former City of Botany Bay and Rockdale City Councils. The Proclamation appointed Mr Greg Wright as Administrator and Ms Meredith Wallace as interim General Manager. The merger has brought together approximately 800 staff into the new Council.

1.2 Snapshot of the Local Government Area

The Bayside local government area now comprises 29 suburbs covering a combined land area of 5538 hectares (55 square kilometres). At the 30 June 2016 the estimated resident population of Bayside local government area was 160 944. This is forecast to grow to 213 291 by the year 2036 – an increase of 25.7%.

Bayside has a high residential population with an approximate population density of 32.24 persons per hectare. With 54% of Bayside's housing is comprised of medium and high density as compared to 40% in Greater Sydney. Whereas only 45.4% of housing is a separate dwelling as compared to 58.9% in Greater Sydney.

The Bayside local government area is a culturally diverse community with 38% of residents coming from a culturally and linguistically diverse background and 8.2% of residents do not speak English fluently compared to the Greater Sydney average of 5.8%.

In terms of Bayside's public infrastructure there are:

- 219 Community Buildings
- 358 kms of road pavement
- 721 km kerb and gutter
- 684 km footpath
- 124 playgrounds

The Bayside Council has significant NSW infrastructure within our boundaries and key transport corridors between Port Botany, Sydney Airport and greater Sydney, change is everywhere and so are the opportunities. More information on Bayside Council's Profile may be found on the website www.bayside.nsw.gov.au

1.3 Overview of our Operational Plan

This is the first integrated Operational Plan including annual Budget for Bayside Council.

Significant work has been undertaken since amalgamation in September 2016 to integrate people, processes and services into one strong organisation. Council recognises the work to be done as part of the NSW local government reform agenda bringing significant change in the structural framework of local government. Significant changes have embedded a strategic focus to the role of the governing body (ie the elected representatives of the Council – the Councillors). This strategic focus means the elected body will be more focused on board-

like functions such as community strategic plan, delivery programs, long term financial sustainability, and strategic land use planning.

With this in mind, the Operational Plan for 2017/18 continues to build a solid foundation for the new Council to be elected in September 2017 and its work to encapsulate the vision of the Bayside community through the creation and adoption of a ten year Community Strategic Plan and the other strategic plans and policies needed for a stronger council.

Importantly, key governance initiatives to assist the new Council in its strategic community leadership role continue to be supported in the Operational Plan. Specifically two of these stronger governance initiatives will considerably assist the new Council in focusing of its board-like role.

Firstly, the Operational Plan continues the Bayside Planning Panel. This is a strong independent professional body established to determine development applications not within the privy of staff. The role of the elected body will be to focus on its strategic land use outcomes including reviewing the principle planning instruments (ie LEPs and DCPs) that determine the framework for planning approvals by staff and the Planning Panel.

The Strategic Reference Groups continue to be supported as a key community engagement measure and will provide the Council with significant community input to inform it on the Community Strategic Plan and other areas supporting the community's vision.

The third element of the stronger governance framework revolves around strengthening of the independent oversight of Council through the appointment of the NSW Auditor General as Council's external

audit and the re-formation of an independent Risk and Audit Committee. This will support in 2017/18 and will provide confidence to the community that the recommendations envisaged from the current ICAC investigation into the conduct of certain Council officials of the then City of Botany Bay Council will be implemented.

Given Council has yet to develop a new Community Strategic Plan, the existing Community Strategic Plans and Delivery Programs of the former councils and the requirements of merged councils set by the NSW Government have informed the Operational Plan for 2017/18. The Operational Plan activities outlined in this document are a reflection of that approach and the work started in transition and then transforming the new Council.

Accordingly the Budget has maintained existing service levels but at the same time re-allocated resources to those areas that were not properly funded previously, required a strengthening of focus, or have been assessed as having a higher priority for funding than may have previously been envisaged. It also includes non-recurrent expenditure required as part of the merger eg information technology expenditure and funding of \$10m from the NSW Government to assist with the merger and streamlining administrative processes. The budget for 2017/18 estimates a cash surplus of approximately \$100,000. It is not proposed to take up any new loan borrowings in 2017/18.

The budget has been also driven by a rate peg increase of 1.5% approved by IPART for local government generally, and the continuance of Special Rate Variations for the former Rockdale City local government area. All newly merged councils are required to maintain a rates path freeze which restricts councils to consolidating rating calculations until 30 June 2020. This means that the new Council

will continue to levy rates in accordance with the pre-amalgamation rating structures of the former two councils until June 2020. There is currently a legislative bill before the NSW Legislative Council to amend the Local Government Act 1993 (relating to merged councils) that will provide clarity around the maintenance arrangements of pre-merger rate paths for land in the areas of newly merged councils. The Financial Plan section of this document provides greater detail into the financial planning elements for 2017/18.

The Fees and Charges for 2017/18 separately attached reflects were possible a harmonised position on fees and charges for services across Bayside local government area. However this has not been possible for all cases as some fees and charges existed only in one former local government area or the service levels were significantly differently between the two former areas. More in depth review will be undertaken as part of the service reviews to occur in 2017/18 and a policy decision will need to be made by a future Council. Accordingly the Fees and Charges will in some cases only apply to one former local government area or for some services will be different between the former local government areas.

2 About Council

2.1 Council's Role

Councils provide a very wide range of services and functions. Broadly, these may be grouped into five categories:

- Providing / maintaining infrastructure like local roads, footpaths, parks
- Planning for sustainable development like long term strategic planning, town planning, zoning, sub divisions
- Protecting the environment like street cleaning, recycling, bush care, pollution control
- Supporting community development like libraries, sport and recreation facilities, swimming pools, playground facilities, child care centres.
- Safeguarding public health like food shop inspections, waste disposal, companion animals.

2.2 Council's governance

Councils work within the laws established by the NSW Parliament. The Local Government Act 1993 provides a legislative framework reflecting modern community expectations, and gives councils broad powers to plan for and provide local community services and facilities. The Act is administered by the Minister for Local Government.

The Local Government elections for Bayside Council will be held on 9 September 2017. Electors will elect fifteen councillors (ie 3 councillors

to each of the five wards). The wards are as follows: Botany Bay Ward, Bexley Ward, Rockdale Ward, Mascot Ward and Port Botany Ward.

The Mayor will be elected from among the fifteen councillors at the first meeting of the new Council after the elections and hold office for a two year term as a result of changes to the legislation.

Council has a Code of Meeting Practice that governs the Council's meeting procedures including the type of meetings to be held. Council meetings are currently held on the second Wednesday of each month to consider reports requiring their decision. Council meetings are open to the public except on occasions when there is discussion of confidential items such as sensitive legal or commercial matters.

Business papers are available by Friday before each meeting on Council's website at www.bayside.nsw.gov.au. Residents have an opportunity to address Council on any issue on the agenda at the beginning of each Council meeting.

2.3 Values

Bayside Council is committed to providing a positive customer experience to its community and customers. In collaboration with staff, Council will create our values to reflect the new organisation and vision for the future.

The guiding principles of respect, trust, accountability, leadership, innovation, collaboration, and excellence in customer service define

how Bayside Council strengthens its working environment to deliver on the aspirations of our community.

2.4 Bayside Planning Panel

Council has established an Independent Hearing and Assessment Panel, referred to as the 'Bayside Planning Panel'. It comprises appropriately qualified people independent of Council and community representatives.

The Bayside Planning Panel is charged with determining a range of development applications on behalf of Council and reviewing and making recommendations to the Council about planning proposals. Panel determinations are made as independent assessments consistent with the Local Environment Plan and Development Control Plans, adopted by Council.

2.5 Risk & Audit Committee

The Bayside Risk and Audit Committee provides independent assurance and assistance to Bayside Council on responsibilities including Risk Management, Internal Control, Governance, External Accountability, Performance Management (efficiency, effectiveness and value for money), and Quality Assurance and Management.

Currently the Administrator is on the Committee (following the September 2017 elections Council has the opportunity to appoint two Councillors to the Committee). The Committee also includes four external members being:

- One Independent external member (not a member of the Council) to be the Chairperson of the Committee; and

- Three Independent external members (not members of the Council).

The NSW Auditor-General, as Council's external auditor, is also represented on the Committee.

2.6 Strategic Reference Groups

Consistent with the NSW Government's guidelines for new councils Council has adopted to establish Strategic Reference Groups (SRGs). Broadly, the SRGs would be required to provide input into the development of the Community Strategic Plan (CSP), and to assist to engage communities and partners in planning for and delivering the new Council. The SRGs would deliver many of the functions of the previous advisory committees, but with a broader remit, providing input into the development and review of Council policy positions on local and regional strategic issues and projects where appropriate.

Four SRGs reflect the themes and executive structure of the Council, providing high level advice and input into the CSP in relation to the broad areas of business conducted within those directorates:

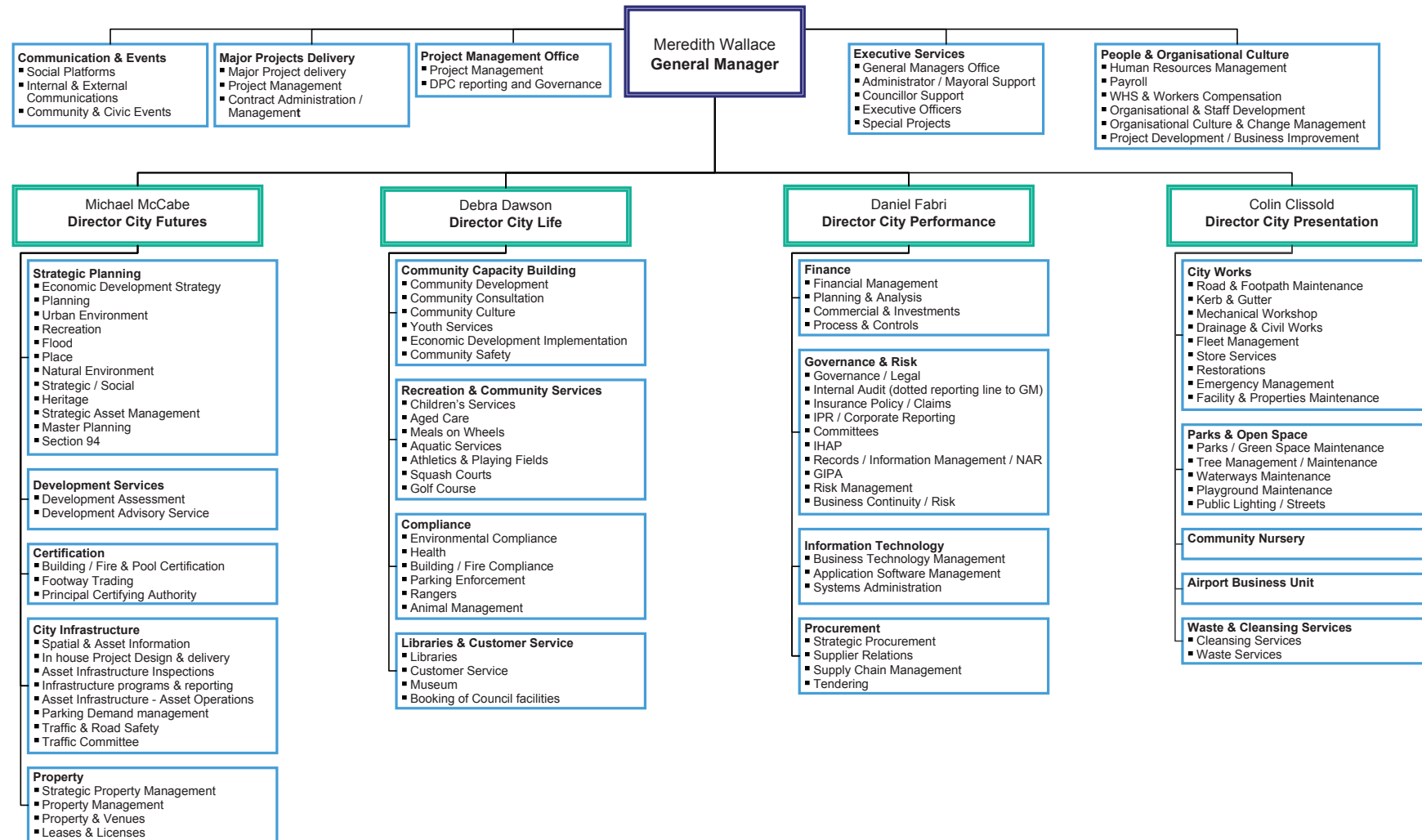
- City Life – Community development and services, recreation services, community safety, libraries and customer service, art and culture
- City Futures - economic development and tourism, place making, strategic planning
- City Performance - finance, IT, governance and procurement
- City Presentation – parks and open space, waste and cleansing, city works.

Those SRGs are supported by two further SRGs – a Youth SRG and a Seniors SRG. These SRGs provide additional perspectives on a range

of issues and ensure that the views of these important but often difficult to reach groups are reflected in the development of the CSP and other Council initiatives.



2.7 Organisation structure



3 A strong Council

3.1 Summary

The merging of the City of Botany Bay Council and Rockdale City Council to Bayside Council in September 2016 consists of three phases; Preparation, Integration and Transformation. Council is currently in the Integration Phase. This Phase is heavily dependent on the cultural integration of teams. A balanced focus is required between the work involved in completing integration task activities, the integration of people and continuing business as usual in serving our community.

Critical areas of integration are Human Resources, Information and Communication Technology and Finance. The objective of the integration is to strengthen these current functions both by capacity and capability.

The Guiding Principles used during the Transition Process have been those developed by the Department of Premier and Cabinet. A graphic icon for these was created and was used in staff communications.

3.2 A Strong Council

Stronger Council's Framework

Developed by the NSW Government as part of the Local Government Reform Program, the Stronger Councils Framework is based on five characteristics and a shared vision for what it means to be a strong, vibrant council that delivers for its community. The five characteristics

TRANSITION PRINCIPLES



are intended to provide the basis for councils to shape and measure their performance.

The Framework has informed the draft Operational Plan 2017/18.

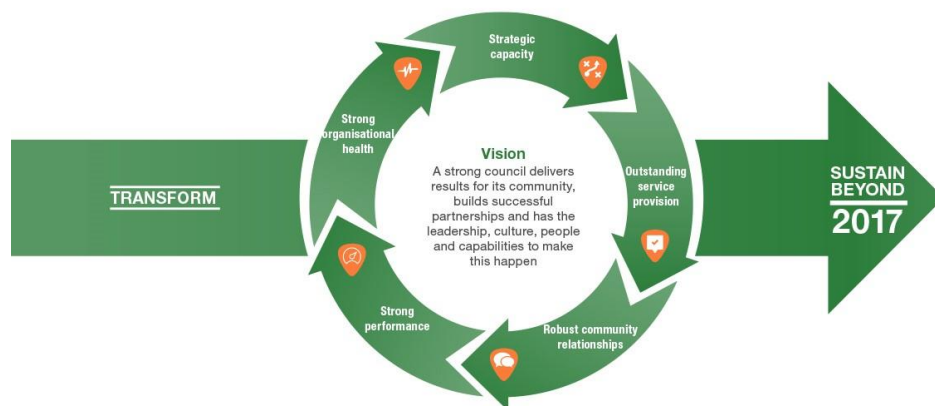
The Vision

A strong council delivers results for its community, builds successful partnerships and has the leadership, culture, people and capacities to make this happen.

Characteristics of a Strong Council

- Strategic capacity
- Outstanding service provision
- Robust community relationships
- Strong performance; and
- Sound organisational health.

The framework is visually displayed below



Bayside is Strong

This Framework was used to develop the Local Benefits and Priorities that will make Bayside a Strong Council

Local benefits

- Transparent and sound governance to support Council planning and decision making for current and future citizens.
- Improved strategic capacity through more responsive partnerships with NSW and Federal Governments and other agencies in planning for and delivering local priorities and services.
- Services are harmonised, responsive and digitally transformed.
- Savings achieved from the merger are quarantined and identified for reinvestment in improved services.
- Key community capacity building infrastructure and other priority community projects are funded by the Stronger Communities Fund.
- A broad range of face to face and digital community engagement platforms which enable residents to engage with Council when and how they prefer.
- Improved financial and asset integration and management that delivers well maintained and modern facilities.
- Council delivers local training and employment opportunities with an emphasis on apprenticeships, traineeships and graduate programs.

In this context we have taken Community to mean residents, businesses, visitors/ tourists and people who work in the LGA

Priorities

- Strong, diverse **leadership** and an adaptable, **performance** culture with an **outward focus**
- Improved **transparency** and **governance** through the establishment of processes and frameworks such as IHAP and live streaming of Council meetings (with Twitter feed)
- Council's is an **employer of choice** within the LGA
- Council has **meaningful and ongoing relationships** with the community. Citizens can have confidence that they can have an impact on the way Council develops the community.
- **More** opportunities for **customer contact points** so citizens can interact with the Council in ways they prefer, at convenient times and places
- **Well maintained** and **modern facilities** across the LGA and with a focus on key facilities in particular places
- Ongoing program and focus on the **renewal of community assets** that are current and 'fit for purpose' and in line with community expectations
- **Repurposing of assets** for **greater community benefit**, backed up by a clear, connected and integrated strategy across the organisation
- Leveraging funding sources (eg Developer Contributions) for optimal asset management.
- Council decisions benefit current and future citizens

Key Result Areas

Developed by the NSW Government, Bayside Council aims to deliver on ten key results by the next local government elections:

1. Service continuity with smart service improvements.
2. Robust governance that delivers confidence to communities.
3. Easy to do business with, in person and online.
4. Engaged staff who understand their roles and how they contribute to the new council.
5. Involved communities who have their say.
6. Communities can readily identify with their new council.
7. A shared vision and direction for the whole community.
8. Rates maintained within existing pathways and resources used wisely to serve the entire council area.
9. Expected benefits which are clear, measurable and on target.
10. A newly elected council working for the whole community.

Stronger Councils Framework

Bayside Council

	Managing What are the first steps?	Measuring What is the evidence to show we're on the right path?	Transforming Where are we going?												
A strong council	10 Key Results Areas <ol style="list-style-type: none">1. Service continuity, with smart service improvements2. Robust governance that delivers confidence to communities3. Easy to do business with, in person and online4. Engaged staff who understand their roles and how they contribute to the new council5. Involved communities who have their say6. Communities can readily identify with their new council7. A shared vision and direction for the whole community8. Rates maintained within existing pathways and resources used wisely to serve the entire council area9. Expected benefits which are clear, measurable and on target10. A newly elected Council for the whole community.	Evidence of success to September 2017 <table><tr><th colspan="2">Measurable evidence</th></tr><tr><th>Priority area</th><th>Evidence</th></tr><tr><td>Savings and efficiencies</td><td><ul style="list-style-type: none">▪ Net financial savings (NPV) of \$32 million over 10 years included in Council's financial forecasts.▪ Net financial benefit (including New Council Implementation Grant) of \$6.5 million achieved by September 2017</td></tr><tr><td>Infrastructure</td><td><ul style="list-style-type: none">▪ 5 year costed renewal works program adopted by June 2017.</td></tr><tr><td>Community Satisfaction</td><td><ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's overall performance.</td></tr><tr><td>Governance</td><td><ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's performance in making decisions in the interest of the community.</td></tr></table>	Measurable evidence		Priority area	Evidence	Savings and efficiencies	<ul style="list-style-type: none">▪ Net financial savings (NPV) of \$32 million over 10 years included in Council's financial forecasts.▪ Net financial benefit (including New Council Implementation Grant) of \$6.5 million achieved by September 2017	Infrastructure	<ul style="list-style-type: none">▪ 5 year costed renewal works program adopted by June 2017.	Community Satisfaction	<ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's overall performance.	Governance	<ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's performance in making decisions in the interest of the community.	Vision <p>A strong council delivers results for its community, builds successful partnerships and has the leadership, culture, people and capacities to make this happen.</p> Characteristics <ul style="list-style-type: none">▪ Strategic capacity▪ Outstanding service provision▪ Robust community relationships▪ Strong performance▪ Sound organisational health
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	Priority area	Evidence													
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Community Satisfaction	<ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's overall performance.														
Governance	<ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's performance in making decisions in the interest of the community.														
A strong community	Local benefits <ul style="list-style-type: none">▪ Transparent and sound governance to support Council planning and decision making for current and future citizens.▪ Improved strategic capacity through more responsive partnerships with State and Federal Governments and other agencies in planning for and delivering local priorities and services.▪ Services are harmonised, responsive and digitally transformed.▪ Savings achieved from the merger are quarantined and identified for reinvestment in improved services.▪ Key community capacity building infrastructure and other priority community projects are funded by the Stronger Communities Fund.▪ A broad range of face to face and digital community engagement platforms which enable residents to engage with Council when and how they prefer.▪ Improved financial and asset integration and management that delivers well maintained and modern facilities.▪ Council delivers local training and employment opportunities with an emphasis on apprenticeships, traineeships and graduate programs. <i>Note: Community = residents, businesses, visitors/ tourists and people who work in the LGA</i>	<table><tr><td>Community engagement and confidence</td><td><ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's community consultation and engagement.</td></tr><tr><td>Enhanced Customer Experience</td><td><ul style="list-style-type: none">▪ Increased number of online services available</td></tr><tr><td>Staff and culture</td><td><ul style="list-style-type: none">▪ Increased proportion of staff who feel the organisation has a positive future and are committed to its success.</td></tr><tr><td>Housing</td><td><ul style="list-style-type: none">▪ 90% of housing development applications determined within 40 days.</td></tr></table> Other important evidence and actions <ul style="list-style-type: none">▪ Asset and Finance Integration - Harmonised finance, procurement & asset functions implemented by September 2017.▪ Governance Framework and policies in place to support 2017 local government elections and new Council.	Community engagement and confidence	<ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's community consultation and engagement.	Enhanced Customer Experience	<ul style="list-style-type: none">▪ Increased number of online services available	Staff and culture	<ul style="list-style-type: none">▪ Increased proportion of staff who feel the organisation has a positive future and are committed to its success.	Housing	<ul style="list-style-type: none">▪ 90% of housing development applications determined within 40 days.	Vision and priorities <ul style="list-style-type: none">▪ Strong, diverse leadership and an adaptable, performance culture with an outward focus▪ Improved transparency and governance through the establishment of processes and frameworks such as IHAP and live streaming of Council meetings (with Twitter feed)▪ Council is an employer of choice within the LGA▪ Council has meaningful and ongoing relationships with the community. Citizens can have confidence that they can have an impact on the way Council develops the community.▪ More opportunities for customer contact points so citizens can interact with the Council in ways they prefer, at convenient times and places▪ Well maintained and modern facilities across the LGA and with a focus on key facilities in particular places▪ Ongoing program and focus on the renewal of community assets that are current and 'fit for purpose' and in line with community expectations▪ Repurposing of assets for greater community benefit, backed up by a clear, connected and integrated strategy across the organisation▪ Leveraging funding sources (eg Developer Contributions) for optimal asset management.▪ Council decisions benefit current and future communities.				
	Community engagement and confidence	<ul style="list-style-type: none">▪ Improved community satisfaction index score for Council's community consultation and engagement.													
	Enhanced Customer Experience	<ul style="list-style-type: none">▪ Increased number of online services available													
	Staff and culture	<ul style="list-style-type: none">▪ Increased proportion of staff who feel the organisation has a positive future and are committed to its success.													
	Housing	<ul style="list-style-type: none">▪ 90% of housing development applications determined within 40 days.													

February 2017

New Council Implementation Fund

The NSW Government created new, stronger councils across the NSW to work harder for residents and deliver better services and community facilities. Savings made through the creation of new councils can be invested in new infrastructure, better services or lower rates.

Purpose of the Fund

The New Council Implementation Fund (NCIF) was established by the NSW Government to cover the up-front costs of implementing the new council, enabling councils to invest savings directly into community benefits at the earliest opportunity.

Funding of \$10 million was provided to all new councils formed in metropolitan Sydney.

How the New Council Implementation Fund (NCIF) can be spent

The NCIF assists to cover the up-front costs of implementing the new council. These costs will vary from council to council and it will be up to each council to identify and prioritise the activities for funding.

The following are examples of activities eligible for funding from this fund:

- the provision of expert implementation advice, either from a panel of providers established by DPC, or procured locally
- integrating systems to support the operation of the new council
- redundancy payments for staff
- signage for the new council
- development and release of the website for the new council
- change management programs or staff to support implementation
- Councils may also use the NCIF to contribute to the cost of system upgrades.

Process for selecting activities for funding

As a part of the NSW Government's implementation support program, Council developed an implementation plan to guide the establishment of the new council for the period up to the local government elections.

Projects or activities to be funded from the New Council Implementation Fund are to be consistent with the implementation plan.

What are ineligible activities?

The New Council Implementation Fund cannot be used for merger costs incurred prior to the commencement of the new council; other existing or ongoing staff costs; or upgrades to the council's administrative buildings.

To demonstrate the breadth of work involved in implementing a new Council, the following is a list of key projects funded by the NCIF:

Project name	Summary	Anticipated benefits
Bayside Intranet	Current Intranet relies on single point for updates. Moving to Sharepoint will allow for additional engagement and staff communications	Increased staff engagement; communications uplift, ability to create team collaborate sites
Branding & Identity	Rollout of branding across the community and organisation. Decommissioning sub-project involves a significant amount of signage across former councils needing to be removed or updated with new branding.	New council is easily identified
Community Relations (including website)	Sub-projects that enhance and build on the existing community engagement and communication protocols, in particular the creation of an easy to use and engaging website for community members.	An engaged community collaborating with Council.
Core Application	Reduction of number of applications utilised and drive efficiencies in existing applications	Application footprint will be reduced. Uplift in existing applications. Merger of duplicated systems.
Core Infrastructure	Flexible Infrastructure to drive performance and facilitate digitalisation of services	Ability to increase applications easily. Cloud based infrastructure reduces Operational and upgrade costs of hardware. Flexibility. Ability to keep up to date with Technological changes. Increase security
Development Controls DCP	The DCP is delivered with the new LEP. This provides for additional controls for development outside of the LEP, underpinned by new and consolidated Strategies	Reinforces the shared vision of Bayside with the community and reinforces the identity of the new Council. THE DCP must be delivered simultaneously with the LEP (Local Environmental Plan)
Development Controls LEP	Bring together the Local Environmental Plans administratively into a single document.	Allow for increase in community services. Single plan across all locations. Urban planning and community consultation
Eastgardens Upgrade	Establishing a modern Library with integrated Customer Service	Easy access, additional hours, increased Customer Service Levels

Project name	Summary	Anticipated benefits
Finance Management Consolidation	Looking at all existing Finance and processes across both former councils to amalgamate to a single point of view and enhanced controls	Reduction in overall expenditure. Ease of Budget allocations and operations going forward. Council finances all merged into one system with more structured controls and workflow
Governance of DPC Deliverables	Consolidates a number of tasks required to complete as part of amalgamation with the chance to review and amend under the new Bayside council. Areas such as Privacy, Real ENSW, Maintenance, Intellectual Property and Maintenance will be included	Will assist in the new council alignment across the organisation with new ways of working and additional Governance layer to existing areas that may have previously had looser controls
Housing Applications	Reduction of service level periods to 40 day turn around	Community will see council as a place easier to do business with. Increase in Customer Service. Performance measurements within the team
ICT Support & Process	Better engaged ICT unit to support business	Easier to engage ICT support internally, reduced down time for staff, prioritisation of requests. ICT seen as a business partner and integrated team within the organisation
IP&R Consolidation	Amalgamation and preparation of Operations budgets since Amalgamation with focus on Community priorities and reporting	Provide community with consultation and visibility of planned council focus for the next 12 months. Change for community to provide feedback and be heard
Land Register & Property	Merging of the land registers of the former councils which will include validation of property data so accurate section 149 certificates can be issued.	Will help feed into the property system once it is merged. Will make it easier for the community to do business with us while increasing staff engagement who understand their roles & responsibilities
Library Management System	Harmonised Library Management Systems	Same System will allow community members single access with history across all locations
Local Election Candidate Development Program		

Project name	Summary	Anticipated benefits
Organisational Culture Climate and Engagement	Create an engaged Council through visions, values, reward and recognitions while allowing for career progression and diversification	Opportunity to uplift current engagement; career direction and growth. Create an employer of choice environment. Attract new talent
Online Services	Online payment platform for the following: - council certificates (149 zoning, 603 rates and 735A outstanding notices and orders) - Pay Council invoices and rates notices - Lodge Customer requests, and - Track Development Applications	Easier for community to make payments with reduced foot traffic into Customer Service Centres. Integration of separate systems into one. Paving the path to increase Online services going forward
Organisational Structure	Develop a new organisational structure to combine the former councils to its new NSW.	Direction across organisation. Chance for team members to step up to new roles or challenges. Review of services to appropriate departments. Staff understand roles and responsibilities under new structure
Policy Harmonisation	Audit and review all policies and begin the implementation and rollout of single policies across Bayside	Single reference point, and improved decision-making and organisational culture.
Project Harmony - Harmonisation of Terms & Conditions	Development of Council Employment Agreement	
Project Management Office	Staff and external consultants to deliver the Amalgamation project	Manage projects through a disciplined and well governed approach that also increases staff engagement
Record Management	Current Record Management system in both former councils are unable to talk to each other. There is also no single defined way in which to name records or ease of which to recall documentation	Single record management system will allow for access and recall of documentation regardless of previously stored sight. Implementation of a new Record Management process will see a uniform naming convention for documents, Archive time frames and recall systems.

Project name	Summary	Anticipated benefits
Service Reviews	Look at existing services and ensure they are cohesive across the LGA	Areas may see an increase in services. SLA's will look to be reduced to ensure customer experiences are enhanced
Workplace Health and Safety Harmonisation	Harmonisation of policies, SWMS review and implementation of online incident notification system.	Safe workplace. Decrease in incidents. Decrease in insurance premiums.

4 Major Projects

Council is committed to progressing a number of major community projects to provide quality and appropriate facilities which support community life in Bayside. Five of the key projects are:

- Eastgardens Library and Customer Service Centre
- New Amenities Block at Booralee Park, Botany
- Mutch Park Skatepark
- Jellicoe Park
- Bicentennial Park South Synthetic Playing Field.

Eastgardens Library and Customer Service Centre

Council is refurbishing the old library and then mayor's office to provide modernised facilities and enhanced experience for the public.

The renewed library will offer a contemporary services including self-service kiosks, a print management and PC booking system and a range of new activities and program for all age groups with additional community space including meeting rooms and study areas.

The customer service centre will give residents access to the full range of Council services where they can make an enquiry, pay fees and registrations, apply for a parking permit, pay rates or lodge development applications.

Allocation: \$4.2M

New Amenities Block at Booralee Park, Botany

Council is building a new sporting amenities block, replacing the old amenities block opposite Botany Aquatic Centre in Booralee Park. The project aims to provide safe facilities for the community and will include new public amenities, change rooms, canteen and storage areas.

Allocation: \$1.87M

Mutch Park Skatepark

The Mutch Park Skatepark represents a unique style of plaza style skate elements, inspired by global and local precedents. The design is focused on participation, with provisions for all riders and skills levels. It also provides opportunity for the community to participate in the space beyond the skate function, with recreational grassland and landscaped spaces, lighting and integrated seating.

Allocation: \$2.2M

Bicentennial Park South Synthetic Playing Field

Like many Council's, Bayside is challenged with a limited supply of useable open space to meet the increasing demand for use of its open space for sport and recreational activities. The high wear and tear on existing natural turf playing fields combined with the impacts of wet weather limits the ability to maximise the use of these fields.

The project consists of the replacement of the existing turf playing field with a NSW of the FIFA Quality mark and/or FIFA 1 Star synthetic soccer field and which meets the requirements of Football NSW.

Allocation: \$1.7M

Jellicoe Park amenities, kiosk & park embellishment

Council is building a new sporting amenities in Jellicoe Park. The project aims to provide safe facilities for the community and will include new public amenities, change rooms, canteen and storage areas. The project will also include a shade structure for the playground, a new fitness station, an upgrade to the existing connecting pathways and perimeter fencing.

Allocation: \$2M

5 About the Operational Plan

5.1 Integrated Planning & Reporting overview

The Operational Plan is part of a Council's Integrated Planning and Reporting framework. The Operational Plan is developed having regard to the Community Strategic Plan and the Delivery Program. Accordingly it is read in conjunction with those documents since the Delivery Program shows Council's response to the community's long term goals, identified through community engagement and documented in the Community Strategic Plan. It is a statement of commitment to our community from Council and identifies the actions our organisation will take to achieve their aspirations.

In preparing the Delivery Program, the Council is accounting for its stewardship of the community's long term outcomes, outlining how it intends to achieve these outcomes during its term of office and what its priorities will be. Council has an important role to play in delivering, advocating for and partnering other agencies to achieve local outcomes.

The Delivery Program is linked to the Long Term Financial Plan and Asset Management Strategy. These are developed to address the community's concerns about the condition of assets and the Council's financial challenge of renewing assets to deliver community priorities while continuing to provide services at current levels.

The Delivery Program is designed as the single point of reference for activities undertaken throughout the organisation for the four years. All

plans, projects, activities, funding and resource allocations are directly linked to the Delivery Program.

The Council's one year Operational Plan sits within the Delivery Program. It spells out the annual actions and projects that will be undertaken by the Council in the year ahead to work towards achieving the commitments made in the four year Delivery Program.

Diagram 1 shows how a Council's Delivery Program and annual Operational Plan relate to the Council's Strategic Plan, Resourcing Strategy and Annual Report. The Integrated Planning and Reporting Framework will be the Bayside City Plan.

Diagram 2 shows how the individual and team performance plans will work towards achieving the objectives of the City Plan.



5.2 The framework in transition

The Proclamation for the Bayside Council has changed the timing of the adoption of these strategic plans. The Proclamation has meant that the requirement in the Local Government Act for Bayside Council to have a delivery program and community strategic plan will be fulfilled by the delivery programs and community strategic plans of the former councils until a new program and plan is prepared by the new council after its first election in September 2017.

Accordingly Bayside Council will be required to prepare a new delivery program by 1 July 2018 and this program must cover the period from 1 July 2018 to 30 June 2021. A three-year outlook period will ensure that the Council returns to a consistent reporting schedule by July 2021. The Council will also be required to review its ten year Community Strategic Plan by 1 July 2018.

Until then the Operation Plan 2017/18 for Bayside Council will be a composite of activities and actions arising from the former council's Delivery Programs.

5.3 How to read this document

This document is structured on the four themes being informed by the Community Strategic Plan and Delivery Programs of the two former councils. The themes are:

- Diverse, active, healthy and inclusive communities
- Liveable, accessible and vibrant neighbourhoods
- Sustainable and valued natural environment
- Trusted, effective and informed leadership

Detailed within each of our four themes are sub themes and under each sub theme there are a set of actions and activities that will be undertake in 2017/18.

Each area seeks to have actions and activities that will help achieve the themes developed from the two previous plans and activities necessitated by the merger. Each action has a six month milestone and an annual target and indicates which managerial position has primary responsibility for its delivery.

The document also provides detailed information on the budget including a breakdown on each service area, our revenue policy setting out the rates, charges and levies which part of our revenue stream, our fees and charges for the services provided, and a list of proposed capital works projects.

5.4 Abbreviations

The abbreviations in the document are as follows:

Full Title	Abbreviation
Manager Airport Business Unit	MBU
Manager Certification	MCE
Manager City Infrastructure	MCI
Manager City Works	MCW
Manager Community Capacity Building & Engagement	MBE
Head Communications & Events	HCE
Manager Compliance	MCO
Manager Development Services	MDS
Manager Executive Services	MES
Manager Finance	MFE
Manager Governance & Risk	MGR
Manager Information Technology	MIT
Manager Library & Customer Services	MLC
Manager Parks & Open Space	MPS
Manager People & Organisational Culture	MPC
Manager Procurement	MPT
Manager Project Management Office	MPM
Major Projects Delivery Director	MPD
Manager Property	MPR
Manager Recreation & Community Services	MRC
Manager Strategic Planning	MSP
Manager Waste & Cleansing	MWC

6 Business principles

6.1 Good Governance

In all our activities Council aims to demonstrate good governance through:

- Clear objectives
- An effective risk management system
- The optimisation of organisational performance
- Ethical and lawful conduct
- Transparency, including wherever possible, the public disclosure of Council's decisions, actions and outcomes
- A financial management system that ensures responsible and accountable use of Council resources.

6.2 Financial Sustainability

Council is committed to working towards achieving the community's aspirations. These are currently reflected in the operational planning documents of the two former councils but by 1 July 2018 will be reflected in the Bayside City Plan. Whilst other partners will be involved in delivering elements of the community strategic plan, Council's ability to align its resources to deliver the Plan is the most important element in achieving it.

The new Council is well aware of the challenges of long term financial sustainability. Reduced income from investments coupled with increased costs continue to challenge our financial sustainability. The cost of goods, services and utilities increases each year by an amount

greater than our income as a result of a number of income constraints (such as rate pegging and other regulations on pricing).

This creates a structural financial problem referred to as the 'Income Gap'. Ageing infrastructure, cost shifting from other levels of government, a growing population and increasing public expectations for service delivery and infrastructure quality also contribute to this gap. The merger allows Council to take action to address this structural financial problem so that we will be financially sustainable into the future.

For this year, the new Council has maintained the previous approach of setting a small surplus or a balanced cash budget to maintain operational levels. The biggest single financial issue facing Council is the need to replace ageing assets, while providing new assets to meet the needs and expectations of our growing community. The work to be undertaken as part of the new Community Strategic Plan will inform the review of the Asset Management Strategy and in developing Asset Management Plans.

6.3 Productivity Improvements and savings

In recent years Councils were required to develop and implement a Productivity and Savings Program consisting of increasing income and reducing expenditure to achieve a net reduction in expenditure. Council has continued to implement elements of the former councils' Productivity and Savings Program and these will be refreshed as part of the harmonisation work arising from the merger.

6.4 Risk Assessment

Council recognises that risks are inherent in delivering its strategies, activities and projects, and expects that they will be mitigated to acceptable levels. In order to manage such risks, Council has adopted a Risk Management Framework. This Framework is applied to the management of all risks within Council.

6.5 Service Planning

The NSW Government requires new councils to have documented service levels and planned a service review process or framework for the review. The review should focus on priority operational areas to establish consistent services, noting again that it is likely to be some time before all services are delivered consistently across the merged local government area.

By the next local government election, Bayside Council seeks to achieve a full service audit across the organisation and a full review of prioritised services. The service review process will include robust costing analysis and development of options, as well as consultation with operational staff.

A report will be prepared for the consideration of the new council. The report will include recommendations on the approach to establishing consistent services, including service levels, for priority operational areas.

7 Operational Plan 2017/18 themes

7.1 Diverse, active, healthy and inclusive communities

At Bayside Council we understand that communities work best when they are diverse, healthy, active and inclusive. We work to support our communities through our social planning processes, which ensure that the specific needs of the community are considered by Council when planning and scheduling projects and activities.

We recognise and celebrate our community's diversity with events and activities that bring people together - from Citizenship Ceremonies and Multicultural Fairs to the Bayside Arts Festival and New Year's Eve Fireworks.

We understand that the community seeks opportunities to participate in active and passive recreation and we support that through a commitment to the continuous upgrading and improvement of parks and sporting facilities, playgrounds and natural environments.

We work closely with NSW Government agencies like the Departments of Health and Family and Community Services to identify opportunities to work with communities to improve health outcomes, and deliver a range of services to our senior residents.

Through our libraries we deliver opportunities for life-long-learning, from Mums and Bubs Story Time to classes where young people teach our older residents to use new technology.

Community safety is everybody's business. Bayside Council has a comprehensive Community Safety Program which includes the use of CCTV cameras in response to illegal dumping and anti-social behaviour, Community Safety audits of council facilities and public spaces and the establishment of the Local Emergency Management Committee to support our Emergency Services.

An inclusive community that celebrates diversity

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Develop Bayside Council Reconciliation Action Plan to provide a framework of practical actions to build respectful relationships and create opportunities with our Aboriginal community.	Working Party established to determine scope and develop Reconciliation Action Plan	Reconciliation Action Plan drafted	MBE
	Review and develop Bayside Placed Based Social Plan (including Aging, Disability, Youth, CALD, Families and Children plans)	Community engagement and demographic analysis conducted, and plans drafted	Social Plan adopted and implementation commenced	MBE
	Implement the Disability Inclusion Action Plan	Disability Inclusion Action Plan Adopted Plan adopted strategies for implementation identified	Disability Inclusion Action Plan implemented	MBE
	Maintain Strategic Reference Groups to enable community input into Council decision making, and replace previous Council Advisory Committees	Strategic Reference Groups promoted, established and supported	Strategic Reference Groups maintained and supported in accordance with Terms of Reference	MBE
	Organise and promote Sister City events and activities as directed by Council	Sister City events identified	Sister City Events held as required	MES
	Citizenship Ceremonies conducted and presided over by the Mayor – to recognise our diversity and acknowledge our newest citizens	Conduct six ceremonies, each with 100 to 120 candidates attending- totalling 700 new citizens	12 ceremonies per year each with 100 – 120 candidates attending - totalling 1400 new citizens	HCE

Cultural and community events that promote a sense of belonging

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Co-deliver the Georges River and Bayside (GRAB) Arts and Cultural Forum – promoting and supporting our local arts community	One GRAB Forum delivered, providing opportunities for local artists to partner with their council to develop creative initiatives	Two GRAB Forums delivered, providing opportunities for local artists to partner with their council to develop creative initiatives	MBE
	Deliver Bayside Arts Festival and partner with community organisations to deliver a wide range of community events including Seniors Month and Youth Week activities.	Partner with community organisations and NSW and federal agencies to deliver Community Events which promote a sense of belonging and build capacity within our communities	Deliver Bayside Arts Festival and Partner with community organisations and NSW and federal agencies to deliver Community Events which promote a sense of belonging and build capacity within our communities	MBE
	Deliver an inclusive Bayside Council Events Program which adds value to our community and City, activates public spaces and invigorates town centres	15 major events are scheduled from June to December 2017; including a Multicultural Fair, A Taste of Mascot, Carols by the Sea and New Year's Fireworks Display.	Complete and deliver all major events as directed by Council.	HCE
	Funding opportunities for events identified and pursued	Bayside Garden Competition and Carols by the Sea	Two events attract annual sponsorship	HCE
	Develop and publish Council's events calendar – providing quarterly updates to the community	Publish 2 calendar updates for distribution to the community	Publish 4 calendar updates per year and for distributions the community	HCE

Accessible and affordable community facilities

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Develop a business case for condition inspections and monitoring using mobility in the enterprise asset management system.	Review practices and technology	Complete business case	MCI
	Undertake inspections of Council buildings and facilities from Asset Management Strategy	Develop inspection program for the whole Bayside LGA	Programmed inspections complete	MCI
	Rehabilitation program and minor modifications in Council buildings including painting, pointing, roofing, and electrical.	Program scope reviewed	Program completed	MCI
	Harmonise processes for asset condition monitoring	Review practices and asset information	Undertake a gap analysis and prepare project plan	MCI
	Complete the Property and Buildings 2017/18 Special Rate Variation Program	Progress the Property and Buildings 2017/18 Special Rate Variation Program	Complete the Property and Buildings 2017/18 Special Rate Variation Program	MPD
	Review utilisation and promote community facilities to encourage increased use and align with Council strategies	Collate existing usage data and identify strategies to promote increased use	Develop an implementation plan for approved strategies	MPR
	Work with Department of Education (DoE) to explore opportunities for shared used facilities	Continue to collaborate with DoE on the Shared Use Facilities working party	Shared Use Facilities working party attended and policy drafted	MBE

Developing strong, healthy and supportive communities

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Work with key stakeholders including Family and Community Services (FACS), South East Sydney Local Health District (SESLHD), community partners and NGOs to map existing services and identify gaps	2 Planning workshops held with key partners	Service map developed and targets set in partnership with key stakeholders	MBE
	Collaborate with local service providers to deliver enhanced service delivery models in-line with FACS' Early Intervention Reform Program	Actively participate on and facilitate community forums and Interagencies	Actively participate on forums and Interagencies to advocate for enhanced service delivery	MBE
	Partner with local and NSW stakeholders to advocate on behalf of the community and deliver local health initiatives	3 Local health initiatives developed and delivered	6 Local health initiatives developed and delivered	MBE
	Develop and implement a Community Capacity Building program with partners to support and celebrate our culturally diverse community through local and place based initiatives	4 local, place based initiatives supported	8 local, place based initiatives supported	MBE
	Co-deliver Connecting Communities program in partnership with South Eastern Sydney Local Health District (SESLHD) through Council's Memorandum of Understanding with SESSLHD, and using the Asset Based Community Development (ABCD) approach	2 ABCD projects identified	4 ABCD projects identified and delivered	MBE
	Administer Bayside Council's community grants and Financial Assistance programs	Community grants program delivered and Financial Assistance programs administered as per Council's Financial Assistance Policy	Community grants program delivered and Financial Assistance programs administered per Council's Financial Assistance Policy	MBE
	Develop a Bayside Council Volunteer Strategy which supports Council and partners in the recruitment, training and support of volunteers	Volunteer survey conducted and strategy drafted	Volunteer Strategy adopted and implemented	MBE
	Continuously monitor effectiveness of Council's direct services to ensure provision of best practice community outcomes	Monitor direct service provision effectiveness	Monitor direct service provision effectiveness	MRC
	Implement the Community Recognition Strategy	Scope of Strategy identified and strategy developed	Strategy adopted and implemented	MBE

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Support Bayside Youth through opportunities for representation on Bayside Council Strategic Reference Groups and through youth development activities delivered by Council and our partners	Support Bayside Youth Strategic Reference Group	On- going support of Bayside Youth Strategic Reference Group	MBE
	Support local youth through provision of and support for youth drop-in activities and school holiday activities, providing a soft-entry point for Youth Service providers	Weekly Youth drop-in sessions and School Holiday activities held and well attended	Drop-in sessions and Holiday activities held and well attended	MBE
	Support Seniors Groups and Associations to deliver relevant and popular services	Deliver organisational training for Senior's groups	Seniors group planning day held	MBE
	Manage and deliver a centre based program for Aged & people with disability	Deliver 2 programs twice weekly	100% of programs delivered and well attended	MRC
	Deliver home shopping service for the housebound	150 grocery shops conducted	300 grocery shops conducted	MRC
	Manage and operate Meals on Wheels program	25 week service provision	50 week service provision provided	MRC
	Manage and operate Long Day Care Centres	85% utilisation rate	85% satisfaction as per Annual Survey	MRC
	Increase family engagement in Long Day Care Centres	Quarterly updates showing increased participation	Annual measure of engagement met	MRC
	Manage and operate Family Day Care service	108 Education & Care visits to FDC Educator.	216 Education & Care Visits to FDC Educator	MRC
	Manage and operate School Aged Care (Before and After School Care/Vacation care)	80% Utilisation Rating	80 % utilisation of service	MRC

Fostering a safe environment

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Develop Bayside Council Community Safety Plan, with a focus on external partnerships, addressing perceptions of safety and streamlining community reporting systems	Bayside Council Community Safety Plan adopted	Bayside Council Community Safety Plan implemented and progress reported to the community	MBE
	Develop and maintain key partnerships to reduce crime and improve community safety	Partner with Police through Local Area Commands, and attend Family and Domestic Violence Interagencies	Partner with local LACs, and attend Family and Domestic Violence Interagencies	MBE
	Deploy mobile CCTV cameras accordance with Council's CCTV Camera Management Protocol, in response to identified illegal dumping hot-spots, reports of anti-social behaviours and requests from Police	Mobile CCTV Cameras deployed within 5 working days in response to identified illegal dumping hot-spots, and as per the protocol in other cases.	Mobile CCTV Cameras deployed within 5 working days in response to identified illegal dumping hot-spots, and as per the protocol in other cases.	MBE
	Undertake Safety Audit of all Council facilities once every three years or as required.	Identify and develop scope of audit program	Undertake Safety Audits as per Safety Audit program	MBE
	Administer Council's Graffiti Removal Program in accordance with Council's policy	Remove Graffiti from Council and public facing property within 7 days, and remove offensive graffiti with 24 hours of reporting	Remove Graffiti from Council and public facing property within 7 days, and remove offensive graffiti with 24 hours of reporting	MBE
	Act in response to complaints that fall within the Acts & Regulations where Council has been appointed as the primary Regulatory Authority	90% of Complaints actioned within 72hrs of receipt	90% of Complaints actioned within 72hrs of receipt	MCO
	Conduct food shop inspections and Scores on Doors program across all Bayside suburbs	50% of Food shop inspections conducted	100% of Food shop inspections conducted	MCO
	Conduct minimum of 4 Food Handling Workshops with food businesses across our Local Government Area	2 Workshops held	4 Workshops held	MCO
	Regulate the use of the Footway Trading Policy	Respond to requests for investigation of breaches of licence conditions within 72 hours	Respond to requests for enforcement action within 72 hours	MCO

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Implement the Road Safety Program 2017/18 with annual matching funding from Roads and Maritime Services	Deliver Road Safety programs including Child Restraint Fitting Days etc	Prepare program for following year, and finalise current year's program	MCI
	Implement Summer Program in Cook Park (increased regulatory presence on weekends and parking patrols and distribution of educational material promoting water safety and anti-littering)	Seasonal program commences December	Seasonal program concludes February	MCO
	Enforce NSW Road Rules School Parking Patrol Program (376 parking patrols PA)	188 patrols	376 patrols	MCO
	Establish Bayside Local Emergency Management Committee and provide assistance to Emergency Agencies	Bayside LEMC established	Ongoing support provided	MCW
	Maintain the property database for Annual Fire Safety Statements	Database maintained and updated	Database maintained and updated	MCE
	Implement Fire Safety Program	Draft Prepared	Completed	MCE
	Monitor the Swimming Pool Safety Inspection Program	Inspections conducted and completed on demand and in accordance with legislation	Inspections conducted and completed on demand and in accordance with legislation	MCE
	Provide 12 children's immunisation clinics	6 clinic days provided	12 clinic days provided	MCO
	Undertake inspections of open space infrastructure and playgrounds from Asset Management Strategy	Develop inspection program for the whole Bayside LGA	Complete programmed inspections	MCI
	Implement Playground & Park Rehabilitation Program, including 2017/18 Special Rate Variation programmed playground upgrades	Program scope reviewed	Program completed	MCI
	Enforce the Companion Animal Act	100% Dog attacks entered onto Council's reporting system within 72hrs	100% Dog attacks entered onto Council's reporting system within 72hrs	MCO
	Promote and hold Community 'microchip days' to promote responsible pet ownership	1 microchip day provided	2 microchip days provided	MCO

Encouraging Active Recreation and Leisure

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Undertake key site assessments for the Botany Leisure Centre, Botany Golf Course and Mutch Park Squash Centre and Amenities	Scope of works determined.	Needs analysis completed	MSP
	Review and consolidate Playground and Sports Field Infrastructure Strategies		Strategies reviewed	MSP
	Develop Recreation policy and plans to identify, promote and support active recreation, leisure and sporting activities and initiatives delivered in our City	Identify plans for promotion & implementation	Plans implemented	MSP
	Implement the Parks Improvement Program for active recreation	Program scope reviewed	Program completed	MCI
	Implement Recreation policy and plans	Policy and plans scoped	Draft Policy and Plans developed	MRC
	Improve participation of all community groups in a range of active recreation, leisure and sporting opportunities	Audit membership/participation rates in active recreation, leisure and sporting opportunities	Develop and implement achievable targets for participation	MBE
	Review and monitor existing lease and licences over community and sporting facilities	Reconcile existing lease and licence agreements over community and sporting facilities into one consolidated register	Review existing lease and licence agreements and identify lease/licence principles that can improve future agreements issued	MPT
	Manage and deliver Parks and Open Space bookings	On going management of requests for bookings delivered	Bookings managed efficiently	MRC
	Carry out scheduled works of Council's parks and reserves to ensure they are fit for purpose to meet the community's needs	All parks and open space programs are delivered in line with parks schedule	Completion of all annual Parks and Open Space works programs	MPS
	Undertake annual Sportsground renovations	All annual renovation programs are to be delivered in line with annual schedules	All works carried out as per annual schedule	MPS
	Maintain Parks and Open Space lighting.	Parks and open space lighting maintained and fit for purpose.	Parks and open space lighting maintained and fit for purpose.	MPS

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Install synthetic field at Bicentennial Park (South).	Construction commenced	Complete construction	MPD
	Manage and maintain Botany Golf Course	On going management and maintenance as required	Report on recommendations for future use of Botany Golf Course	MRC

Valuing lifelong learning opportunities

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Deliver ongoing programs and events across all libraries to enhance life-long learning opportunities for the range of demographic groups within the community	20 programs delivered incl: Story time; Toddler time; Baby rhyme time; Book Week; Author talks; Chinese book groups; Local history talks; iPads for seniors training	40 programs delivered	MLC
	Purchase books and media for libraries and develop a range of online services	Items for purchase identified	Items purchased as planned	MLC
	Provide an integrated library system across Bayside	Refurbish Eastgardens Library with enhanced service model	Refurbished Library & Customer Service Centre opened	MLC
	Implement Digital Technology Strategy	Strategy identified	Recommendations implemented	MLC
	Implement initiatives to enhance access to information through wireless technologies	Infrastructure to support business mobility in place	Public Wi-Fi delivered efficiently	MIT
	Implement an online booking system	Online booking system implemented	Online booking system fully utilised	MLC
	Hold Pop up Libraries in target areas where a library does not currently operate	2 pop up libraries held	4 pop up libraries held	MLC
	Develop Bayside Home Library Service	Home Library Service promoted within the community	Increased participation in HLS	MLC
	Develop Business Enterprise Hub	Partner with Bayside Enterprise Centre to design a Business Enterprise Hub	Seek funding for Business Enterprise Hub	MLC

7.2 Liveable, accessible and vibrant neighbourhoods

Our community want to live in areas where they can access good public transport, well maintained public domains and thriving shopping and business areas. Bayside Council works across the LGA to tackle illegal dumping and maintain a clean and safe environment. We advocate for an integrated, accessible and affordable transport system and are developing the Bayside Council Cycling Strategy.

We support our local business through our partnership with Botany Enterprise Centre to deliver Building Better Business Workshop Programs for local business operators and our town centre master plans which upgrade and regenerate our local shopping precincts.

We recognise that DA processing times can be improved and will investigate and implement opportunities to improve assessment processing times for development applications with a commitment to determine 90% of housing DAs within 40 days. At the same time we advocate for the strengthening of NSW Government policy to facilitate affordable housing across NSW.

We will continue to collaborate with the Department of Planning and Environment to deliver best community outcomes through the delivery of the NSW Government's Bayside West Priority Precincts incorporating Arncliffe, Banksia and Cooks Cove.

Importantly, in the midst of exciting new development we do not lose sight of the value of our heritage – delivering ongoing Local History and Museum Services and identifying opportunities to improve the management of our built heritage.

A place to be proud of

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Promote Bayside Council as a premier cultural hub	Scope for Bayside Arts Festival identified and program developed	Bayside Arts Festival delivered	MBE
	Facilitate the implementation of the Public Art Policy across Council	Work with Council's planning department to facilitate the implementation of Council's Public Art Policy in the DA process	Public Art policy is implemented	MBE
	Deliver maintenance to Council's civil networks and infrastructure, including footpaths and car parks	All scheduled maintenance programs are to be completed as per proactive schedules, or as reactive maintenance.	Maintenance program delivered	MCW
	Continuation of Street Tree planting program	All trees planted in accordance with the Street Tree Masterplan	All trees planted in accordance with the Street Tree Masterplan	MPS
	Implement weed control program	Ensure Council's weed control program is implemented.	Annual weed control program completed	MPS

A clean city

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Undertake Waste Management Services	Deliver an efficient Domestic Waste Service in line with Statutory requirements.	Program delivered	MWC
	Inform residents about Council's Domestic Waste and Clean Up Programs	Develop and update information as required to inform the community of Councils Domestic Waste Services.	Clean up guides delivered and website maintained	MWC
	Undertake litter management campaigns and enforcement	Undertake proactive and reactive litter enforcement.	100% enforcement	MWC
	Deliver street sweeping program across the Bayside Council area	100% of 6-month schedule complete (weather permitting)	100% 12-month schedule complete	MCW
	Undertake public Domain cleaning	100% of 6 monthly scheduled works completed	Program delivered	MWC
	Ascertain hotspots through mapping and analysing reported incidents of illegal dumping	Ensure surveillance is strategically placed to maintain a clean city.	Analysis report completed	MWC
	Investigate incidents of illegal dumping and enforce compliance	100% reported incidents investigated	100% of reported incidents investigated	MCO
	Remove and dispose of illegally dumped materials throughout the City	Remove and dispose of illegally dumped materials within 14 days after investigation proceedings	Illegally dumped materials removed within timeframe	MWC

Development for now and the future

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Identify and manage proposals for major development /urban renewal areas to ensure growth is appropriately scaled and located and delivers community benefits	Develop status reports as required	Status reports completed as required	MSP
	Revise and consolidate the Bayside Council Plan of Management to encompass all land under the ownership, management or care and control by Council	Identify scope of project	Plans of Management Revised	MSP
	Revise and consolidate the Bayside Council Development Contributions framework, including development of a Bayside Council VPA Policy	No milestone scheduled	No milestone scheduled	MSP
	Contribute to the delivery of the NSW Government's Bayside West Priority Precincts incorporating Arncliffe, Banksia and Cooks Cove	No milestone scheduled	Continue to collaborate with Department of Planning and Environment to deliver best community outcomes	MSP
	Finalise and implement the Brighton Le Sands Masterplan	Concept scope completed	Project completed	MSP
	Develop a strategy for delivering the Wolli Creek Town Park	Concept scope completed	Masterplan completed	MSP
	Finalise a Qualitative Risk Assessment of Botany Industrial areas	Commence discussions with the Department of Planning & Environment on the drafting of DCP and LEP controls based on the recommendations of the Denison Street Land Use Safety Study Review of Planning Controls.	Draft DCP and LEP controls based on the recommendations of the Denison Street Land Use Safety Study Review of Planning Controls.	MSP
	Comply with Council's obligations under the Development Agreement to progress the construction of the Arncliffe Youth Centre	Monitor compliance of Council's obligations under the Development Agreement to progress the construction of the Arncliffe Youth Centre	Compliance of Council's obligations under the Development Agreement to	MPD
	Conduct research on affordable housing policies, strategies and initiatives of other councils	Continued participation on relevant committee's and working parties	Participation on relevant committee's and working parties	MBE

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Advocate for the strengthening of NSW Government policy to facilitate affordable housing across NSW	No milestone scheduled	Actively participate on SSROC and relevant Committees	MSP
	Investigate public mapping of Council infrastructure projects	Review existing system capabilities for public mapping	Business case completed	MCI
	Investigate and implement opportunities to improve assessment processing times for development applications	Demonstrated improvement in assessment processing times.	90% of Housing DAs determined within 40 days	MDS
	Assess and determine Development Applications (DAs) whilst monitoring customer satisfaction	Undertake DA Customer Satisfaction Survey and compare to previous surveys.	Improvement in Customer satisfaction	MDS
	Deliver effective and competitive Complying Development Certification services to support the target of 90% of housing applications to be determined within 40 days for the City	Number and percentage of Certificates determined by Council within 40 days	Number and percentage of Certificates determined by Council within 40 days	MCE
	Deliver effective and competitive Construction Certificate Certification services to increase market share	Council to have determined 15% of the market share of CC's	Council to have determined 15% of the market share of CC's	MCE
	Harmonise processes for engineering permit applications	Review application assessment process	Implement improved and consistent approach	MCI
	Respond to complaints relating to unauthorised development, uses or unsafe structures	90% of Complaints actioned within 72hrs of receipt	90% of Complaints actioned within 72hrs of receipt	MCO

Integrated Transport Options

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Advocate for an integrated, accessible and affordable transport system	No milestone scheduled	Active representation and advocacy provided	MSP
	Plan for and advocate to minimise the impact of the proposed F6 / WestConnex	No milestone scheduled	No milestone scheduled	MSP
	Develop the transport infrastructure rehabilitation and renewal program	Program scope reviewed	Program completed	MCI
	Implement the Road Pavement and Transport Infrastructure Program	Program scope reviewed	Program completed	MCI
	Rehabilitation of regulatory and advisory traffic signage, line marking and traffic facilities, includes on road cycleways	Identify and rehabilitate line marking	Identify and rehabilitate line marking	MCI
	Develop Traffic & Road Safety Program for Transport Infrastructure	Program scope reviewed	Program completed	MCI
	Develop the Bayside Cycling Strategy	Expand on current Rockdale Strategy	Bayside Cycling Strategy developed	MSP

Vibrant and economically viable shopping precincts

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Implement Bayside Economic Strategy	Work with BEC and local businesses to implement Bayside Council Economic Strategy	Work with BEC and local businesses to implement Bayside Council Economic Strategy	MBE
	Administer Local Area Funds	Status reports developed	Status reports completed as required	MSP
	Partner with Botany Enterprise Centre to deliver Building Better Business Workshop Programs for local business operators	Deliver two Building Better Business Workshops	Deliver four Building Better Business Workshops	MBE
	Facilitate bridging programs for students between BEC, TAFE and business	Run two workshops for refugees and migrants studying English who wish to start their own business	5 new businesses started within 12 months of receiving training	MBE
	Implement the Rockdale Town Centre Masterplan	Activities associated with key sites within the Rockdale Town Centre to be reported on	Activities associated with key sites within the Rockdale Town Centre to be reported on	MSP
	Finalise concept design, scope and funding strategy for Arncliffe Thriving Town Centre	Consultants engaged	Draft concept design and scope confirmed	MSP
	Promote the use of footway trading in accordance with Council's policy	Increase in the number of footway trading agreements	Increase in the number of footway trading agreements	MCE
	Assess the feasibility of public car park projects for Mascot and Rockdale	Compile feasibility study	Feasibility Study completed	MSP
	Enforce timed parking in shopping centres and business districts throughout the Bayside Council area	Conduct regular parking patrols of shopping centres and business centres	Enforce timed parking in shopping centres and business districts as required	MCO

Heritage that is valued and respected

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Deliver ongoing Local History and Museum Services	Local History and Museum programs and services identified	Programs and services delivered	MLC
	Identify opportunities to improve the management of heritage	Opportunities identified	Opportunities identified and actioned	MSP

7.3 Sustainable and valued natural environment

Our community has told us that a sustainable natural environment is important and we value the wonderful natural assets we have in the Bayside LGA.

We work hard to maintain and improve the health of our waterways, wetlands and beaches through programs like the Georges River and Cooks River Catchments River Health Monitoring Program, the extensive Gross Pollutant Trap (GPT) system and the stormwater drainage program. These program are supported by a strong Biodiversity Strategy and a Priority Species Management Plan that recognises the importance of many of our migratory water birds among other creatures.

We work with the Flood Plain Committee to plan for the effects of climate change, and monitor our own energy and water consumption.

We inform and educate the community about environmental sustainability through a range of free workshops and events, and offer a recycling education program through 36 schools in the LGA.

Clean waterways and natural environments

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Implement Beach and Waterways Program	Program scope reviewed	Program completed	MCI
	Implement the Stormwater Drainage Program	Program scope reviewed	Program completed	MCI
	Implement key priorities in Council's adopted Biodiversity Strategy to protect and enhance natural areas	Concept scope completed	Project completed	MSP
	Coordinate the implementation of the Georges River Coastal Zone Management Plan	Scope of works confirmed and underway	Works completed	MSP
	Implement the Georges River and Cooks River Catchments River Health Monitoring Program	Seasonal monitoring	Seasonal monitoring	MSP
	Water quality improvements to enhance riparian zones and waterway assets	Concept scope completed	Project completed	MSP

Thriving natural habitats

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Implement Priority Species Management Plan	Concept scope completed	Project completed	MSP
	Implement key priorities for inclusion in a Natural Areas Restoration Plan for Bayside Council	Scope of work identified	Natural Areas Restoration Plan developed and implementation commenced	MSP
	Implement Riparian Buffer Revegetation	Concept scope completed	Project completed	MSP

Environmental management

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Develop an integrated water management needs analysis for Bayside Council.	Concept scope completed	Project completed	MSP
	Protect and restore the health of waterways and wetlands through planned Gross Pollutant Traps (GPTs) inspection and cleaning program.	Deliver Councils scheduled inspection and cleaning programs for GPT's and waterways	Program implemented	MCW
	Plan for the effects of climate change on the floodplain with the Floodplain Management Committee	Concept scope completed	Project completed	MSP
	Implement Council's Waste Avoidance Resource Recovery Strategy (WARRS) 2017/18	Implement strategy and associated action plans	Strategy Completed	MWC
	Maintain the contaminated land management and recording system through the development process	No milestone scheduled	Recording system maintained and actioned as required	MSP

Sustainable and energy efficient practices

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Seek funding through the NSW Environment Protection Authority's 'Waste Less, Recycle More' Waste and Resource Recovery Initiative to develop a multi-functional waste campaigns	Opportunities for funding sought and currently funded projects delivered.	Implement Campaign	MWC
	Program and offer interactive recycling education programs to 35 schools and at 6 community events p.a.	6 monthly program delivered	Program delivered and completed	MWC
	Implement community sustainability program of events and workshops	7 events/workshops held	15 events/workshops held	MSP
	Develop user-friendly community resources to inform and educate the community on key local environmental issues	Resources developed and distributed	Resources developed and distributed	MSP
	Installation of water and energy efficiency and renewable energy initiatives. Refer CPP	Concept Scope completed	Project completed	MSP
	Monitor Council's energy and water usage for all of its sites	Outcomes reported	Outcomes reported	MSP

7.4 Trusted, effective and informed leadership

Our community has asked for trusted, effective and informed leadership. We work to deliver that in a number of ways. Council engages extensively with the community through community forums, strategic reference groups and our Have your Say community engagement platform. This ensures that we understand your views and consider them in our planning.

We provide accessible, timely and relevant information in ways to suit you – through our website and social media, newsletters and information at libraries and in the local press.

We work with you to develop our plans for the future through our Integrated Planning and Reporting process and report regularly on our progress towards achieving those plans.

We seek to continuously improve our customer service standards and improve your experience when dealing with us to pay your rates, lodge a DA or report a pothole.

Our commitment to local democracy is demonstrated by our delivery of civics training in local primary schools, live streaming of council meetings and the development of an ongoing professional development program for individual Councillors.

Good leadership must be supported by a strong organisation. We are reviewing our procurement and asset management systems to ensure that the community gets the best value from their assets, and our business is supported by a strong, transparent financial management program outlined in our Long Term Financial Plan, and reported to the community quarterly.

Underpinning all that we do is a strong commitment to ethical governance, ensuring that robust and transparent policies, risk management plans and records management systems support the efficient delivery of our services.

Finally, we couldn't achieve what we do without a professional work environment that supports staff to deliver our services with policies and procedures that keep them safe, support their professional development and provide them with the technology they need to do their jobs to the best of their ability.

An Engaged and Informed Community

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Undertake responsive and accountable Integrated Planning and Reporting to deliver the community vision and needs	Community Strategic Plan drafted following consultation with the community	Community Strategic Plan adopted, Delivery and Operational plans drafted.	MBE
	Inform the community and stakeholders about Council business, news and activities via multimedia channels and maintain Council's image through positive media relations	Community informed through multiple media channels including, but not limited to, producing 2 community newsletters; weekly media releases for local media; updating Council's social media and website with information and key messages	4 community newsletters produced and community informed. Positive Council image promoted and enhanced to the community.	HCE
	Prepare and produce key documents in alternative formats and community languages	Manage, Edit and Produce Council document as required.	Council document edited & produced for public exhibition in accordance with the determined time frames.	HCE
	Hold 6 monthly Community Forums to inform the community of Council's progress	1 Community Forum held	2 Community Forums held	MBE
	Implement a range of methods to engage the community including surveys, online and face to face methods as outlined in Council's adopted Communication & Community Engagement Strategy	Surveys and community engagement activities conducted as required and reported to community	Surveys and community engagement activities conducted as required and reported to community	MBE
	Develop and maintain the 'Talking Bayside' Community Panel	Minimum 250 participants recruited	Minimum 500 participants recruited	MBE

High Customer Service Standards

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Provide excellence in customer service across Bayside Council community touchpoints	Bayside Customer Service strategy adopted	Bayside Customer Service strategy implemented	MLC
	Analyse customer requests and complaints recorded in the Customer Request Management System	2 reports to Executive Committee	4 reports to Executive Committee	MLC
	Participate in the National Local Government Customer Service Network Benchmarking Program and report performance	Continued participation in Program	Program undertaken 3rd quarter, data evaluated and reported by end June 2018	MLC
	Enhance the use of technology to provide increased service delivery and information services to the community	New website launched with harmonised online services for the community including paying rates and invoices online, reporting graffiti and applying for 149, 603 and 121 ZP certificates.	Online services for the community increased to enable more transactions with and information from Council via its website	MIT

Supporting Local Democracy

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Support September 2017 Local Government Elections	Support to NSWEC provided	Not applicable for 2017/18	MGR
	Conduct Councillor's induction following September 2017 elections	Key elements delivered	Complete program delivered	MGR
	Deliver an ongoing professional development program for individual Councillors	3 professional development opportunities attended by Councillors	6 professional development opportunities attended by Councillors	MES
	Implement new business paper system for council and administration meetings	New business paper system in place – Council meetings supported	Business paper system supporting all relevant committees	MGR
	Harmonise sub-delegations to staff across the organisation	Completed set of harmonised sub-delegations	Not applicable for 2017/18	MGR
	Actively participate at the regional level on boards and forums such as the Mayoral Aviation Council and the SSROC to secure positive outcomes for the Bayside community	Participation and attendance at meetings	100% representation at meetings	MES
	Participate in, and contribute to the NSW LGSA in communication and lobbying to the NSW Government on NSW wide industry issues.	Number of issues lobbied relevant to Bayside community	100% representation of issues	MES
	Harmonise access to Information policy, publication guide and procedures	Publication guide completed	Documents and processes harmonised	MGR
	Investigate and implement avenues to promote active participation of residents in local democracy	1 Civics Workshops held with new citizens, information promoting local democracy distributed at events and community engagement activities	2 Civics Workshops held with new citizens, information promoting local democracy distributed at events and community engagement activities	MBE
	Educate local primary school students on the role of local government	Civics training conducted with 6 primary schools	Civics training conducted with 12 primary schools	MBE
	Improved response times to enquiries received from Councillors.	75% of enquiries responded to within timeframes. 25% of outstanding enquiries provided with reasons for delay in finalising	100% of enquiries responded	MES

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Civic events attended by the Mayor and/or Councillor representative	Number of Civic Events attended by the Mayor (or Councillor representative)	Number of Civic Events attended by the Mayor (or Councillor representative)	MES

Ethical Governance

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Implement a single Electronic Document Records Management System (EDRMS) using a best practice Records Classification system	Records classification system implemented	Consolidated EDRMS established	MGR
	Consolidate hardcopy records to off-site storage and scan priority documents	Project commenced	Project finalised	MGR
	Harmonise Council policies across the organisation	Key governance, financial and procurement policies complete	All existing policies of former councils reviewed	MGR
	Harmonise Enterprise Risk Management Policy, strategies, procedures and action plans	Policy and strategies adopted; procedures developed	Training program delivered; quarterly reporting established	MGR
	Undertake risk analysis for all key business services and implement relevant action plans	Risk analysis program adopted	Completed for key business services	MGR
	Harmonise Business Continuity plans	BCP Review action plan developed and reported	BCP complete	MGR
	Support local government regional organisations and other bodies with common interests	Meetings attended	Council involvement and support of organisations maintained	MGR

Strong Financial Management

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Develop Bayside Council Long Term Financial Plan (LTFP)	LTFP framework developed	LTFP adopted	MFE
	Coordinate the implementation of Council's Productivity and Savings Program	Early milestones achieved and future milestones planned	Program complete and implemented	MFE
	Prepare 2018/2019 and monitor the 2017/2018 Operational Budgets	Budget performance monitored and reported quarterly	Budget adopted	MFE
	Review and implement Debt Recovery Policy	Debt Recovery Policy implemented	Debt Recovery Policy reviewed	MFE
	Maintain and review Council's Rating Structure	No milestone scheduled	Rating Structure reviewed and maintained	MFE
	Ensure accurate processing of creditor payments	Creditor payments processed through a single system	Best practice payments process implemented	MFE
	Prepare Financial Statement in line with relevant legislation and policy	Statement finalised/audited. A report to Council for adoption.	Draft Statement prepared	MFE
	Migrate designated accounting functions from both former Councils to one system	Number of functions transitioned for the start of 2017/18	Planning in place for remaining functions to migrate	MFE
	Establish an interim internal audit program	Program approved and "health checks commenced"	4 completed 'health checks' reported	MGR
	Hold 4 ordinary Audit Committee meetings	2 meetings held	4 meetings held	MGR
	Monitor and report implementation status of internal audit outcomes to Audit Committee	2 quarterly reports completed	4 quarterly reports completed	MGR
	Develop an Internal Controls Framework	Draft completed adopted	Framework reviewed and amended	MGR
	Review Council's property portfolio and investigate opportunities to improve financial sustainability and service delivery	Investigate opportunities for property portfolio and report these to the Investment Strategy Working Group	Investigate opportunities for property portfolio and report these to the Investment Strategy Working Group	MPR

Strong Asset Management

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Supplier and Staff education programs on procurement governance framework delivered	50% supplier and staff education programs implemented	a) Supplier education program delivered at least once per annum b) Staff education programs delivered twice per annum	MPT
	Finalise asset specific management plans for critical assets (library, plant and equipment)	Draft plans prepared	Plans adopted and reported	MPT
	Purchase of medium and heavy Plant	Procurement completed in line with adopted program	Procurement completed in line with adopted program	MPT
	Purchase of light vehicle fleet	Procurement completed in line with adopted program	Procurement completed in line with adopted program	MPT
	Manage and maintain Council's fleet to ensure optimum performance	Service and maintenance programs completed as scheduled	Service and maintenance program delivered	MCW
	Prepare designs for future Asset Development Projects	Designs developed as asset development projects come on line	Designs developed as asset development projects come on line	MCI

Professional work environment

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Implementation of Organisational Structure	Organisational Structure approved. Consultation and implementation commenced.	100% of Organisational Structure implemented	MPC
	Develop Organisational Culture, Climate and Engagement plan (OCCE)	Plan Developed and 40% of OCCE plan implemented	90% of OCCE plan implemented	MPC
	Maintain and develop appropriate Human Resources Management Policies to attract, develop and retain a skilled and motivated workforce	Policies, strategies and activities developed	80% of policies, strategies and activities implemented	MPC
	Develop Workforce Strategy and Plan to support the new local government entity	Project Plan and Methodology Developed and approved	Workforce Strategy and Plan developed and approved	MPC
	Implement Employee Engagement Strategy	40% of the strategy implemented	80% of the strategy implemented	MPC
	Implement CIP (Core Infrastructure Project) to ensure that Bayside Council's IMT requirements are delivered in a cost effective, reliable, secure and timely manner	Infrastructure migrated to data centre with new links in place	Infrastructure operating to SLA levels	MIT
	Implement CAP (Core Applications Project) to ensure that Bayside Council has the systems and applications in place to support the delivery of services to the community in a timely and reliable manner	Central applications completed including G/L, Payroll, ERDMS, Council Reporting system	CRM and operations systems harmonised	MIT
	Purchase and maintain Stock to ensure efficient supply and service delivery to Council	Stock inventory audited for efficiency and capability	Efficient and timely supply delivered	MCW
	Harmonise Work Place Health and Safety system. SWMS review and implementation of online incident notification system	Strategy and Policies and processes harmonised and implemented	Workplace Health and safety system developed and implemented	MPC
	Hold quarterly WH&S Committee Meetings to improve Workplace Safety	2 meetings held	4 meetings held	MPC
	WH&S inspections carried out in accordance with annual schedule	45% of inspections carried out in accordance with annual scheduled	90% of inspections carried out in accordance with annual scheduled	MPC

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Investigate and manage claims against the Council	Investigations completed and quarterly reports to Audit Committee	Investigations completed and quarterly reports to Audit Committee	MGR
	Identify and implement strategies to improve workers compensation management	40% of long term worker's compensation claims closed	60% of long term workers' compensation claims closed	MPC
	Implement staff and leadership training and development program	Program developed and implemented	90% of program delivered	MPC
	Develop and implement a harmonised performance management system	Performance management system developed and implemented	Staff working with clearly outlined goals and objectives detailed in a work plan	MPC
	Develop and implement project harmony - review and harmonisation of employee's terms and conditions	Terms and conditions reviewed and mapped.	A Council Agreement signed between the parties and implemented	MPC
	Implement internal communication competency	POC and Communication team's employees trained	Intranet fully utilised as a tool for communication	MPC
	Human Resources Management policy harmonisation	50% of the policies harmonised	100% of the policies harmonised	MPC

Sydney Airport and Port Botany

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Manage the Airport Business Unit	Contractual service delivery maintained	Financial viability of Sydney Airport contract No: 3192 assessed	MBU
	Provide advocacy and representations on traffic issues and freight movements associated with the development and operations of Port Botany and Sydney Airport	No milestone scheduled	Active representation and advocacy provided	MSP

Planning for a new Council

Action Code	Action	6 Month Milestone – December 2017	Annual Target	Responsibility
	Review and refine operation of new corporate asset management, finance and procurement application system	Review completed and systems harmonisation developed	Systems harmonisation implementation commenced	MGR
	Work in Partnership with staff to develop an accommodation strategy	Consultation process developed and implemented	Accommodation strategy implemented	MPC
	Support and coordinate the implementation of the Service Review Framework for the new council including the development of detailed service plans	Service review methodology developed in consultation with key internal stakeholders.	Service Review methodology implemented	MPM

8 Financial Plan

8.1 Executive Summary

Under the New South Wales Local Government Act (LGA) 1993 Council is required to prepare and adopt an annual budget by 30 June each year. This is the first integrated budget for the new Council.

A Financial Plan has been developed to assist Council in adopting the budget. The Plan provides information and recommendations on a number of financial issues and highlights options in terms of expected outcomes in a number of key areas such as:

- Long term Financial Sustainability
- City Projects Program
- Sale of Assets
- Rating Policy
- Annual Charges Policy
- Pricing Policy

The budget for 2017/18 presented in this Financial Plan has been developed through a rigorous process of consultation and review with Council and staff. The budget puts forward the framework for Council to achieve the objectives and actions Operational Plan 2017- 2018. It fits within a longer term framework which seeks to achieve financial sustainability. The Financial Plan outlines the financial resources required and how they will be used to achieve our Operational Plan outcomes.

The Plan forecasts a cash surplus of \$99,946 for 2017/18. This has been achieved by using the following parameters:

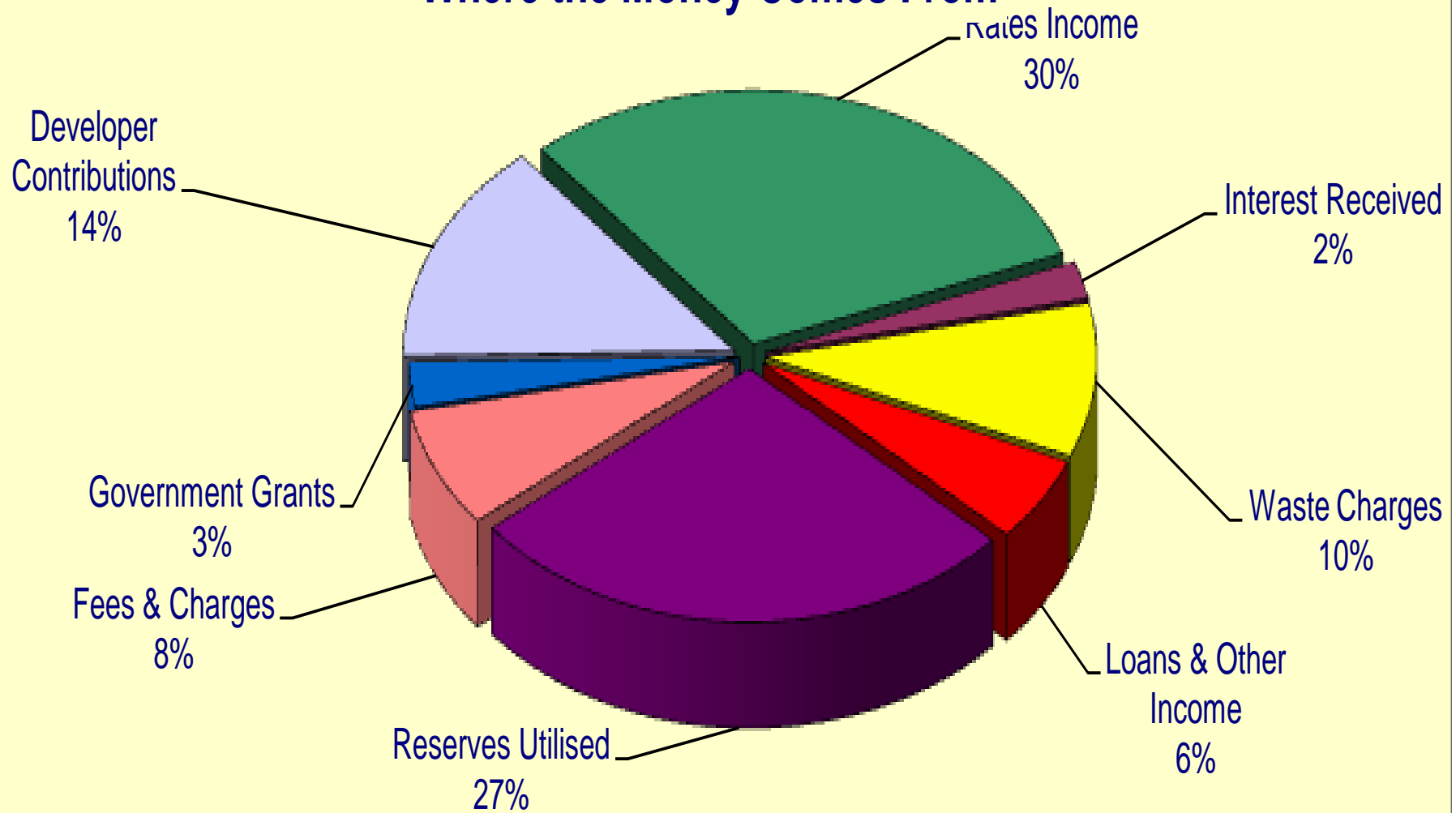
- Former Rockdale City Council area Rates indexed by 6% (rate peg of 1.5%, SRV 4.5%),
- Former City of Botany Bay Council area Rates indexed by 1.5%;
- Operational income indexed by CPI at 2.5%; and
- Operational expenditure indexed by the components of the LGCI (Local Government Cost Index).

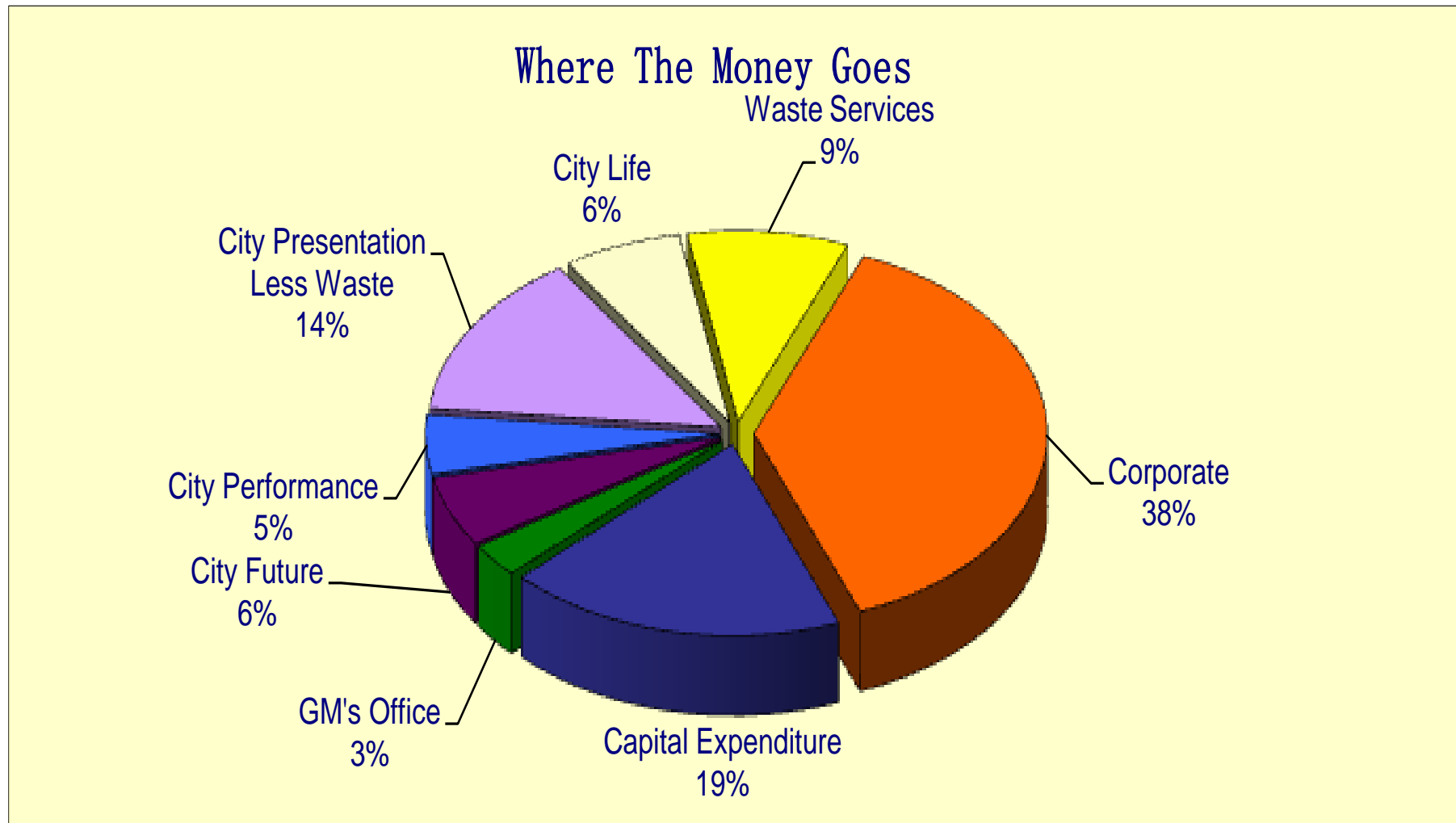
As with the majority of councils in NSW, Rockdale is faced with the issue of costs increasing at a greater rate than our revenue base. This funding gap will need to be addressed by productivity and efficiency savings and possibly service level reductions. The new Council will examine strategies as part of the Stronger Council Framework to meet these financial challenges.

Financial Plan Context

The following diagrams illustrate Council's revenue stream and expenditure allocation for 2017/18. A more detailed breakdown may be found in the Budget Summary section of this Plan.

Where the Money Comes From





8.2 Long Term Financial Sustainability

The cost of goods and services increases each year by an amount greater than our income as a result of a number of income constraints (such as rate pegging and other regulations on pricing). This creates a structural financial problem referred to as the 'Income Gap'.

Council does everything within its control to manage the Income Gap by pursuing grants; maximising discounts through government supply contracts and bulk buying; working collaboratively with neighbouring councils; maximising returns on investments; striving for efficiencies and continuous improvements.

In addition, the new Council will carefully manage its income and expenditure through the use of sound financial reporting systems and regular budget monitoring and review. The biggest single financial issue facing Council is the need to repair and replace ageing assets, while providing new assets to meet the needs and expectations of our growing community. The new Council understands that there is currently a significant financial backlog, which is needed to bring its assets up to a satisfactory standard for the community. The review of the Asset Management Plans and Strategies of the former councils will provide a basis to develop new asset plans and strategies to identify and address the challenge of the new Council.

The former Rockdale City Council had successfully gained Special Rate Variations relevant to the former Rockdale City Council land:

- 5.11% per year in 2007/08 - 4% of this income is collected via the Infrastructure Levy and is used to fund asset rehabilitation and upgrade works. The remaining 1% collected via the Safer City Levy is used to fund the Safer Community Program;
- 3% for the 3 years commencing 2010/11 (i.e. expired on the 30th June 2013) – this income collected via the Community Building Levy was used to fund the refurbishment of Council's amenities buildings and small community buildings
- 3% from the 2013/2014 to replace the SRV expiring on the 30th June 2013 (i.e. the Community Building Levy).
- 3.4% for 2015-2016, 4.2% for 2016-2017 and 4.5% for 2017/18.

Former City of Botany Bay had no Special Rate Variations.

8.3 Budget Summary

Budget Summary	2016/2017 City of Botany Bay Original Budget	2016/2017 Rockdale City Council Original Budget	2016/2017 Combined Original Budget	2017/2018 Bayside Council Proposed Budget
Income from continuing operations				
Rates and Annual Charges	\$37,569,000	\$68,619,892	\$106,188,892	\$110,872,371
User Charges and Fees	\$16,474,000	\$6,340,043	\$22,814,043	\$13,181,066
Interest and Investment Revenue	\$2,145,000	\$3,318,627	\$5,463,627	\$6,518,640
Other Revenue	\$1,835,000	\$8,123,506	\$9,958,506	\$17,346,929
Grants and Contributions - Operational	\$8,078,000	\$4,757,483	\$12,835,483	\$8,688,837
Grants and Contributions - Capital	\$20,000,000	\$6,357,470	\$26,357,470	\$40,117,692
Net Gain on Disposal of Assets	\$500,000	\$0	\$500,000	\$0
Total income from continuing operations	\$86,601,000	\$97,517,021	\$184,118,021	\$196,725,535
Expenses from continuing operations				
Employee Costs	\$35,181,000	\$35,986,628	\$71,167,628	\$73,253,598
Borrowing Costs	\$0	\$336,612	\$336,612	\$342,000
Material and Contracts	\$16,066,000	\$25,149,497	\$41,215,497	\$43,959,350
Depreciation and Amortisation	\$5,800,000	\$16,560,555	\$22,360,555	\$22,202,309
Other Expenses	\$8,507,000	\$11,119,739	\$19,626,739	\$18,563,625
Total expenses from continuing operations	\$65,554,000	\$89,153,031	\$154,707,031	\$158,320,882
Net operating profit, (loss) for the year	\$21,047,000	\$8,363,990	\$29,410,990	\$38,404,653
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes	\$1,047,000	\$2,006,520	\$3,053,520	(\$1,713,039)*
Opex related to NCIF grant received in 16/17				\$1,803,864*
Adjusted Net Operating Result before Capital Grants and Contributions and NCIF timing				\$90,825*
Capital and Reserve Movements				
Capital Expenditure	\$39,579,000	\$34,118,000	\$73,697,000	\$56,103,849
Loan repayments	\$0	\$1,156,248	\$1,156,248	\$1,366,500
Loan Borrowings	\$0	(\$1,100,000)	(\$1,100,000)	\$0
Proceeds from sale of assets	\$0	(\$949,000)	(\$949,000)	(\$3,261,250)
Book Value Assets Sold	\$0	\$949,000	\$949,000	\$3,261,250
Net transfers to (from reserves)	(\$12,186,597)	(\$8,313,302)	(\$20,499,899)	\$6,297,917
Net Result (Including Depreciation)	(\$6,345,403)	(\$17,496,956)	(\$23,842,359)	(\$25,363,613)
Add back: Non-cash Items	\$5,800,000	\$17,509,555	\$23,309,555	\$25,463,559
Cash Budget Surplus / (Deficit)	(\$545,403)	\$12,599	(\$532,804)	\$99,946

*The net operating loss for the year prior to capital grants and contributions has been adjusted due to amalgamation costs included in the 2017/2018 draft budget to be funded from the \$10 million New Council Implementation Fund received in the 2016/2017 financial year. This has resulted in a timing difference in matching incomes and expenditure. After removing the \$1.8 million of operating amalgamation projects the net result would be a surplus of \$90,825.

Budget Summary by Directorate	GM Office	City Futures	City Life	City Performance	City Presentations	Corporate
Income from continuing operations						
Rates and Annual Charges	\$0	\$160,000	\$0	\$0	\$26,389,770	\$84,322,601
User Charges and Fees	\$0	\$5,527,400	\$4,332,397	\$311,700	\$3,009,569	\$0
Interest and Investment Revenue	\$0	\$0	\$0	\$0	\$58,650	\$6,459,990
Other Revenue	\$15,000	\$1,905,225	\$4,399,020	\$75,500	\$6,433,114	\$4,519,070
Grants and Contributions - Operational	\$60,000	\$106,000	\$2,433,394	\$0	\$1,511,288	\$4,578,155
Grants and Contributions - Capital	\$0	\$0	\$0	\$0	\$1,014,692	\$39,103,000
Net Gain on Disposal of Assets	\$0	\$0	\$0	\$0	\$0	\$0
Total income from continuing operations	\$75,000	\$7,698,625	\$11,164,811	\$387,200	\$38,417,083	\$138,982,816
Expenses from continuing operations						
Employee Costs	\$5,666,423	\$14,129,569	\$14,722,985	\$7,713,048	\$30,431,432	\$590,141
Borrowing Costs	\$0	\$0	\$0	\$0	\$0	\$342,000
Material and Contracts	\$1,789,705	\$2,124,151	\$1,979,850	\$3,751,877	\$31,594,903	\$2,718,864
Depreciation and Amortisation	\$8,762	\$31,278	\$444,554	\$449,998	\$2,267,717	\$19,000,000
Other Expenses	\$1,142,159	\$1,606,614	\$2,506,875	\$3,084,510	\$4,718,945	\$5,504,522
Net share of interests in joint ventures and associates	\$0	\$0	\$0	\$0	\$0	\$0
Total expenses from continuing operations	\$8,607,049	\$17,891,612	\$19,654,264	\$14,999,433	\$69,012,997	\$28,155,527
Net operating profit, (loss) for the year	(\$8,532,049)	(\$10,192,987)	(\$8,489,453)	(\$14,612,233)	(\$30,595,914)	\$110,827,289
Capital and Reserve Movements						
Capital Expenditure	\$0	\$0	\$0	\$0	\$0	\$56,103,849
Loan repayments	\$0	\$0	\$0	\$0	\$0	\$1,366,500
Loan Borrowings	\$0	\$0	\$0	\$0	\$0	\$0
Proceeds from sale of assets	\$0	\$0	\$0	\$0	\$0	(\$3,261,250)
Book Value Assets Sold	\$0	\$0	\$0	\$0	\$0	\$3,261,250
Net transfers to (from reserves)	\$0	\$0	\$0	\$0	\$0	\$6,297,917
Net Result (Including Depreciation)	(\$8,532,049)	(\$10,192,987)	(\$8,489,453)	(\$14,612,233)	(\$30,595,914)	\$47,059,023
Add back: Non-cash Items	\$8,762	\$31,278	\$444,554	\$449,998	\$2,267,717	\$22,261,250
Cash Budget Surplus / (Deficit)	(\$8,523,287)	(\$10,161,709)	(\$8,044,899)	(\$14,162,235)	(\$28,328,197)	\$69,320,273

Budget Summary - General Managers Directorate	Total	General Manager	Communication & Events	Major Projects	Project Management Office	Executive Services	People and Organisational Culture
Income from continuing operations							
Rates and Annual Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0
User Charges and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest and Investment Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$15,000	\$0	\$15,000	\$0	\$0	\$0	\$0
Grants and Contributions - Operational	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Grants and Contributions - Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total income from continuing operations	\$75,000	\$0	\$15,000	\$0	\$0	\$0	\$60,000
Expenses from continuing operations							
Employee benefits and on-costs	\$5,666,423	\$358,190	\$1,222,759	\$333,211	\$358,570	\$492,421	\$2,901,272
Borrowing Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Material and Contracts	\$1,789,705	\$17,000	\$1,363,800	\$6,320	\$55,000	\$115,995	\$231,590
Depreciation and Amortisation	\$8,762	\$0	\$8,762	\$0	\$0	\$0	\$0
Other Expenses	\$1,142,159	\$6,810	\$125,555	\$15,970	\$13,300	\$809,544	\$170,980
Total expenses from continuing operations	\$8,607,049	\$382,000	\$2,720,876	\$355,501	\$426,870	\$1,417,960	\$3,303,842
Net operating profit, (loss) for the year	(\$8,532,049)	(\$382,000)	(\$2,705,876)	(\$355,501)	(\$426,870)	(\$1,417,960)	(\$3,243,842)
Capital and Reserve Movements							
Capital Expenditure	\$0						
Loan repayments	\$0						
Loan Borrowings	\$0						
Proceeds from sale of assets	\$0						
Book Value Assets Sold	\$0						
Net transfers to (from reserves)	\$0						
Net Result (Including Depreciation)	(\$8,532,049)	(\$382,000)	(\$2,705,876)	(\$355,501)	(\$426,870)	(\$1,417,960)	(\$3,243,842)
Add back: Non-cash Items	\$8,762	\$0	\$8,762	\$0	\$0	\$0	\$0
Cash Budget Surplus / (Deficit)	(\$8,523,287)	(\$382,000)	(\$2,697,114)	(\$355,501)	(\$426,870)	(\$1,417,960)	(\$3,243,842)

Budget Summary - City Futures	Total	City Futures Directorate	Strategic Planning	Development Assessment	Certification	City Infrastructure	Property
Income from continuing operations							
Rates and Annual Charges	\$160,000	\$160,000	\$0	\$0	\$0	\$0	\$0
User Charges and Fees	\$5,527,400	\$0	\$285,000	\$2,348,150	\$1,076,750	\$1,165,000	\$652,500
Interest and Investment Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$1,905,225	\$0	\$187,500	\$92,175	\$0	\$0	\$1,625,550
Grants and Contributions - Operational	\$106,000	\$0	\$50,000	\$0	\$0	\$56,000	\$0
Grants and Contributions - Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total income from continuing operations	\$7,698,625	\$160,000	\$522,500	\$2,440,325	\$1,076,750	\$1,221,000	\$2,278,050
Expenses from continuing operations							
Employee benefits and on-costs	\$14,129,569	\$458,482	\$2,812,204	\$4,635,892	\$1,620,471	\$3,643,569	\$958,952
Borrowing Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Material and Contracts	\$2,124,151	\$873,000	\$309,667	\$291,176	\$25,000	\$124,943	\$500,365
Depreciation and Amortisation	\$31,278	\$259	\$203	\$82	\$82	\$30,612	\$40
Other Expenses	\$1,606,614	\$66,520	\$413,174	\$170,391	\$167,228	\$178,490	\$610,812
Total expenses from continuing operations	\$17,891,612	\$1,398,261	\$3,535,248	\$5,097,540	\$1,812,781	\$3,977,614	\$2,070,168
Net operating profit, (loss) for the year	(\$10,192,987)	(\$1,238,261)	(\$3,012,748)	(\$2,657,215)	(\$736,031)	(\$2,756,614)	\$207,882
Capital and Reserve Movements							
Capital Expenditure	\$0						
Loan repayments	\$0						
Loan Borrowings	\$0						
Proceeds from sale of assets	\$0						
Book Value Assets Sold	\$0						
Net transfers to (from reserves)	\$0						
Net Result (Including Depreciation)	(\$10,192,987)	(\$1,238,261)	(\$3,012,748)	(\$2,657,215)	(\$736,031)	(\$2,756,614)	\$207,882
Add back: Non-cash Items	\$31,278	\$259	\$203	\$82	\$82	\$30,612	\$40
Cash Budget Surplus / (Deficit)	(\$10,161,709)	(\$1,238,002)	(\$3,012,545)	(\$2,657,133)	(\$735,949)	(\$2,726,002)	\$207,922

Budget Summary - City Life	Total	City Life Directorate	Community Capacity Building	Recreation & Community Services	Compliance	Libraries & Customer Service
Income from continuing operations						
Rates and Annual Charges	\$0	\$0	\$0	\$0	\$0	\$0
User Charges and Fees	\$4,332,397	\$0	\$0	\$3,430,000	\$826,165	\$76,232
Interest and Investment Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$4,399,020	\$0	\$19,020	\$138,500	\$4,241,500	\$0
Grants and Contributions - Operational	\$2,433,394	\$0	\$49,000	\$2,000,000	\$0	\$384,394
Grants and Contributions - Capital	\$0	\$0	\$0	\$0	\$0	\$0
Total income from continuing operations	\$11,164,811	\$0	\$68,020	\$5,568,500	\$5,067,665	\$460,626
Expenses from continuing operations						
Employee Costs	\$14,722,985	\$397,756	\$1,294,684	\$4,116,633	\$3,555,903	\$5,358,009
Borrowing Costs	\$0	\$0	\$0	\$0	\$0	\$0
Material and Contracts	\$1,979,850	\$500	\$335,130	\$699,800	\$519,100	\$425,320
Depreciation and Amortisation	\$444,554	\$0	\$28,286	\$157	\$1,906	\$414,205
Other Expenses	\$2,506,875	\$10,500	\$387,540	\$915,860	\$944,285	\$248,690
Total expenses from continuing operations	\$19,654,264	\$408,756	\$2,045,640	\$5,732,450	\$5,021,194	\$6,446,224
Net operating profit, (loss) for the year	(\$8,489,453)	(\$408,756)	(\$1,977,620)	(\$163,950)	\$46,471	(\$5,985,598)
Capital and Reserve Movements						
Capital Expenditure	\$0					
Loan repayments	\$0					
Loan Borrowings	\$0					
Proceeds from sale of assets	\$0					
Book Value Assets Sold	\$0					
Net transfers to (from reserves)	\$0					
Net Result (Including Depreciation)	(\$8,489,453)	(\$408,756)	(\$1,977,620)	(\$163,950)	\$46,471	(\$5,985,598)
Add back: Non-cash Items	\$444,554	\$0	\$28,286	\$157	\$1,906	\$414,205
Cash Budget Surplus / (Deficit)	(\$8,044,899)	(\$408,756)	(\$1,949,334)	(\$163,793)	\$48,377	(\$5,571,393)

Budget Summary - City Performance	Total	City Performance Directorate	Finance	Governance & Risk	Information Technology	Procurement
Income from continuing operations						
Rates and Annual Charges	\$0	\$0	\$0	\$0	\$0	\$0
User Charges and Fees	\$311,700	\$0	\$310,500	\$1,200	\$0	\$0
Interest and Investment Revenue	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$75,500	\$0	\$75,500	\$0	\$0	\$0
Grants and Contributions - Operational	\$0	\$0	\$0	\$0	\$0	\$0
Grants and Contributions - Capital	\$0	\$0	\$0	\$0	\$0	\$0
Total income from continuing operations	\$387,200	\$0	\$386,000	\$1,200	\$0	\$0
Expenses from continuing operations						
Employee Costs	\$7,713,048	\$373,287	\$2,567,201	\$2,407,203	\$1,674,996	\$690,361
Borrowing Costs	\$0	\$0	\$0	\$0	\$0	\$0
Material and Contracts	\$3,751,877	\$3,000	\$779,600	\$1,011,880	\$1,922,400	\$34,997
Depreciation and Amortisation	\$449,998	\$0	\$0	\$7,537	\$435,000	\$7,461
Other Expenses	\$3,084,510	\$11,050	\$674,960	\$2,094,060	\$258,970	\$45,470
Total expenses from continuing operations	\$14,999,433	\$387,337	\$4,021,761	\$5,520,680	\$4,291,366	\$778,289
Net operating profit, (loss) for the year	(\$14,612,233)	(\$387,337)	(\$3,635,761)	(\$5,519,480)	(\$4,291,366)	(\$778,289)
Capital and Reserve Movements						
Capital Expenditure	\$0					
Loan repayments	\$0					
Loan Borrowings	\$0					
Proceeds from sale of assets	\$0					
Book Value Assets Sold	\$0					
Net transfers to (from reserves)	\$0					
Net Result (Including Depreciation)	(\$14,612,233)	(\$387,337)	(\$3,635,761)	(\$5,519,480)	(\$4,291,366)	(\$778,289)
Add back: Non-cash Items	\$449,998	\$0	\$0	\$7,537	\$435,000	\$7,461
Cash Budget Surplus / (Deficit)	(\$14,162,235)	(\$387,337)	(\$3,635,761)	(\$5,511,943)	(\$3,856,366)	(\$770,828)

Budget Summary - Presentations	Total	City Presentation Directorate	Nursery	Airport Business Unit	Waste & Cleansing Service	City Works	Parks and Open Spaces
Income from continuing operations							
Rates and Annual Charges	\$26,389,770	\$0	\$0	\$0	\$26,389,770	\$0	\$0
User Charges and Fees	\$3,009,569	\$0	\$0	\$0	\$1,293,899	\$1,650,670	\$65,000
Interest and Investment Revenue	\$58,650	\$0	\$0	\$0	\$58,650	\$0	\$0
Other Revenue	\$6,433,114	\$0	\$68,000	\$6,335,106	\$0	\$30,008	\$0
Grants and Contributions - Operational	\$1,511,288	\$0	\$0	\$0	\$393,090	\$1,118,198	\$0
Grants and Contributions - Capital	\$1,014,692	\$0	\$0	\$0	\$0	\$1,014,692	\$0
Total income from continuing operations	\$38,417,083	\$0	\$68,000	\$6,335,106	\$28,135,409	\$3,813,568	\$65,000
Expenses from continuing operations							
Employee Costs	\$30,431,432	\$1,065,650	\$112,002	\$5,099,106	\$5,626,373	\$7,878,834	\$10,649,467
Borrowing Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Material and Contracts	\$31,594,903	\$10,510	\$4,500	\$2,150,000	\$21,966,497	\$5,569,764	\$1,893,632
Depreciation and Amortisation	\$2,267,717	\$0	\$0	\$0	\$189,628	\$2,078,089	\$0
Other Expenses	\$4,718,945	(\$306,670)	\$66,230	\$301,000	\$2,403,165	(\$593,961)	\$2,849,181
Total expenses from continuing operations	\$69,012,997	\$769,490	\$182,732	\$7,550,106	\$30,185,663	\$14,932,726	\$15,392,280
Net operating profit, (loss) for the year	(\$30,595,914)	(\$769,490)	(\$114,732)	(\$1,215,000)	(\$2,050,254)	(\$11,119,158)	(\$15,327,280)
Capital and Reserve Movements							
Capital Expenditure	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Loan repayments	\$0						
Loan Borrowings	\$0						
Proceeds from sale of assets	\$0						
Book Value Assets Sold	\$0						
Net transfers to (from reserves)	\$0						
Net Result (Including Depreciation)	(\$30,595,914)	(\$769,490)	(\$114,732)	(\$1,215,000)	(\$2,050,254)	(\$11,119,158)	(\$15,327,280)
Add back: Non-cash Items	\$2,267,717	\$0	\$0	\$0	\$189,628	\$2,078,089	\$0
Cash Budget Surplus / (Deficit)	(\$28,328,197)	(\$769,490)	(\$114,732)	(\$1,215,000)	(\$1,860,626)	(\$9,041,069)	(\$15,327,280)

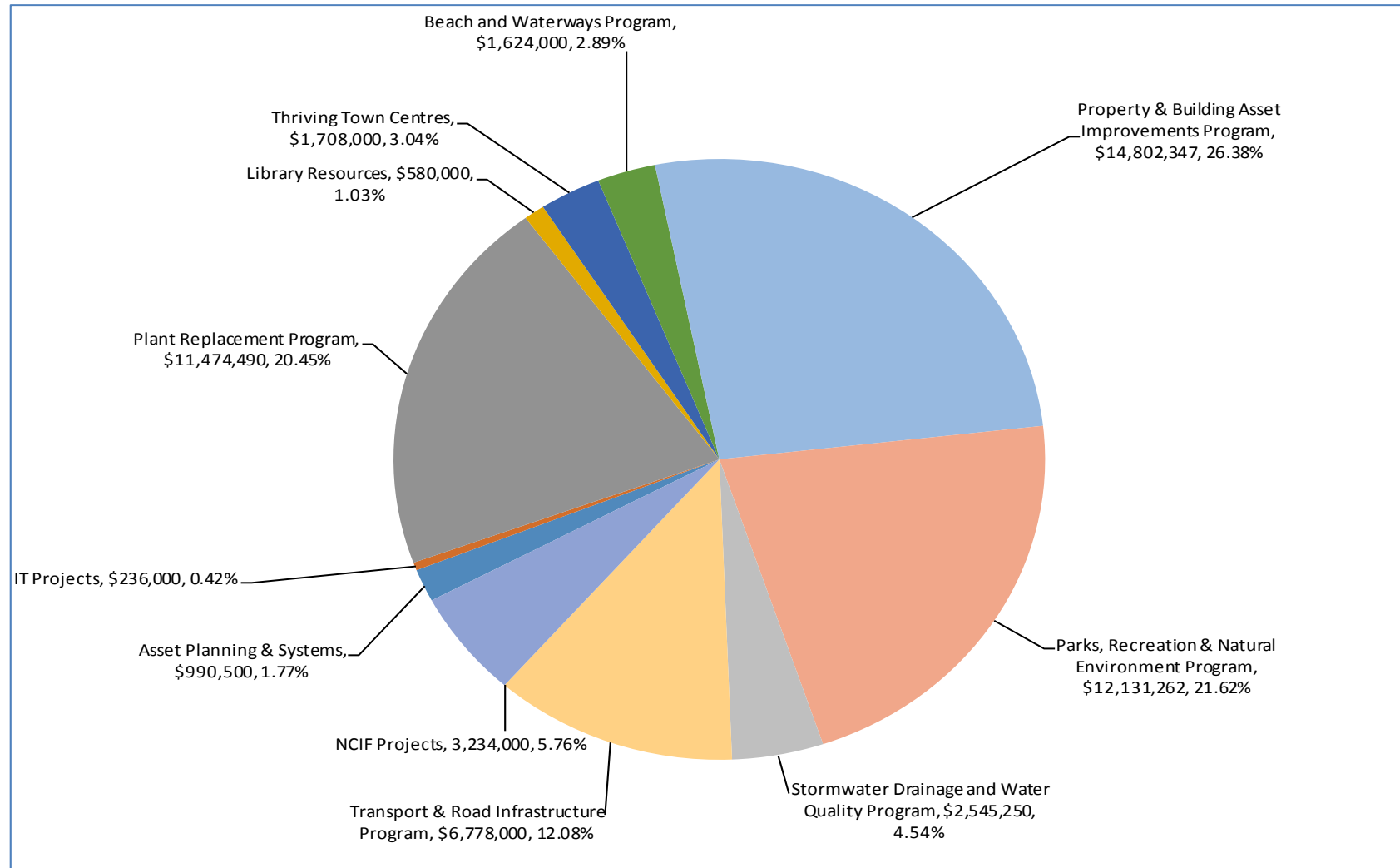
Budget Summary - Corporate	Total	General Purpose Revenue	Corporate Income & Expenditure	Capital Revenue	Capital Expenditure
Income from continuing operations					
Rates and Annual Charges	\$84,322,601	\$84,322,601			
User Charges and Fees	\$0	\$0			
Interest and Investment Revenue	\$6,459,990	\$6,459,990			
Other Revenue	\$4,519,070		\$4,519,070		
Grants and Contributions - Operational	\$4,578,155	\$4,578,155			
Grants and Contributions - Capital	\$39,103,000		\$39,103,000		
Total income from continuing operations	\$138,982,816	\$95,360,746	\$43,622,070	\$0	\$0
Expenses from continuing operations					
Employee Costs	\$590,141		\$590,141		
Borrowing Costs	\$342,000		\$342,000		
Material and Contracts	\$2,718,864		\$2,718,864		
Depreciation and Amortisation	\$19,000,000		\$19,000,000		
Other Expenses	\$5,504,522		\$5,504,522		
Total expenses from continuing operations	\$28,155,527	\$0	\$28,155,527	\$0	\$0
Net operating profit, (loss) for the year	\$110,827,289	\$95,360,746	\$15,466,543	\$0	\$0
Capital and Reserve Movements					
Capital Expenditure	\$56,103,849				\$56,103,849
Loan repayments	\$1,366,500		\$1,366,500		
Loan Borrowings	\$0				
Proceeds from sale of assets	(\$3,261,250)			(\$3,261,250)	
Book Value Assets Sold	\$3,261,250			\$3,261,250	
Net transfers to (from reserves)	\$6,297,917		\$6,297,917		
Net Result (Including Depreciation)	\$47,059,023	\$95,360,746	\$7,802,126	\$0	(\$56,103,849)
Add back: Non-cash Items	\$22,261,250	\$0	\$19,000,000	\$3,261,250	\$0
Cash Budget Surplus / (Deficit)	\$69,320,273	\$95,360,746	\$26,802,126	\$3,261,250	(\$56,103,849)

Capital Projects Program 2017/18

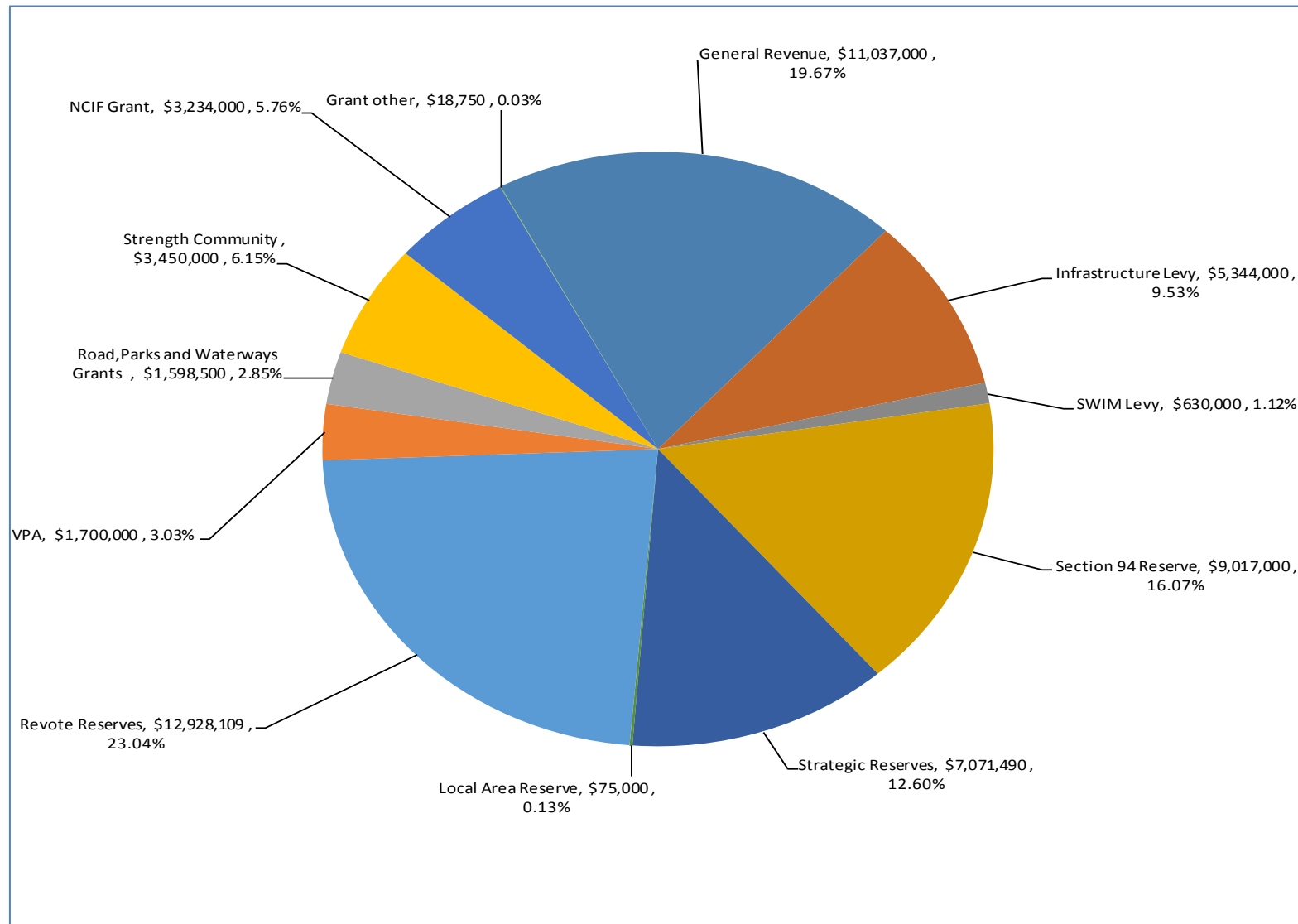
Summary of Expenditure

Projects	2017/18
Asset Planning & Systems	\$ 990,500
IT Projects	\$ 236,000
Plant Replacement Program	\$ 11,474,490
Library Resources	\$ 580,000
Thriving Town Centres	\$ 1,708,000
Beach and Waterways Program	\$ 1,624,000
Property & Building Asset Improvements Program	\$ 14,802,347
Parks, Recreation & Natural Environment Program	\$ 12,131,262
Stormwater Drainage and Water Quality Program	\$ 2,545,250
Transport & Road Infrastructure Program	\$ 6,778,000
NCIF Projects	\$ 3,234,000
Total Capital Projects Expenditure	\$ 56,103,849

Allocation of capital expenditure



Capital funding sources



Asset Replacement and Sales

In making any decision in regard to asset replacement and sales Council will weigh up the benefits and costs of the different options available to produce the optimal outcome. In some situations Council will simply want to select the lowest cost solution, but in doing so it is important for Council to recognise the time cost of money.

Additionally, Council will consider whether there are any non-financial factors which may need to be analysed. Therefore, many asset replacement and sales decisions may require multi-criteria analysis, which may include:

- the trade offs between unplanned and planned maintenance expenditure and asset renewal
- the lifecycle cost of the asset when making new asset decisions
- the benefits and costs of alternative asset options for major projects, even if the benefits are described in a qualitative rather than a quantitative way
- benefit-cost and least-cost analysis applied for major capital works projects
- optimal timing of capital works, particularly asset renewals
- addressing financial planning and capital expenditure guidelines pursuant to the Local Government Act 1993.

Plant and Equipment Replacement Program

Council's objective is to ensure Council's major motor vehicle and plant fleet is managed at the least financial and environmental cost, while satisfying the operational needs of Council. It is anticipated that the 2017/18 proceeds from sales of plant and equipment will amount to \$3,261,250.

Motor Vehicle Replacement

Motor Vehicle	Replacement
Sedans/Station Wagons	24 months or 40,000kms
Utilities	36 months or 60,000kms

Environmental Impact

Council where possible will purchase vehicles that meet the following CO2 emission and fuel consumption standards.

Vehicle Size	CO2 Emission per kilometre	Fuel Consumption per 100 kilometres
Small Vehicle	Less than 180g	6.9
Medium Vehicle	Less than 227g	9.3
Large Vehicle	Less than 240g	13.1

Plant Replacement

The new Council will review the replacement policy for major plant items to achieve a harmonised approach. Current indications are that a seven (7) year cycle may be appropriate. However, this may depend on the expected life span at time of purchase and the actual condition of the item. The selection of major plant items is to include the consideration of safety as well as operating needs, spare parts and repair support. All major plant items are to be evaluated prior to purchase.

Computers and Related Equipment have a replacement cycle of about 3-4 years.

Land and Buildings

Land and buildings held for commercial or strategic purposes are periodically reviewed to ensure they continue to meet Council's changing needs and yield acceptable rates of return. The new Council will investigate its need to divests, or invests, in assets to meet the anticipated future needs of the community.

8.4 Revenue Policy

Rating Policy

General Overview

For the rating year commencing 1 July 2017, IPART has determined that the rate pegging limit will be 1.5%.

The Rating Policy of Bayside Council has been prepared in compliance with the Policy of the NSW Government as expressed in the:- Local Government (Bayside) Proclamation 2016; Local Government Act 1993 as amended, particularly section 218CB and; Minister's Determination to Maintain Rate Path. Council has applied the rating structure of the former Botany Bay City Council to all land previously the subject of valuations made under section 28 of the Valuation of Land Act 1916.

In achieving this requirement, rates for any land in:-

The former City of Botany Bay has been calculated using the rate pegging limit of 1.5% determined by IPART,

The former Rockdale City Council has been calculated in accordance with the final year of the four (4) year special rate variation (SRV) previously approved by IPART where Council can increase its overall rate income by 6% (including the rate pegging limit). The rate income above the rate pegging limit is to be collected via the Infrastructure Levy

The rating projections are correct as at 8 April 2017. Council will continue to process adjustments to its rating records (to account for any newly ratable land) in accordance with its legislative requirements until such time as the Operational Plan is adopted. As a consequence minor changes may be made to the ad-valorem rates so that Council stays within the increase limits detailed above.

For land in the former Rockdale City Council

Rate Type	Category	Land Value (\$)	Rate Income (\$)	Ad-valorem rates or Minimum Rate
Ordinary Minimum Rates	Residential	4,713,564,061	14,919,234	\$712.95
	Business	82,511,442	406,788	\$712.95
	Farmland	0	0	\$712.95
Ordinary Ad valorem Rates	Residential	18,141,427,677	24,334,820	0.0013414
	Business	1,770,367,972	4,489,470	0.0025359
	Farmland	5,018,000	6,859	0.0013668
Community Safety Levies	Residential Base + Residential Ad valorem	n/a 22,854,991,738	196,478 187,214	\$4.74 0.0000082
	Business Base + Business Ad valorem	n/a 1,852,879,414	8,722 27,970	\$4.74 0.0000151
	Farmland Base + Farmland Ad valorem	n/a 5,018,000	24 39	\$4.74 0.0000077
	Residential Base + Residential Ad valorem	n/a 22,854,991,738	2,879,601 6,952,289	\$69.47 0.0003042
	Business Base + Business Ad valorem	n/a 1,852,879,414	127,825 909,755	\$69.47 0.0004910
	Farmland Base + Farmland Ad valorem	n/a 5,018,000	347 1,476	\$69.47 0.0002941
Infrastructure Levies	Arnccliffe	25,755,702	19,108	0.0007419
	Banksia	5,252,890	2,264	0.0004311
	Bexley	48,589,070	36,325	0.0007476
	Brighton Le Sands	109,048,591	88,918	0.0008154
	Kingsgrove	40,160,460	22,819	0.0005682
	Ramsgate	34,253,002	9,097	0.0002656
	Ramsgate Beach Base + Ad valorem	n/a 43,905,920	11,786 11,591	\$240.54 0.0002640
	Rockdale	336,167,520	261,167	0.0007769
	West Botany	97,124,860	44,842	0.0004617
TOTAL YIELD			55,956,828	

For Airport Land in the former Rockdale City Council

Business – Airport rating category - An ad-valorem rate of 0.013863155.

With respect to those parts of Sydney Airport which are within the Rockdale Valuation District 'the amount which would be payable for rates as if such rates were leviable or payable' is to be calculated using the Rockdale Business Airport ad-valorem rate of 0.013863155.

Safer City Program (funded by the Community Safety Levy) for land in the former Rockdale City Council

This levy which is funded by a Special Rate Variation, which came into effect on 1 July 2007 and continues in perpetuity, will yield approximately \$420,447 for the 2017/2018 rating year. The Safer City Program comprises of four key components:

- Graffiti – Assess and Remove Graffiti (provides for 12,000 m² per year)
- CCTV – Maintenance Costs, and Coordination of Facility
- Safer Places – Undertake Safety Audits and Identify Improvement Measures. Works identified are to be prioritised and scheduled as part of the Capital Works Program
- Community Education – Raising Awareness through community programs.

Asset Rehabilitation and Improvements Program (funded by the Infrastructure Levy) for land in the former Rockdale City Council

This levy which is funded by a Special Rate Variation which came into effect on 1 July 2007 and which is to be supplemented by a further Special Rate Variation granted for the 4 years from the 1st July 2014, will yield approximately \$10,871,293 for the 2017/2018 rating year. A detailed 4 year program listing individual projects has been developed which is reviewed annually.

For land in the Former City of Botany Bay

Rate Type	Category	Land Value (\$)	Rate Income (\$)	Minimum rate	Ad-valorem rates or Minimum Rate
Ordinary Rates	Residential	9,073,704,773	11,244,690	513.59	0.00089137
	Business A	1,662,119,596	5,527,686	513.59	0.00306146
	Business B	1,430,690,000	4,612,357	513.59	0.00322177
	Business C	6,000,000	5,893	513.59	0.00098211
	Business A Mascot Precinct	232,232,037	393,576	513.59	0.00162237
	Business B Mascot Precinct	435,450,000	692,731	513.59	0.00159084
	Business Port Botany	327,500,100	2,623,135	513.59	0.00800842
	Business Banksmeadow Industrial	202,039,055	742,863	513.59	0.00367410
	Business Banksmeadow Industrial (B)	396,390,000	1,566,446	513.59	0.00395178
	Business Banksmeadow Industrial Nth	9,230,000	35,694	513.59	0.00386721
	Business Banksmeadow Industrial Nth (B)	182,570,000	898,186	513.59	0.00491968
Special Rates	Mascot Mainstreet	72,683,200	102,584		0.00141139
	Mascot Local Parking	72,683,200	102,584		0.00141139
TOTAL YIELD			28,548,425		

For Airport Land in the Former City of Botany Bay

Income to be generated by the Business – Airport rating category is to be calculated using the Business Port Botany ad-valorem rate of 0.00800842 and minimum rate of \$513.59.

With respect to those parts of Sydney Airport which are within the Botany Valuation District 'the amount which would be payable for rates as if such rates were leviable or payable' is to be calculated using the Business Port Botany ad-valorem rate of 0.00800842 and the minimum rate of \$513.59.

For land in Bayside Council

Pensioner Rebates

Each year Council is required to grant a pension rebate to ratepayers deemed eligible under the provisions of the Local Government Act 1993. The rebate is calculated as 50 per cent of the ordinary rates and waste charges levied, up to a maximum of \$250.00 per annum.

Interest on Overdue Rates

For the 2017/2018 rating year, interest is to be charged at the rate specified by the Office of Local Government being 7.5%. The rate set for the 2017/2018 rating year is 7.5% p.a.

Hardship Policy

Council recognises that from time to time certain ratepayers may have difficulty in paying their Council rates and charges. The Local Government Act allows Council to provide a range of assistance to these ratepayers in circumstances detailed in our Hardship Policy.

Local Area Rates

Special rates are levied on identified local businesses to cover the cost of any works, services, facilities or activities carried out and for the benefit of specific local business areas. Rates collected are principally used for, but not limited to, providing the following works:

- Provision and maintenance of car parking facilities
- Street scaping and beautification of shopping centres.

Annual Charges Policy

Domestic Waste Management Service Charge

Section 496 of the Act requires Council to levy a charge on each residential parcel of land for which the service is available, regardless of whether or not the garbage and recycling collection service is used. This charge will be recovered via the domestic waste admin fee. Until the 1st July 2017, the minimum charge collected by the former City of Botany Bay was the bin fee.

Section 502 of the Act allows Council to levy users of the service an annual waste charge dependent upon the number of waste bins being utilised.

It is important to note that until such time as the services provided to residents of the new Council are harmonised, the waste fees applicable to each residential parcel of land will vary.

The domestic waste fees proposed for the 2017/2018 rating year are:-

Annual Domestic Waste Charges	Former Rockdale City		Former City of Botany Bay	
	2016/17	2017/18	2016/17	2017/18
Domestic Administration Fee	\$112.00	\$117.00	n/a	\$117.00
240L Domestic Waste Bin Service	\$331.00	\$333.00	\$481.00	\$371.00
Additional 240L Domestic Waste Bin Service	\$322.00	\$333.00	\$539.00	\$371.00
Strata Unit Domestic Waste Bin Service	\$331.00	\$333.00	\$481.00	\$371.00
Non-strata Unit Domestic Waste Bin Service	\$331.00	\$333.00	\$481.00	\$371.00
Additional non-strata 240L Domestic Waste Bin Service	\$322.00	\$333.00	\$539.00	\$371.00
240L Non-rateable Waste Bin Service	\$443.00	\$450.00	\$481.00	\$488.00
Additional 240L Non-rateable Waste Bin Service	\$322.00	\$333.00	\$539.00	\$371.00

These charges only cover the cost of providing this service and are influenced by factors such as collection contract price, tipping fees, government levies and the associated costs of recycling. Council is committed to supplying a cost effective waste service and complying with objectives of the Waste Avoidance and Resource Recovery Act 2001.

Commercial Waste and Recycling Service Charges

Bayside Council also offers standard and flexible waste and recycling collection services for non-residential properties, such as businesses or commercial premises.

A Standard Commercial Waste Service Agreement provides a weekly kerbside garbage and organics recovery (red lid) bin, and fortnightly recycling (yellow lid) bin collection service for non-residential properties.

A Flexible Commercial Waste Service Agreement provides greater flexibility and capacity than the standard kerbside collection, as bins can be picked up as many times per week as required. Larger waste bins are also available.

Please refer to Bayside Council's Commercial Waste fees and charges for 2017/18 for specific pricing options available.

Business or commercial refuse (including recyclable materials) is defined as generated as part of ordinary business activities. It does not include:

- Construction and demolition waste,
- Waste defined by the NSW EPA Waste Classification Guidelines 2014 as special waste, such as clinical and related waste (including pharmaceutical and sharps), asbestos and tyres,
- Liquid waste, and
- Restricted solid waste.

A Commercial Waste Service is an optional service that Council can provide to businesses within the local government area. As a non-residential property, a business owner has the opportunity to choose and use any third party waste collection provider and opt not to use the Commercial Waste Service options provided by Council.

The commercial waste fees proposed for the 2017/2018 rating year are:

Commercial Waste and Recycling Service Charges	2016/2017 (GST exempt)	2017/2018 (GST exempt)
KERB SIDE COLLECTION		
240L Commercial Waste Bin Service	\$741.76	\$752.90
Additional 240L Commercial Waste Bin Service	\$741.76	\$752.90
Strata Unit Commercial Waste Bin Service	\$741.76	\$752.90
Non-strata Unit Commercial Waste Bin Service	\$741.76	\$752.90
Additional non-strata 240L Commercial Waste Bin Service	\$741.76	\$752.90
ON PROPERTY COLLECTION		
240L Commercial Waste Bin Service	\$766.29	\$777.80
Additional 240L Commercial Waste Bin Service	\$766.29	\$777.80
Strata Unit Commercial Waste Bin Service	\$766.29	\$777.80
1,100L Commercial Waste Bin Service	\$2,441.39	\$2,478.00

Note: Council also provides additional commercial waste and recycling services on a per lift basis whereby bins can be emptied more often than the above mentioned scheduled service. These additional lifts will be charged in accordance with section 502 which allows Council to 'charge for a service referred to in section 496 or 501 according to the actual use of the service'. Details of these charges, which will be levied via a sundry debtor invoice payable within thirty (30) days, can be found in the Waste Section of Council's 2017/2018 Fees and Charges.

Stormwater levy

Council charges a Stormwater Levy to every household and business in accordance with the policy gazetted by the then Minister in October 2005 to improve the management of stormwater.

The maximum amounts of the Levy are set by Legislation and is outside the capped rates to improve the management of stormwater. The Stormwater Levy enables Council to undertake significant improvements to the stormwater system to provide a cleaner and safer environment for the benefit of owners, residents and visitors.

The stormwater levies proposed for the 2017/2018 rating year are:-

Residential Properties										
Units/Strata						\$12.50 per lot				
Single Dwellings						\$25.00 per assessment				
Business Properties										
Units/Strata		Total fee for entire building (using calculation for business premises below) apportioned by the unit entitlement or \$5 per lot (whichever is the greater)								
Business Premises		\$25 per 350m ² of site area, to a maximum of \$250 (see table below)								
Land size (m ²)	Up to 350	Up to 700	Up to 1050	Up to 1400	Up to 1750	Up to 2100	Up to 2450	Up to 2800	Up to 3150	> 3151 or over
Charge per year	\$25	\$50	\$75	\$100	\$125	\$150	\$175	\$200	\$225	\$250

For businesses over 3,500m² the full levy will be applied and then discounted to the maximum levy of \$250 per year. This provides an incentive for larger businesses to recycle their stormwater onsite rather than off site. For those properties that choose not to recycle, Council has the option of reducing the discount and therefore increasing the levy for individual assessments.

Section 94 Development Contributions

Section 94 of the Environmental Planning and Assessment Act (1979) enables Council to levy contributions for public amenities and services required as a consequence of development. These contributions can be spent on such items as:

- Recreational facilities (including open space acquisitions and embellishments)
- Stormwater and Pollution Control Facilities
- Town Centre/Street scaping Improvements
- Community Facilities & Car Parking
- Roads and Traffic Management Facilities
- Wolli Creek Redevelopment
- Plan Administration and Project Management.

Section 94A Development Contributions

The section 94A Plans allows Council to collect a levy (between ½ per cent - 1.0 per cent) on development proposals that don't pay section 94 contributions, which was prepared in accordance with the Environmental Planning and Assessment Act (1979).

Work on Private land

Council carries out work on private land on a cost recovery basis subject to the provisions of the Local Government Act (1993) unless there are extenuating circumstances.

Rating of Gas Mains

Council charges AGL in accordance with the rating of gas mains provisions.

Commercial Activities

Council does not conduct any significant activities of a business or commercial nature outside its core business.

Other Fees and Charges

Apart from the Rates and Charges outlined above, the full schedule of fees and charges is published separately to this document.

Financial Assistance given by Council

Council may provide financial and other support to individuals, community groups and business entities. In line with Section 356 of the Local Government Act, Council may, by way of resolution, contribute money or otherwise grant financial assistance.

Council's Financial Assistance Policy governs the provision of financial assistance to individuals, community groups and business entities.

The Financial Assistance Program provides for the following categories of financial assistance:

- Community Grants - where community groups or business entities can apply for financial assistance to stage not-for-profit civic, community or cultural events which addresses a community need or objective identified in Council's adopted strategic and other plans;
- Donations - where members of the public or community groups can apply for financial assistance to meet a portion of the costs of hiring a Council or community facility to conduct social, recreational, cultural or other not-for-profit activities;

- Subsidies
- In-kind Support

In addition to these categories of financial assistance, Council has a Rental Assessment and Subsidy Policy (RASP) providing a property rental subsidy based on specific criteria under the Policy as well as a Community Facilities Occupancy Renewal Policy.

The Program of financial assistance also provides an annual Mayoral Schools Academic Award to schools within the Local Government Area.

There are other concessions (including the waiving of fees) for certain categories of community organisations that apply for short-term permits (such as bookings of Council's facilities) are set by Council's annually adopted Fees and Charges, and may include a subsidy of 50% for charities and not-for-profit community organisations.

9 Capital Projects Program

Program	Sub-Program	Project Narration
Asset Planning & Systems	Asset Forward Planning	2-Dimensional Flood Study Review of the Bardwell Creek Drainage Catchment
		Cooks River Crossing Cycleway Feasibility - contribution from Bayside to Inner West
		Mascot Carparking Study - Mascot Town Centre precinct
		Open Space & Recreation Needs Analysis - Key site assessments: Botany Leisure Centre; Botany Golf Course and Mutch Park Squash Centre and Amenities
		Prepare design for future asset development programs - PROGRAM
	Asset Minor Works	For minor renewal projects outside the normal sub-programs but related to asset development - PROGRAM
		For small projects outside the normal sub-programs but related to asset development - PROGRAM
Beaches & Waterways	Foreshore Infrastructure	Asset Protection of the Sandringham Seawall
		Brighton Boardwalk Decking Rehabilitation Stage 2
		Cook Park Dune Restoration - Bestic to Rowley & Rowley to Bruce
		Foreshore Access improvement - Riverside Drive
		Preliminary investigations for environmental seawall at Cahill Pk
	Foreshore Swim Enclosures	Renewal of swimming enclosures including installation of piles, improving accessories, nets and associated infrastructure.
Buildings		AMAC Building - Construction of New Lift

Program	Sub-Program	Project Narration
	Building Renewal & Rehabilitation	Arncliffe Pre School - rehabilitation of buildings
		Bexley Oval amenities & kiosk
		Booralee Park amenities & kiosk
		Botany Senior Citizens - construction of accessible toilet facilities
		Botany Town Hall - Construction of New Lift
		Boulevard Car Park Repairs and Investigations
		Building audits (condition, performance, haz. materials), including Childcare, Mascot Administration and Coronation Hall, etc
		Council accommodation - Hillsdale
		Council accommodation - Rockdale
		Eastgardens Library and Customer Service Centre
		Energy saving actions - community buildings
		Energy saving actions - general buildings
		General building rehabilitation - minor repairs
		Jack and Jill Pre-School - access ramp and improvements
		Jellicoe Park amenities & kiosk, and park embellishment
		Kyeemagh Boat Ramp Reserve amenities
		Old St Davids Church - refurbishment
		Peter Depena Amenities
		Peter Depena Reserve South Toilets - Demolition
		Rowland Park Amenities - renewal
		Scarborough Park amenities & kiosk - Production Avenue
		Scarborough Park Toilets (Barton Street) - Demolition
		Scott Park amenities
		Tonbridge Reserve amenities & kiosk
		Wilson's Cottage heritage restoration
		Water saving actions - community buildings

Program	Sub-Program	Project Narration
IT and Communications	Information Management	Implementation of the Information Management Strategy
Library Resources	Library Resources	Purchase of books and media
Open Spaces	Active Parks	Arncliffe Park, Synthetic playing surface
		Bicentennial Park synthetic surface
		Frys Reserve Cricket Nets renewal
		Hensley Athletic Field track surface assessments
		Mutch Park - AFL playing field
		Mutch Park skate facility
		Scarborough Infr. Renewal, (1) Austin field and (2) Scarborough Park at Production Lane
		Scarborough Park Cricket Nets renewal
		Topsoil and minor repairs to sportfield surfaces
	Cycleways	Cycleway diversions - Cook Park
		Rehabilitation of pavement, lines and signs for off-street cycleway, and cycle facilities - PROGRAM
		Safety Audit of Cook Park Cycleway (Clareville Ave to Bestic St)
		Sanoni Cycleway - Cook Park
	Natural Assets	Continuation of planting in accordance with Street Tree Masterplan
		Street Trees Masterplan Civil Implementation - East
	Natural Environments	Bado-Berong Creek regeneration
		Bardwell Valley regeneration
		Bicentennial Ponds regeneration
		Binnamitalong Gardens regeneration
		Central Scarborough Park regeneration
		Coolibah Reserve regeneration
		Frys Reserve regeneration

Program	Sub-Program	Project Narration
		Hawthorne Street Natural Area regeneration
		Lady Robinsons Beach regeneration
		Northern Wetland Corridor regeneration
		Rehabilitation and protection of the environment and natural areas to enhance biodiversity
		Sir Josephs Bank Park regeneration and rehabilitation - from environmental service order
		Stotts Reserve regeneration
	Passive Parks	Arncliffe Park Embellishment
		Arthur Park Embellishment and Playground
		Bicentennial Park - Basketball courts
		Cahill Park masterplan Implementation - Cahill Park lighting, pathways and embellishment
		Eastlakes Reserve embellishment
		Foreshore Safety Fencing - development of standard design for future replacement
		Lever St Reserve Embellishment and Playground
		Pine Park masterplan Implementation - Relocation of car parking and beachfront promenade
		Rehabilitation of open space and landscape infrastructure - (Sir Joseph Banks)
		Rhodes Reserve Embellishment and Playground
		Rowland Park Embellishment and Playground
		Scarborough Park Central Embellishment
		Seaforth Park - Embellishment stage 2
	Playgrounds	Cahill Park playground and footpaths
		Charles Daly Reserve Playground - renewal

Program	Sub-Program	Project Narration
		Gardiner Park Embellishment
		Kingsgrove Avenue Reserve Playground - Renewal
		Pine Park playground
		Safety renewals program to meet compliance requirements - PROGRAM
		Scott Park Playground - equipment replacement
		Shaw Street Reserve Playground - renewal
		Yamba Woorra Reserve Playground - Renewal
Plant, Fleet & Equipment	Fleet Replacement	Purchase of light vehicles in accordance with replacement program - SEPARATE REPORT
		Purchase of medium & heavy vehicles in accordance with replacement program - SEPARATE REPORT
Repayment of loans	Repayment of loans	Repay Ramsgate Beach loan
		Repay Wolli Creek loan
Roads & Transport	Bridges & Structures	Rehabilitation of Bridge piers and footings, deck, railings and ancillary items. Rehabilitation of Retaining walls including clearing weepholes annually. - PROGRAM
	Car Parks	Alfred St Nth car park Ramsgate Beach
		Cook Park - Banks St - Carpark Rehabilitation
		Rehabilitation and minor improvements to car parks in local centres - PROGRAM
	Kerb & Gutter	Reconstruction of sections of kerb and gutter - PROGRAM
	Pedestrian Access & Mobility	Undertake upgrades in various locations including kerb ramps, bus stops and pedestrian facilities - PROGRAM
	Road Pavements	Resheet and rehabilitation of local road pavements. Grant funds include the Australian Government's Roads to Recovery Program - PROGRAM

Program	Sub-Program	Project Narration
		Resheet and rehabilitation of regional road pavements. Grant funds provided under RMS regional road block grant and regional road repair fund - PROGRAM
	Street Lighting	Street lighting upgrades to improve traffic and road safety - PROGRAM
	Traffic & Road Safety	Installation of traffic devices as endorsed through the Bayside Traffic Committee, and urgent works - PROGRAM
		Mascot Cycleway (partnership between City of Sydney Council, Department of Education and Bayside Council)
		Rehabilitation of regulatory and advisory signs, linemarking and associated facilities, including on-road cycleways
		Robinson Street on-road cycleway connection (Grand Parade to O'Connell St)
		Wentworth Ave / Baker St / Page St intersections
		Wolli Creek, road and frontage works (one - way circuit & Willis Street)
Stormwater Drainage	Drainage Infrastructure	Citywide Condition assessment of pipe drains and open drains
		Excell St Drainage
		Investigation of Flood Mitigation Options for the Cadia Street drainage sub-catchment
		Upgrade of drainage infrastructure at Arncliffe Park, Arncliffe, in conjunction with Synthetic sportfield surface
	Water Quality	Servicing of Grease Pollution Traps and removal of collected materials
Town Centres	Street Furniture	Street Furniture Asset Inventory and Condition Assessment
	Thriving Town Centres	Arncliffe, Banksia, Priority Precinct - Strategic Infrastructure Planning
		Banksmeadow Town Centres rehabilitation
		O'Riordan Street - Underground overhead power

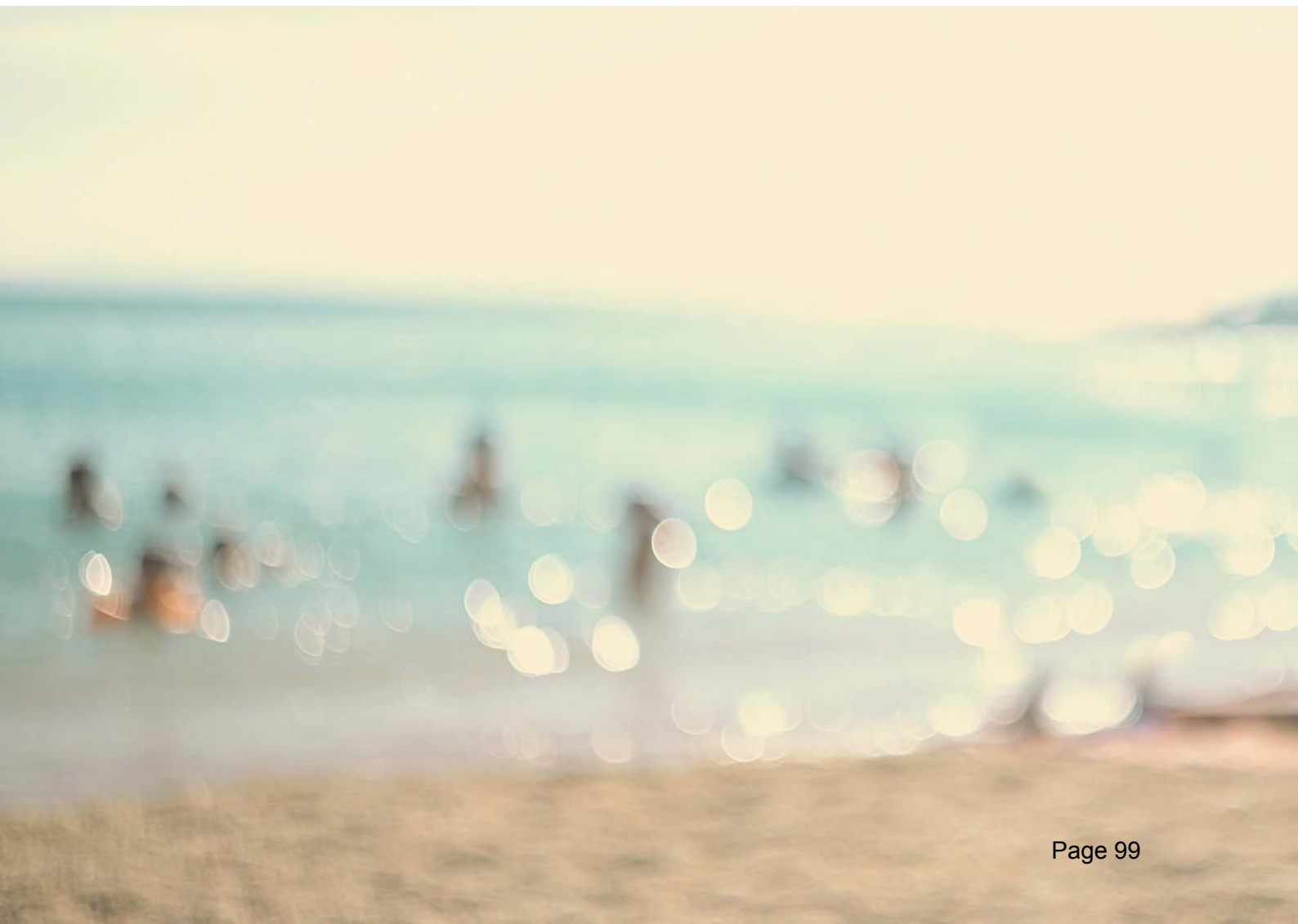
Program	Sub-Program	Project Narration
		Swinbourne Street Town Centre - Planning and design only (construction by developers)
		Town Centre Street Furniture - Repair and/or replacement of street furniture items
New Councils' Implementation Fund (NCIF)		Various projects



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Operational Plan 2017/18

Fees & Charges



Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Events		
Stall Site fee - Fee varies based on the type of event	10%	\$30 - \$400
Stall Equipment fee - based on individual stall holder requirements, charged at Councils incurred hire costs NOTE: Community Groups and Local Business within event footprint may be entitled to 50% reduction in site fees only.	10%	At Cost
Merchandise	10%	\$15 - \$200 \$3 - \$50
Hall rental charges / community bus hire		
Hire is subject to availability and the terms and conditions of the hire agreement		
The following categories apply to Council facilities		
Category A Full Fee - to apply to Commercial and Private Hire.		
Category B Discounted Fee - to apply to Community Service Organisations, Local Not for Profit Interest Groups (including playgroups) and educational institutions.		
Category C No Charge -the following groups have been granted special exemption by Council:- the Rockdale Opera Company, the Rockdale Musical Society and the Regals Musical Society. No charge also applies to		
Seniors Groups using Senior Citizen Centres only up to 4 hours per day with a limit of 3 bookings per week.		
1.1 Rockdale Town Hall		
1.1.1 Auditorium		
Monday to Thursday - per hour (minimum 3 hours)	10%	\$184.50
Friday to Sunday and Public Holidays - per hour (minimum 3 hours)	10%	\$369.00
Refundable bond (per hire)	Exempt	\$1,000.00
1.1.2 Full bar area and/or lobby		
Monday to Thursday - per hour	10%	\$62.50
Friday to Sunday and public holidays - per hour	10%	\$124.00
Refundable bond (per hire)	Exempt	\$250.00
1.2 Coronation Hall (Arncliffe)		
Hours of operation		
Monday to Thursday (7am to 10pm), Friday & Saturday (9am to 11.30pm) and Sunday (midday to 6pm)		
Monday to Thursday - per hour (minimum 3 hours)	10%	\$103.50
Friday to Sunday and public holidays - per hour (minimum 3 hours)	10%	\$206.00
Refundable bond (per hire)	Exempt	\$500.00
1.2.1 Elizabeth Hall		
Hours of operation		
Monday to Thursday (7am to 10pm), Friday & Saturday (9am to 11.30pm) and Sunday (midday to 6pm)		
Casual Hire Monday to Thursday - per hour (minimum 3 hours)	10%	\$52.00
Casual Hire Friday to Sunday and public holidays - per hour (minimum 3 hours)	10%	\$103.00
Refundable bond (per hire)	Exempt	\$250.00
1.3 Botany Town Hall		
Monday to Friday to 9am - 5pm (per hour)	10%	\$95.00
Monday to Friday 5pm -12am (per hour)	10%	\$122.00
Saturday 9am – 1am (per hour)	10%	\$132.00
Sunday and public holidays 9am – 12am (per hour)	10%	\$147.00
Cleaning Cost – if facility not left in a clean and tidy state (per hire)	10%	\$102.50
Refundable bond (per hire)	Exempt	\$1,000.00
1.4 Alf Kay, Eastlakes Community Hall		
1.4.1 Auditorium		
Monday to Friday to 9am - 5pm (per hour)	10%	\$63.50
Monday to Friday 5pm -12am (per hour)	10%	\$80.00
Saturday 9am – 12pm (per hour)	10%	\$100.00
Sunday and public holidays 9am – 12pm (per hour)	10%	\$122.00
Cleaning Cost – if facility not left in a clean and tidy state (per hire)	10%	\$102.50
Refundable bond (per hire)	Exempt	\$500.00
1.4.2 Small meeting room		
Monday to Friday to 9am - 5pm (per hour)	10%	\$21.50
Monday to Friday 5pm-9pm (per hour)	10%	\$43.00
Saturday, Sunday and public holidays 9am – 5pm (per hour)	10%	\$63.50

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
1.4.3 Large meeting room		
Monday to Friday to 9am - 5pm (per hour)	10%	\$31.50
Monday to Friday 5pm-9pm (per hour)	10%	\$53.00
Saturday, Sunday and public holidays 9am – 5pm (per hour)	10%	\$74.00
1.5 Hillsdale Community Hall		
Monday to Friday to 9am - 5pm (per hour)	10%	\$63.50
Monday to Friday 5pm -12am (per hour)	10%	\$80.00
Saturday 9am – 12am (per hour)	10%	\$100.00
Sunday and public holidays 9am – 12am (per hour)	10%	\$122.00
Cleaning cost – if facility not left in a clean and tidy state (per hire)	10%	\$102.50
Refundable bond (per hire)	Exempt	\$500.00
1.6 Meeting Rooms, community centres and senior citizen centres		
1.6.1 Senior Citizen Centres - former City of Botany LGA		
Limited to Community Groups only – subject to availability		
Monday – Friday 9am – 8pm (per hour)	10%	\$22.00
Saturday, Sunday and public holidays 9am – 8pm (per hour)	10%	\$43.00
1.6.2 Meeting Rooms, community centres and senior citizen centres - former Rockdale City Council LGA		
Hours of operation - 8am to 10pm		
Arncliffe, Brighton Le Sands and Coronation Hall meeting rooms, Syd Frost Hall, Sans Souci Literary Institute, Kingsgrove / Bexley Nth Community Centre, Bexley Community Centre, Arncliffe, Rockdale and Kogarah (Elections only) Senior Citizen's Centres		
Monday to Sunday - per hour (minimum 3 hours)	10%	\$26.00
Key deposit	Exempt	\$60.00
1.6.3 Arncliffe and Sans Souci Library meeting room hire and Rockdale Library rooftop event space		
Room hire fee (per hour)	10%	\$38.00
Access to laptop and/or data projector - fee per hour (additional)	10%	\$38.00
1.6.4 Town Hall meeting rooms - Pindari & Melaleuca Rooms		
Monday to Thursday - per hour (minimum 3 hours)	10%	\$47.00
Friday to Sunday and public holidays - per hour (minimum 3 hours)	10%	\$72.00
Key deposit	10%	\$60.00
1.6.5 All other Community Centres		
Monday to Sunday - per hour (minimum 3 hours)	10%	\$25.50
Key deposit	Exempt	\$60.00
1.7 Community bus		
1.7.1 Local registered charities, non profit welfare services and senior citizens groups		
Per day during the week	10%	\$35.00
Per weekend	10%	\$275.00
1.7.2 Other users, including private nursing homes, social and sport clubs, youth groups, scout and guides		
Per day during the week	10%	\$76.00
Per weekend	10%	\$311.00
2. Park and property hire		
2.1 Schools - former Rockdale City Council LGA		
School Use - Administration Charge for playing fields / turf pitches		
Schools inside Rockdale City Council LGA boundaries	10%	\$111.00
Schools outside Rockdale City Council LGA boundaries	10%	\$305.00
2.2 Playing fields - former Rockdale City Council LGA		
Please note that junior clubs do not pay a hiring charge BUT are required to pay the administration charge		
2.2.1 Seasonal use by sporting associations and clubs		
Daily rental fee for one playing field	10%	\$121.00
Daily rental fee for one synthetic /concrete wicket	10%	\$79.00
Administration charge for junior & senior clubs	10%	\$111.00
Commercial daily rental per field - Touch football / Oztag	10%	\$121.00
2.2.2 Casual use of fields		
Daily rental fee for one playing field	10%	\$307.00
2.2.3 Night training grounds		

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Hourly rental fee	10%	\$32.00
Light switch on fee for alterations to previously approved times	10%	\$220.00
2.3 Botany ovals, playing fields, and public reserves (excluding Hensley Athletics Field) - former City of Botany Bay		
Sporting Seasons - Winter - 2nd weekend in March - last weekend in August;		
Summer - first weekend in September - 2nd weekend in March.		
There will be no refunds or change for seasonal bookings cancelled due to wet weather.		
Seasonal Bookings are due and payable prior to the first hire of the season		
Casual bookings are not confirmed until full payment is made		
Casual bookings cancelled within 7 days of event are subject to a cancellation fee of 25% or \$132.00 (whichever is the greater)		
Lights - charged from 5pm (April - October) and 7pm (October - April)		
All hirers are subject to a damage/security deposit.		
Administration fee (non-refundable)		
All bookings including commercial, corporate events & schools	10%	\$135.00
Sports fields		
Seasonal hire winter - senior / full field (per hour)	10%	\$20.50
Seasonal hire winter - junior ¾ or mini field (per hour)	10%	\$10.25
Seasonal hire winter - lights (per hour)	10%	\$12.25
Seasonal hire summer - senior wicket / field (per hour)	10%	\$20.50
Seasonal hire summer - junior wicket / field (per hour)	10%	\$10.25
Seasonal hire summer - lights (per hour)	10%	\$12.25
Casual hire - winter - weekday (per hour)	10%	\$61.50
Casual hire - winter - weekend (per hour)	10%	\$82.00
Casual hire - summer - weekday (per hour)	10%	\$46.00
Casual hire - summer - weekend (per hour)	10%	\$61.00
Casual hire - lights (per hour)	10%	\$12.25
Former City of Botany Bay LGA schools		
Weekday	10%	\$0.00
Cross country, running, orienteering (per event)	10%	\$123.00
Administration fee (per booking)	10%	\$135.00
Keys seasonal hirers - cyber key hire (per season)	10%	\$225.00
Keys seasonal hirers - cyber key deposit (per season)	Exempt	\$225.00
Line Marking at cost if required	10%	Request Quote
Security deposit - seasonal hire (per season)	Exempt	\$1,000.00
Security deposit - casual hire (per hire)	Exempt	\$500.00
2.4 Cricket pitches - former Rockdale City Council LGA		
Please note that junior clubs do not pay a hiring charge BUT are required to pay the administration charge		
2.4.1 Turf cricket pitches (Bexley & Cahill Park)		
Daily rental fee for competition games	10%	\$500.00
2.4.2 Daily rental fee for casual games		
Sundays	10%	\$855.00
Midweek	10%	\$810.00
2.4.3 Synthetic pitches and net hire		
Synthetic cricket pitches daily rental for casual games	10%	\$312.00
Concrete and synthetic (nets) - hourly rental fee	10%	\$18.50
2.5 Park hire		
2.5.1 Commercial sporting and fitness activities / personal training - former City of Botany Bay LGA		
1-2 participants - no fixed location, no equipment (per annum)	10%	\$360.00
2 participants or less with equipment and designated training area (per annum)	10%	\$460.00
3-5 participants with equipment and designated training area (per annum)	10%	\$770.00
6-18 participants with equipment and designated training area (per annum)	10%	\$1,540.00
Administration Charge (per booking or amended booking)	10%	\$255.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
2.5.2 Commercial sporting and fitness activities / personal training - former Rockdale City Council LGA		
per 2 hour session	10%	\$13.25
2.5.3 Triathlon / fun run permits		
Commercially organised triathlons, biathlons or similar events per day	10%	\$2,575.00
2.5.4 Perimeter use of parks for cross country - former Rockdale City Council LGA		
Daily rental fee - Seasonal use by sporting associations and clubs	10%	\$33.00
Half day rental fee - Seasonal use by sporting associations and clubs	10%	\$18.50
Casual use of park	10%	\$250.00
2.5.5 Hire of Cook Park / beachfront for commercial sporting activities (e.g. wind surfing)		
Daily	10%	\$75.00
3 Monthly	10%	\$565.00
6 Monthly	10%	\$1,133.00
12 Monthly	10%	\$2,266.00
NOTE All monthly rates are for a maximum of five (5) sessions per week		
2.6 Circus / carnival grounds / commercial exhibitions		
2.6.1 Carnival ground		
Bond - minimum	Exempt	\$3,280.00
Cahill Park outer daily rental fee / permit	10%	\$1,100.00
Bexley Park daily rental fee / permit	10%	\$1,100.00
Toilet cleaning fee (per day)	10%	based on an estimate at time of permit
Electricity and water usage (per day)	10%	\$146.00
Waste removal & cleaning of site	10%	based on an estimate at time of permit
2.6.2 Circus grounds		
Bond - minimum	Exempt	\$3,280.00
Daily rental fee / permit	10%	\$1,035.00
Toilet cleaning fee (per day)	10%	based on an estimate at time of permit
Electricity and water usage (per day)	10%	\$152.00
2.6.3 Commercial exhibitions		
Bond - minimum	Exempt	\$3,280.00
Daily rental fee	10%	\$4,380.00
Half day rental fee	10%	\$2,585.00
Waste removal & cleaning of site	10%	based on an estimate at time of permit
2.6.4 Street promotions / street stalls		
Street promotions	10%	\$78.00
2.6.5 Community Organisation Exhibitions / Events		
Bond - minimum	Exempt	\$925.00
Daily rental fee	10%	\$515.00
Toilet cleaning fee (per day)	10%	based on an estimate at time of permit
Electricity and water usage (per day)	10%	\$152.00
Waste removal & cleaning of site	10%	based on an estimate at time of permit
2.7 Picnics		
2.7.1 Community Organisation / Individual over 100 people or with equipment (e.g. jumping castle)		\$85.00
2.7.2 Corporate Picnic		\$750.00
2.7.3 Organised school picnics		
Schools inside the LGA	10%	\$0.00
Schools outside the LGA		\$85.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
2.8 Dog training		
Hourly rental fee	10%	\$20.00
2.9 Weddings		
Application fee for weddings / photos in Council parks / beachfront (2 hour booking)	10%	\$250.00
2.10 Commercial filming on Council property		
Filming in public open space is subject to the requirements of the Local Government Filming Protocol		
2.10.1 Application fees (non-refundable)		
Ultra low filming activity	Exempt	\$0.00
Low filming activity	Exempt	\$153.00
Medium filming activity	Exempt	\$310.00
High filming activity	Exempt	\$510.00
Approve parking plans or unit based plans, for filming on private property or areas not controlled by Council	Exempt	\$169.00
Major revision of filming application	Exempt	75% of application fee
Late application fee	Exempt	\$113.00
And		
2.10.2 Assessment of traffic management plans		
Low filming assessment	Exempt	\$102.00
Medium filming assessment	Exempt	\$307.00
High filming assessment	Exempt	In accordance with Council's adopted Road Closure fees
Plus		
2.10.3 Cost recovery for services provided by Council (such as but not limited to costs of exclusive use of an area, connection to water and/or power, site preparation, supervision, site remediation, compensation fees for filming greater than 3 days and/or significant disruption to residents/public, staff support, advertising/consultation, security, traffic control, access, water safety, traffic management)	Exempt	To be determined upon lodgement of application
Plus		
2.10.4 Hire of Council facilities (such as parks, halls etc)	10%	In accordance with Council's Adopted Hire fees
2.10.5 Bond / security deposit		\$0 - \$5,000
2.11 Hensley Athletic and sporting fees		
2.11.1 General charges		
Administration charge (non-refundable) per booking including changes of bookings	10%	\$140.00
Cleaning charges (if required after hire) minimum \$90.00	10%	Calculate
2.11.2 Damage / security deposit		
Casual hirers	Exempt	\$1,000.00
Seasonal hirers	Exempt	\$2,500.00
2.11.3 Hire of facility (per hire)	10%	\$675.00
2.11.4 Athletics track and space for athletics field events		
Weekday		
Track full day 8 hours (per session)	10%	\$1,480.00
Track full day including lighting - 12 hours (per session)	10%	\$2,200.00
Track (per hour minimum 2 hours)	10%	\$225.00
School athletics carnival - half day (4 hours)	10%	\$565.00
School athletic carnival - full day (8 hours)	10%	\$790.00
Weekend		
Track & field (per hour minimum 4 hours)	10%	\$300.00
Track & field - full day 8am - 4pm	10%	\$1,690.00
Track & field - full day including lighting 8am - 9pm	10%	\$2,400.00
Little Athletics		
Weekday training (per hour minimum 2 hours)	10%	\$44.00
Weekend competition (per hour minimum 4 hours)	10%	\$113.00
2.11.5 Field		
Seasonal Hire includes Scoreboard and PA System		
Cancellation fee - Less than 1 months' notice prior to hire date 50% of hire fee; Less than 7 days' notice prior to hire date - 100%		
Subletting is not permitted		
Casual bookings must be paid prior to hire - bookings not confirmed until payment received		
Floodlighting - Payable for all hires after 5pm April - October and after 7pm October - April		
Seasonal hire - minimum 20 bookings		
Field (per hour)	10%	\$300.00
Day rate - 8 hours	10%	\$2,380.00
Full day rate - 12 hours	10%	\$2,660.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Casual rate (per hour)	10%	\$409.00
Lighting (per hour)	10%	\$43.00
Storage (per month)	10%	\$270.00
2.11.6 Six-a-side soccer		
Seniors - 15 week full season	10%	\$1,630.00
Juniors - 15 week full season	10%	\$1,315.00
Early bird registration discount (full season only)	10%	\$210.00
Seniors - 8 week half season	10%	\$1,030.00
Juniors - 8 week half season	10%	\$815.00
Aquatic Centres		
Admission fees - Botany Aquatic Centre		
Adult	10%	\$6.50
Child (under 15yrs)	10%	\$4.50
Aged pensioner - local resident	10%	\$0.00
Concession (pension card and seniors card)	10%	\$4.00
Individual with Commonwealth companion card	10%	\$0.00
Spectator fee (entry for carnivals and pool events)	10%	\$3.00
Student with school	10%	\$4.00
Family (2 adults & 2 children)	10%	\$19.00
Teacher (at school carnivals and events)	10%	\$0.00
Admission booklet - adult (20 visits)	10%	\$106.00
Admission booklet - child (20 visits)	10%	\$74.00
Season pass - adult	10%	\$370.00
Season pass - child (under 15yrs)	10%	\$225.00
Family season pass (2 adults 2 child)	10%	\$920.00
Concession season pass (pension and seniors)	10%	\$220.00
School carnivals - Botany Aquatic Centre		
Local school - full day (9am -3pm)	10%	\$480.00
Local school - half day (9am - noon or 12.30pm - 3.30pm)	10%	\$330.00
Additional hour hire	10%	\$125.00
Student admission - in excess of 200 students	10%	\$3.50
Non-local school- full day (9am - 3pm)	10%	\$605.00
Non-local school - half day (9am - noon or 12.30pm -3.30pm)	10%	\$390.00
Additional hour hire	10%	\$140.00
Administration charge for all bookings	10%	\$140.00
Night carnivals - Botany Aquatic Centre		
Weeknights - 7pm -10pm	10%	\$830.00
Weekends or public holidays 7pm -10pm	10%	\$1,260.00
Botany RSL Swimming Club	10%	\$745.00
Seas the Limit	10%	\$745.00
Administration charge for all bookings	10%	\$140.00
Day carnivals - Botany Aquatic Centre		
Day carnival - 9am - 3pm	10%	\$1,615.00
Botany RSL Swimming Club	10%	\$1,260.00
Seas the Limit	10%	\$1,260.00
Exclusive use - subject to availability	10%	\$4,100.00
Administration Charge for all bookings	10%	\$140.00
Squad training - Botany Aquatic Centre		
Lane hire (per hour)	10%	\$66.00
Lane hire - Botany RSL Swimming Club (per hour - maximum 3 lanes)	10%	\$0.00
Casual (per session)	10%	\$16.00
With casual or seasonal pass - 1 visit	10%	\$11.00
With casual or seasonal pass - 10 visits	10%	\$130.00
With casual or seasonal pass - 20 visits	10%	\$260.00
Learn to swim classes - Botany Aquatic Centre		
10 week term - 1 lesson per week (1st child)	10%	\$180.00
10 week term - 1 lesson per week (2nd and subsequent child)	10%	\$170.00
10 week term - 2 lesson per week (1st child)	10%	\$290.00
10 week term - 2 lesson per week (2nd and subsequent child)	10%	\$280.00
Private lesson (per session)	10%	\$55.00
Waterslide - Botany Aquatic Centre		
Single ticket (per ride)	10%	\$2.50
Half hour session	10%	\$8.50
Book of ten single tickets	10%	\$16.00
Book of ten half hour sessions	10%	\$68.00
School carnival - per student	10%	\$6.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Storage room hire - Botany Aquatic Centre		
Soccer (per year)	10%	\$265.00
Botany RSL Swim Club (per season)	10%	\$265.00
Picnic area hire - Botany Aquatic Centre		
Small group - up to 100 people (per hire)	10%	\$750.00
Medium group - 101 - 500 people (per hire)	10%	\$1,445.00
Large group 501+ (per hire)	10%	\$2,040.00
Security/damage deposit (per hire)	10%	\$700.00
Administration charge for all bookings (per hire)	10%	\$140.00
Site cleaning - at cost (per hire)	10%	Request quote
Golf course - please note any increases effective from 1/1/2018 (last 12 month review occurred 1/1/2017)		
Adults - 9 holes	10%	\$22.00
Adults - 18 holes	10%	\$30.00
Senior/pensioner - 9 holes	10%	\$15.00
Senior/pensioner - 18 holes	10%	\$20.00
School students (under 18 years of age) - 9 holes	10%	\$13.00
Buggy hire (per round)	10%	\$6.00
Golf club hire (per round)	10%	\$25.00
High Noon - July-September; Monday-Thursday; (9 holes)	10%	\$15.00
		Request Quote
Squash courts - Mutch Park		
Court hire - per hour	10%	\$26.00
Court hire - per half hour	10%	\$16.00
Schools - per hour	10%	\$23.00
Permanent bookings -per hour (minimum 10, no refunds for cancellations)	10%	\$23.00
Racquet hire (per hire)	10%	\$5.00
Competitions - court hire and balls (per session)	10%	\$500.00
Damage/security deposit (permanent hirers, schools, comp)	10%	\$720.00
Hire of facility - on closed times	Exempt	Request Quote
Tennis courts		
There will be no refunds for bookings cancelled due to wet weather.		
Permanent booking rate applies for 10 consecutive bookings.		
Bookings are not confirmed until full payment is made.		
Casual rate - daytime (per hour)	10%	\$23.00
Casual rate - evenings (per hour)	10%	\$28.00
Permanent rate - daytime (per hour)	10%	\$21.00
Permanent rate - evenings (per hour)	10%	\$26.00
Tennis coach - licence fee (per hour)	10%	Calculate
Pensioner rate - daytime (per hour)	10%	\$16.00
Pensioner rate - evenings (per hour)	10%	\$16.00
Schools (per hour)	10%	\$21.00
Key deposit (per hire)	Exempt	\$200.00
Property services		
Leases / licences		
All other taxes and charges to be paid by the lessee / licensee. This may include GST if applicable, health and food permits and inspection fees and insurance		
Lease / Licence - Establishment Fee	10%	\$758.50
Road closures		
Permanent closure of unnecessary road (Section 34 Roads Act 1993)		
Application fee (Non-refundable)	Exempt	\$441.00
Commercial use of footways		
All other taxes and charges to be paid by the lessee / licensee. This may include GST if applicable, health and food permits and inspection fees and insurance		
Application fees (non-refundable)		
Footway dining	Exempt	\$256.00
Sign or stand (A frame)	Exempt	\$135.00
Rate per square metre		
Zone A - Rockdale town centre and Sans Souci and Ramsgate prime retail	Exempt	\$197.00
Zone B - Rockdale town centre, Sans Souci, Ramsgate secondary retail, Arncliffe & Kogarah retail	Exempt	\$153.00
Zone C - Brighton Le Sands prime retail	Exempt	\$376.00
Zone D - Brighton Le Sands secondary retail	Exempt	\$300.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Zone E - Kingsgrove prime retail and Ramsgate Beach retail	Exempt	\$229.00
Note - Ramsgate Beach businesses along southern side of Ramsgate Road between Grande Parade and Chuter Ave are exempt from the above fee		
Zone F - Kingsgrove secondary retail, Sans Souci and Ramsgate fringe retail	Exempt	\$126.00
Zone G - Rockdale town centre fringe retail, Bexley, Bexley North, Bardwell Park and Wolli Creek retail	Exempt	\$109.00
Unique value locations (assessment on an individual basis with licensee to pay for initial valuation)	Exempt	TBDm ²
Zone H - Mascot Town Centre, Mascot Station, Botany, Banksmeadow, Rosebery, Pagewood and Daceyville	Exempt	\$109.00
Minor encroachments on road reserves		
Encroachments up to 10m along boundary (per annum)	Exempt	\$680.00
Encroachments of between 10m and 15m along boundary (per annum)	Exempt	\$1,045.00
Section 611 - pipeline, cables etc		Fees to be determined by Valuation
Library fees and charges		
Note: The General Manager (or their nominee) has authority to waive library fees in reasonable circumstances		
Photocopying charges (per side)		
Black and white		
A4	10%	\$0.20
A3	10%	\$0.40
Colour		
A4	10%	\$1.00
A3	10%	\$2.00
Overdue fees		
First reminder notice at 7 days - \$2 per item	Exempt	\$2.00
Then \$1 per week per item (to a maximum of \$10)	Exempt	\$10.00
Overdue fee if matter referred to a Collection Agency	Exempt	\$15.00
If books require collection		
Collection fee	Exempt	\$15.00
Lost or stolen books		
Full cost of book plus processing fee	Exempt	at cost
Processing fee	Exempt	\$10.00
Damaged books		
Variable according to extent of damage PLUS processing fee	Exempt	at cost
Processing fee	Exempt	\$10.00
Reservations		
Library items (per item)	Exempt	\$0.00
Inter-Library Loan		
Inter-Library Loan per book plus any other charges made by the lending library (excluding HLS customers)	10%	\$4.00
Additional charges from lending libraries	10%	At cost
Lending charges to libraries		
To libraries		
Base inter lending charge (per item)	10%	\$16.50
Base copying charge (per item to 50 pages)	10%	\$16.50
Per additional 50 pages	10%	\$4.00
Delivery charges		
Express Post (or equivalent) for copies	10%	\$10.00
Express Post (or equivalent) for loans up to 3kg	10%	\$15.00
Service levies		
Rush	10%	\$35.00
Express	10%	\$50.00
Reciprocal arrangements: NSW Public Libraries as charged by lending library		
Membership cards		
To replace lost or stolen cards	Exempt	\$5.00
Printing charges (per side)		
Black and white		
A4	10%	\$0.20
A3	10%	\$0.40

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Colour		
A4	10%	\$1.00
A3	10%	\$2.00
Reproducing copies from Archives Collection – at cost plus 20%	10%	Request Quote
Scanning and sending digitised copies (max 10 pages)	10%	\$0.00
Local studies		
Photographs (Black and white prints)		
Cost plus	10%	at cost
Handling	10%	\$10.00
High Resolution Digital Copy	10%	\$30.00
Research Fees		
In depth research; Local History or general per half hour	10%	\$35.00
House trace for 1st hour	10%	\$50.00
House trace for each additional half hour	10%	\$25.00
Computers		
DVD, CD & CDROM cleaning service	10%	\$10.00
Sale of USB flash drives	10%	\$10.00
Ear bud headphones	10%	\$2.50
Publications		
Lauriston Park book (per item)	10%	\$25.00
Postcards From The Front	10%	\$30.00
Other publications (per item)	10%	\$5.00
Postage (per item)	10%	\$5.50
Miscellaneous		
Recyclable library bag	10%	\$2.00
Books sold at library author talk events	10%	Recommended Retail Price
Library marketing merchandise	10%	Recommended Retail Price
Child care		
3.1 Long day care		
3.1.1 Hillsdale		
Hillsdale - Arinya Room - 1/07/2017 - 31/12/2017 (per day)	Exempt	\$100.00
Hillsdale - Arinya Room - 1/01/2018 - 30/06/2018 (per day)	Exempt	\$100.00
Hillsdale - Wali and Bilga Rooms - 1/07/2017 - 31/12/2017 (per day)	Exempt	\$105.00
Hillsdale - Wali and Bilga Rooms - 1/01/2018 - 30/06/2018 (per day)	Exempt	\$110.00
3.1.2 Mascot		
Mascot - Juniors & Preschool Rooms - 1/07/2017 - 31/12/2017 (per day)	Exempt	\$100.00
Mascot - Juniors & Preschool Rooms - 1/01/2018 - 30/06/2018 (per day)	Exempt	\$100.00
Mascot - Babies & Toddlers Rooms 1/07/2017 - 31/12/2017 (per day)	Exempt	\$105.00
Mascot - Babies & Toddlers Room - 1/01/2018 - 30/06/2018 (per day)	Exempt	\$110.00
3.1.3 - Long day care - other fees (depends on which centre)		
Late fee - charged if child is not collected by 6pm (per 15 minutes or part thereof)	Exempt	\$20.00
Waiting list fee	Exempt	\$25.00
Enrolment fee	Exempt	\$50.00
Bond - 3 weeks	Exempt	Calculated number of days in care x 3 weeks
Cancellation fee - less than 14 days written notice of not commencing care	Exempt	Calculated at 50% of Bond
Withdraw of care - with less than 14 days written notice	Exempt	2 weeks notice or 2 weeks fees x number of days in care
3.2 Outside school hours care		
Before school care (Botany and Pagewood) July-Dec 2017	Exempt	\$16.50
Before school care (Botany and Pagewood) Jan- June 2018	Exempt	\$17.00
After school care (Botany and Pagewood) July-Dec 2017	Exempt	\$23.00
After school care (Botany and Pagewood) Jan-June 2018	Exempt	\$23.50

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Casual loading	Exempt	\$2.00
Late fee - charged if child is not collected by 6pm (per 15 minutes or part thereof)	Exempt	\$20.00
Enrolment fee	Exempt	\$50.00
Cancellation fee - less than 14 days written notice of not commencing care	Exempt	Calculated at 50% of Bond
Bond - 3 weeks		2 weeks notice or 2 weeks fees x number of days in care
3.3 Vacation care		
Daily fees June - Dec 2017	Exempt	\$55.00
Daily fees Jan - June 2018	Exempt	\$60.00
Late booking fee (for bookings after enrolment day) and casual loading	Exempt	\$5.00
Cancellation fee - with less than 14 days written notice	Exempt	50% of fee for equivalent of 2 weeks care
Withdrawal of Care - with less than 14 days written notice	Exempt	50% of fee for equivalent of 2 weeks care
3.4 Botany Family Day Care		
Family Day Care Educators are self-employed and registered with the Botany Family Day Care Service. Educator fees are self-regulated and fees will vary between Educators.		
Council adopts an annual recommended hourly rate range to guide Educators in the setting of their fees. Included in the hourly rate is an hourly Administration Levy payable by families to Council		
Core hours of care are Monday – Friday from 8am – 6pm		
Permanent Care is provided for a minimum of 7hrs per day		
Casual care is provided for a minimum of 2hrs per day for an additional day		
A Coordination Unit On Call Fee is payable by an educator providing care Monday – Friday before 6am or after 7pm; anytime Saturday, Sunday or on a public Holiday		
3.4.1 Educator fees		
Permanent care (per hour) recommended hourly range	Exempt	\$9.60 - \$12.80
Permanent care recommended hourly range including administrative levy (per hour)	Exempt	\$10.75 - \$14.00
Permanent care - outside core hours (per hour) recommended hourly range	Exempt	\$10.45 - \$14.35
Permanent care - outside core hours recommended hourly range including administrative levy (per hour)	Exempt	\$11.60 - \$16.00
Casual care recommended hourly range (per hour)	Exempt	\$10.45 - \$14.35
Casual care including recommended hourly range administrative levy (per hour)	Exempt	\$11.60 - \$16.00
Before and after school care (per hour) recommended hourly range	Exempt	\$9.85 - \$14.35
Before and after school care recommended hourly range including administrative levy (per hour)	Exempt	\$11.05 - \$16.00
Late collection fee recommended hourly range (per fifteen minutes or part thereof)	Exempt	\$20.00 - \$28.00
Holding fee - 25% of the full weekly fee (per child)	Exempt	N/A
3.4.2 Coordination unit fees		
Administration levy (per hour/child)	Exempt	\$1.20
Registration fee	Exempt	\$50.00
Late reenrolment fee	Exempt	\$25.00
New educator registration fee	Exempt	\$350.00
Educator - re-registration fee	Exempt	\$170.00
Educator membership fee (per week, min \$1,920 - max \$2,080/yr) charged weekly for a minimum of 48 weeks and maximum of 52 weeks	Exempt	\$50.00
Late time sheet fee charged per day per Attendance Record	Exempt	\$10.00
Late educator quarterly report (per family, per enrolment)	Exempt	\$10.00
Coordination unit staff on-call fee (per hour)	Exempt	\$10.00
3.5 Food services		
3.5.1 - Meals on wheels		
Meals - frozen (per item)	Exempt	\$6.00 - \$7.00
Meals - mini meal (per item)	Exempt	\$5.00 - \$5.50
Meals - premium (per item)	Exempt	\$6.50 - \$8.50
Dessert - frozen (per item)	Exempt	\$2.00 - \$3.00
Snack pack (per item)	Exempt	\$2.50 - \$3.50
Juice (per item)	Exempt	\$1.00
Sustagen (per item)	Exempt	\$2.00
3.5.2 - Centre based meals		
Attendance fee (per day)	Exempt	\$12.00 - \$15.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
3.5.3 - List shopping service		
Service fee (per delivery)	Exempt	\$6.50
Shop & Drop max of 5 items (per delivery)		\$2.50 - \$3.50
Aged services - other		
Information sessions (per session)	Exempt	Request Quote
Bus trips (per trip)	Exempt	Request Quote
Youth services		
Youth group attendance fee (per day)	Exempt	Cost recovery
Workshops (per activity)	Exempt	Cost recovery
Youth week (per activity)	Exempt	Cost recovery
Operations		
Reinstatement charges for road and footpath openings		
** Minimum Restoration Area 1 sq metre		
** All rates include saw cutting charges		
** Fees include excavation and removal of existing material		
Application fee - vehicular crossing, footway, K&G (per application non-refundable)	Exempt	\$99.00
Permit fee (per application non-refundable)	Exempt	\$136.00
Site establishment (per application)	Exempt	\$354.00
Inspection fee - single dwelling (per application)	Exempt	\$89.00
Inspection fee - multi-unit, commercial, industrial (per application)	Exempt	\$360.00
Security / damage deposit (area of the proposed opening multiplied by the current road and footpath restoration fee or \$1000 whichever is greater)	Exempt	Calculated
Traffic facilities and controls		
Traffic control includes establishing traffic control plan, provide and place signs, barricades, and traffic cones as necessary and maintain site in a safe condition for pedestrians and vehicular access.		
Emergency traffic control - business hours (per shift)	10%	\$2,780.00
Emergency traffic control - outside business hours (per shift)	10%	\$4,515.00
Steel plates, if required, additional charge (per plate)	10%	\$2,085.00
Development Engineer site visit (per 45 minutes or part thereof)	10%	\$128.00
Line marking - thermo-plastic (per set-up)	10%	\$1,100.00
Line marking - thermo-plastic (per metre)	10%	\$7.50
Line marking air atomised or airless application (per set up)	10%	\$1,100.00
Line marking air atomised or airless application (per metre)	10%	\$7.50
Traffic control crew - if required (per hour minimum 4hrs)	10%	\$81.00
Checking of traffic management plan (per hour)	10%	\$289.00
Checking of other plans (per plan)	10%	\$231.00
Traffic control barrier - hire charges		
Barricade/warning lights (per set per day)	Exempt	\$27.25
Delivery and return of barricades	Exempt	\$112.00
Service charges		
Charges per application where applicable	10%	At Cost
Penalty fee when work undertaken without application	Exempt	\$580.00
Roadways (per square metre) - 3 sq.m minimum area		
AC (asphaltic concrete) on concrete base	10%	\$676.00
Concrete pavement	10%	\$655.00
AC (asphaltic concrete) on road base	10%	\$476.00
Unsealed pavement	10%	\$154.00
Asphalt full depth - up to 6sqm	10%	\$386.00
Asphalt full depth - 6sqm - 30sqm	10%	\$256.00
Asphalt full depth - 30sqm - 100sqm	10%	\$182.00
Asphalt full depth - greater than 100sqm	10%	\$172.00
Footpaths (per square metre) - 3 sq.m minimum area		
Concrete	10%	\$291.50
AC (asphaltic concrete)	10%	\$255.00
Nature Strip - Formed on grassed area	10%	\$116.00
Pavers - 80mm new	10%	\$413.00
Pavers - 80mm re-use	10%	\$211.00
Driveways - Residential (125mm)	10%	\$344.00
(Reinforced) - Industrial (150mm)	10%	\$437.00
(Reinforced) - Industrial (200mm)	10%	\$600.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Segmental - Brick/Block Paving		
Pavers on roadbase	10%	\$362.00
Pavers on concrete base, domestic - 130mm	10%	\$470.50
Pavers on concrete base, industrial - 150mm	10%	\$486.00
Kerb and Gutter		
(per linear metre)		
** Minimum 1 metre restoration **		
Dish crossing (standard or heavy duty at intersections)	10%	\$404.00
Pram / access ramp concrete (per ramp)	10%	\$1,230.00
Kerb only	10%	\$252.00
Gutter only (including asphalt restoration)	10%	\$367.00
Kerb & Gutter only (including asphalt restoration)	10%	\$451.00
Kerb stormwater outlet (per outlet)	10%	\$124.50
Small converter (per unit)	10%	\$307.00
Gully pit lintel - 0.9m - 1.2m	10%	\$1,411.00
Gully pit lintel - 1.8m	10%	\$1,594.00
Gully pit lintel - 2.4m	10%	\$1,657.00
Gully pit lintel - 3.0m	10%	\$1,715.00
Special note Council's Director of City Presentation is granted authority		
to negotiate road & footpath restoration for continuous single item openings in excess of 100 sq. metres,		
at total actual cost inclusive of all overhead charges, subject to Council being reimbursed for all costs incurred.		
Administration charge for generating invoices where areas specified in permit are understated	10%	\$118.00
Vehicular entrances and reinstatement charges for restoration of surface damage (fees include disposal of excavated material)		
Footpath crossing & building damage etc.		
(prices quoted are per square metre)		
50mm AC (asphaltic concrete) paving	10%	\$215.00
50mm AC (asphaltic concrete) paving plus 150mm FCR/DGB20	10%	\$255.50
75mm concrete paving (plain)	10%	\$141.50
75mm concrete paving (faux-brick)	10%	\$175.00
100mm AC (asphaltic concrete) paving	10%	\$232.00
100mm AC (asphaltic concrete) paving plus FCR/DGB 20 base	10%	\$280.00
125mm concrete paving (plain)	10%	\$157.00
125mm concrete paving (faux-brick)	10%	\$185.00
125mm reinforced concrete paving (plain)	10%	\$170.00
125mm reinforced concrete paving (faux-brick)	10%	\$198.50
150mm concrete paving (plain)	10%	\$198.50
150mm concrete paving (faux brick)	10%	\$235.00
150mm reinforced concrete paving (plain)	10%	\$214.00
150mm reinforced concrete paving (faux-brick)	10%	\$254.00
200mm reinforced concrete paving	10%	\$256.50
Removal of existing material	10%	\$44.25
Footpath crossing & building damage etc		
(prices quoted are per lineal metre)		
Concrete Kerb & Gutter	10%	\$235.00
Concrete Kerb only (150mm & Mountable)	10%	\$169.00
Concrete layback only	10%	\$171.00
Curtailed layback and gutter	10%	\$234.00
Modified Concrete Layback	10%	\$247.00
(Brick Kerb and Gutter)		
Brick Kerb only	10%	\$291.00
Brick Kerb & Concrete Gutter	10%	\$354.50
150mm thick heavy duty reinforced layback only	10%	\$213.00
150mm thick heavy duty reinforced layback and gutter	10%	\$271.00
Kerb stormwater outlet (per outlet)	10%	\$126.50
Saw cutting		
(prices quoted are per lineal metre)		
Establishment Fee	10%	\$179.50
50mm deep asphaltic saw cutting	10%	\$12.60
100mm deep asphalt saw cutting	10%	\$15.80
25mm deep concrete saw cutting	10%	\$25.00
100mm deep concrete saw cutting	10%	\$27.30
150mm deep concrete saw cutting	10%	\$32.70
Concrete kerb cuts (each)	10%	\$53.80

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Additional works - all developments		
Where additional works are required within the road reserve, e.g. relocate Council drainage pit, an estimate of this cost should be added to the footpath crossing deposit	Exempt	Estimate
Emergency repair of road openings		
Additional fees will be applied for emergency works carried out	Exempt	Cost + 20%
Tree management fees		
Street tree removal fees		
Small trees up to 2 metres in height - removal fee	10%	\$292.00
Medium trees up to 3.5 metres in height - removal fee	10%	\$584.00
Large trees based on contractors individual quotes (at cost + admin fee stated here)	10%	\$288.00
Replacement tree planting fee	10%	\$202.00
Trees inspections (DA's only)		
Inspection application Fees	Exempt	\$202.00
Private Tree Inspection Application Fee		
Application Fee associated with tree removal or lopping addressing a public safety issue	Exempt	\$0.00
Inspections (1-3 trees)	Exempt	\$85.00
Inspections (4-10 trees)	Exempt	\$180.00
Inspections (more than 10 trees) - Arborist tree plan required with numbered trees	Exempt	Request quote
Review of TPO determination	Exempt	\$205.00
City Infrastructure		
Public domain construction works		
Design brief, design review (plan checking & approval) and monitoring in conjunction with DA or CDC		
Based on CDA or CDC development value		
\$0 - \$300,000	Exempt	\$308.00
\$300,001 - \$10,000,000	Exempt	0.1% of development cost
Greater than \$10,000,000	Exempt	\$10,250.00
Plan rechecking fee	Exempt	Hourly rate
Public domain construction works performance security		
Public domain works bond (equal to the total value of the construction works within the public place)	Exempt	at cost
Note - refundable upon satisfactory completion		
Vehicle entrance application, design, levels and inspection - not in conjunction with DA or CDC		
Application fee (per frontage)	10%	\$206.00
Design fee - single unit dwellings (including levels)	Exempt	\$356.00
Design fee - dual occupancies (including levels)	Exempt	\$455.00
Design fee - other development (including levels)	Exempt	\$610.00
Work quality inspection fee (applicable to private contractors only)	10%	\$333.00
Vehicle entrance construction works damage and performance security (applicable to private contractors only)		
Vehicle entrance bond - refundable upon satisfactory completion	Exempt	\$900.00
Public domain works activities		
Application for activities on Council managed sites including Roads, Footpaths & parks	Exempt	\$130.00
Public Domain Inspection - per inspection	10%	\$200.00
Temporary Traffic Management Permits		
Road, Footpath & Road Related Area Closure (EP05)		
Application fee		\$130.00
Road / footpath closure (per lineal metre per lane per day)		\$3.20
Off-street parking space closure (per space per day)		\$19.50
Road / footpath closure - short term closures for health and community services		exempt
Off-street parking space closure - short term closures for health and community services		exempt
Road, Footpath & Road Related Area Closure - Security deposit for closures greater than 1 month duration (refundable upon completion)		\$1,568.00
Stand and Operate Registered Vehicle or Plant (EP03)		
Application fee		\$130.00
Crane / concrete truck / other work vehicle occupying one traffic lane / parking lane (per day)		\$250.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Crane / concrete truck / other work vehicle occupying two lanes or half road (per day)		\$500.00
Crane / concrete truck / other work vehicle occupying off-street car parking (per space per day)		\$19.50
Occupy Road with Unregistered Item (EP02)		
Application fee		\$130.00
Occupancy for skip bin (mini skip less than 2.5 cu.m)(per day)		\$16.20
Occupancy for skip bin (large skip greater than 2.5 cu.m)(per day)		\$32.40
Occupancy for other permissible items - road/footpath (per lineal meter per day)		\$3.20
Occupancy for other permissible items - off-street car parking (per space per day)		\$19.50
Occupancy item - Removal charges - removal of unauthorised items by Council		At cost
Works Zone (EP01)		
Application fee		\$130.00
Works Zone - Roadway (per lineal metre per lane per week or part thereof with a minimum period of 5 weeks)		\$22.40
Works Zone - Off-street parking (per space per week or part thereof with a minimum period of 5 weeks)		\$136.00
Works Zone - Regulatory Signage - install and remove two signs plus stems		\$862.00
Temporary Works and Structures Permits		
Hoarding (EP04)		
Application fee		\$130.00
"A" Class Hoarding - Occupation Fee (per lineal metre frontage per month or part thereof)		\$35.00
"B" Class Hoarding - No Sheds - Occupation Fee (per lineal metre frontage per month or part thereof)		\$35.00
"B" Class Hoarding - With Sheds - Occupation Fee (per lineal metre frontage per month or part thereof)		\$70.00
"B" Class Hoarding Security deposit (for hoardings NOT associated to a DA or CDC)(per lineal metre frontage)(refundable upon completion)		\$500.00
Temporary Shoring in a Public Road (EP09) - former City of Botany Bay LGA		
Application fee works costs up to \$1,000,000		\$2,925.00
Application fee cost of works over \$1,000,000		Request Quotation
Installation of anchor under Council's road reserve (per anchor)		\$820.00
Inspection fee (per inspection)		\$355.00
Security Deposit (if application not part of a DA)		\$25,500.00
Temporary Shoring in a Public Road (EP09) - former Rockdale City Council		
Work activity - ground anchors under roads / public land		
Design Review and approval fee		\$123.00
NOTE: does not include Consultants fees for third party review of the design which are to be charged at cost		
Ground anchors damage and performance security (per ground anchor) - minimum security is \$50,000		\$5,000.00
Security is refundable upon satisfactory completion.		
Other Temporary Activity Permits		
Tower Crane (EP06)		
Application fee		\$130.00
Slewing fee over Council land (per month or part thereof)		\$748.00
Temporary Access over Public Land (EP08)		
Application fee		\$130.00
Security Deposit (per sq. m - min bond \$1,500)		\$27.25
Public Land and/or Easement Temporary Access Fee - Passage over		\$300.00
Public Land Occupancy (per sq.m per week)		\$1.60
Temporary Dewatering (EP07) - former Rockdale City Council LGA		
Design review and approval fee	Exempt	\$205.00
Permit to dewater or pump out site into Council system (per sq.m per month or part thereof with a minimum of 1 month)	Exempt	\$0.51
Temporary Dewatering (EP07) - former City of Botany Bay		
Road Opening Permit/installation of dewatering infrastructure and discharge of groundwater to Council's stormwater drainage network	Exempt	\$133.00
Application fee	Exempt	\$2,775.00
Operational fee (per day)	Exempt	\$31.00
Inspection fee (per inspection)	Exempt	\$355.00
Security deposit (per application)	Exempt	\$25,500.00
Frontage Works and other Civil Engineering Works (EP11)		
Fee - development cost \$0 - \$300,000		\$300.00
Fee - development cost \$300,001 - \$10,000,000		0.1% of development cost
Fee - development cost Greater than \$10,000,000		\$10,000.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Frontage Works Plan re-checking fee (upon re-submission of plans) - per hour		\$230.00
Public Domain Inspection - per inspection	10%	\$200.00
Supply of tender documents (where required)	Exempt	\$125.00
Information from GIS		
A4 Plot	Exempt	\$25.00
A3 Plot	Exempt	\$38.00
A2 Plot	Exempt	\$63.00
A1 Plot	Exempt	\$89.00
A0 Plot	Exempt	\$116.00
(Note: Above rates are for plans with 3 layers of standard information or aerial photos with no layers. For non-standard information or additional layers refer to Co-ordinator Land Information for quotes)		
GIS/Drainage search and plan service fee		
Residential (per hour or part thereof charged in 15 min intervals - minimum charge 30min)	Exempt	\$79.00
Commercial/industrial (per hour or part thereof charged in 15 min intervals - minimum charge 30min)	Exempt	\$105.00
Connection to interallotment drain - single unit dwellings only		
Connection to interallotment drain with development application fee - single unit dwellings only	Exempt	\$810.00
(The levy amount is specific to each property, the charge is on a sliding scale based on 7% of the cost of the development up to full levy amount)	Exempt	+ 7% cost of works
Other development (\$ per sq.m calculated on total lot area)	Exempt	Full cost of levy
Adopted Interallotment Drainage Scheme Levies		
- Scheme A Ann Street, Arncliffe	Exempt	\$9.30
- Scheme A Cecil Street, Monterey	Exempt	\$20.20
- Scheme A Connemarra & Verdun Streets, Bexley	Exempt	\$20.60
- Scheme A Dowling Street, Hannam Street, Mawson Street & Wentworth Street, Arncliffe	Exempt	\$9.30
- Scheme A Ellerslie Road, Bexley North	Exempt	\$12.20
- Scheme A Fraters Avenue & Meriel Street, Sans Souci	Exempt	\$7.10
- Scheme A George Street, Bexley	Exempt	\$15.00
- Scheme A Grey Street, Carlton	Exempt	\$14.40
- Scheme A Herbert Street, Rockdale	Exempt	\$11.90
- Scheme A Mawson Street, Hannam Street, John Street & Wentworth Street, Arncliffe	Exempt	\$8.30
- Scheme A Mill Street, Carlton	Exempt	\$13.10
- Scheme A 11-19 Mimosa Street, Bexley	Exempt	\$12.90
- Scheme A Properties bounded by Rocky Point Rd, Park Rd, Campbell Street and Selmon Street, Sans Souci being 368, 376 & 378 Rocky Point Road and 2,4,6,8 & 10 Selmon Street	Exempt	\$8.90
- Scheme B 374 Rocky Point Road and 1-3,5 & 7 Park Road, Sans Souci	Exempt	\$13.20
- Scheme B St Georges Road, Bexley	Exempt	\$5.00
- Scheme B Sackville Street, Bexley	Exempt	\$3.30
- Scheme B Solander Street, Monterey	Exempt	\$4.00
- Scheme B Stoney Creek Road, Bexley	Exempt	\$5.00
- Scheme B Walter St/Park Road/Horbury Street and Alice Street, Sans Souci	Exempt	\$3.20
- Scheme B Wazir Street, Arncliffe	Exempt	\$5.50
- Scheme B Westbourne Street/Forest Road, Bexley	Exempt	\$13.50
- Scheme B 59-61 Wollongong Road, Arncliffe	Exempt	\$2.45
- Scheme B Wolseley Street, Bexley	Exempt	\$8.65
- Scheme B Woodford St and Villiers Street, Rockdale	Exempt	\$18.50
- Scheme B 56-76 Mimosa Street, Bexley	Exempt	\$7.00
- Scheme B 13-25 George Street, Bexley	Exempt	\$16.60
- Scheme B 27-31 George Street, Bexley	Exempt	\$10.40
On site detention / retention		
Private drainage easement review fee	Exempt	\$292.00
Council pipe asset condition review and assessment (excl CCTV)	Exempt	\$292.00
CCTV of Council pipe to check on condition of pipe (per inspection)	Exempt	at cost
Flood studies / GIS drainage		
Assessment of depth of gutter flow using Manning Equation for low level garages or carports (single dwellings, dual occupancies and additions only)	Exempt	\$620.00
Use of Council's DRAINS drainage model	Exempt	\$1,115.00
Use of Council's flood model (consultant fees extra)	Exempt	\$1,290.00
Professional consultancy service		
Senior officer (per hour)	10%	\$230.00
Other staff (per hour)	10%	\$164.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Public notification		
Advertising of public notices	10%	at cost + 10%
Driveway delineation		
Application fee	10%	\$100.00
Marking/remarking fee	10%	\$305.00
Infrastructure inspection fees - Footpath Crossing Deposit Inspections		
Footpath/road damage - Class 1 and 10 buildings (per application)	10%	\$130.00
Footpath/road damage - Class 2 to 9 buildings (per application)	10%	\$353.00
Change of property address		
Application fee (per property)	10%	\$554.00
Council inspection and processing (per property)	10%	\$225.00
Notification to all public authorities (per property)	10%	\$328.00
B-double approval		
Application fee (per application)	Exempt	\$800.00
Resident parking permits - former Rockdale City Council LGA		
permit application - first car	Exempt	\$43.00
per additional car	Exempt	\$65.00
Holders of Pensioner Concession card issued by Centrelink or Gold Card issued by Dept of Veteran Affairs (one per household - this is considered as the first car)	Exempt	\$0.00
NOTE Applications for annual permits made between January to June will be charged half price		
Replacement of lost or damaged permit	Exempt	\$21.50
Visitor parking permit - fee per month (or part thereof) for a maximum 4 month period		\$21.50
Overnight Guest parking permit	Exempt	\$10.75
Resident parking permits - former City of Botany Bay LGA		
permit application - first car	Exempt	\$26.00
per additional car	Exempt	\$77.00
Permit - exceptional circumstances	Exempt	\$77.00
Transfer of permit	Exempt	\$77.00
Holders of Pensioner Concession card issued by Centrelink or Gold Card issued by Dept of Veteran Affairs (one per household - this is considered as the first car)	Exempt	\$0.00
NOTE Applications for annual permits made between January to June will be charged half price		
Visitors permits (10 permits/book) (includes carer, trade, etc permit)	Exempt	\$31.00
Visitors permits - Pensioners (10 permits/book)	Exempt	\$15.50
Business / visitor parking permits		
Business parking permit - annual fee	Exempt	\$205.00
One day parking permit for parking in time limited zone	Exempt	\$21.50
Car share operator fees		
Regulatory Signage for two signs and two stems	Exempt	\$862.00
NOTE: Car Share requires Traffic Committee approval, and regulatory signage		
Car share painted logo	10%	at cost
Application fee	Exempt	\$257.00
Annual fee (per space)	Exempt	\$103.00
Private street signs (directional signs)		
Other than civic purposes, institutions and churches	Exempt	\$172.00
Signage Installation/replacement fee	Exempt	\$450.00
Development		
Development Application pre-lodgement services - former Rockdale City Council LGA		
Based on estimated cost of works being undertaken (per meeting payable prior to meeting)		
Up to \$500,000	10%	\$300.00
\$500,001 to \$1,000,000	10%	\$785.00
\$1,000,001 to \$2,000,000	10%	\$785.00
\$2,000,000 to \$5,000,000	10%	\$1,200.00
\$5,000,000 to \$20,000,000	10%	\$1,800.00
More than \$20,000,000	10%	\$1,800.00
Development Application pre-lodgement services - former City of Botany Bay LGA		
Based on estimated cost of works being undertaken (per meeting payable prior to meeting)		
Up to \$500,000	10%	\$645.00
\$500,001 to \$1,000,000	10%	\$645.00
\$1,000,001 to \$2,000,000	10%	\$860.00
\$2,000,000 to \$5,000,000	10%	\$1,080.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
\$5,000,000 to \$20,000,000	10%	\$2,150.00
More than \$20,000,000	10%	\$3,800.00
Linen plan handling (minimum fee plus any DA fees payable)	Exempt	\$510.00
Development Application consultancy fee (fee per hour)	10%	\$171.00
Development Application fees (as prescribed by clause 246 of EPA Regulation)		
These fees include the Plan First fee.		
1) Estimate cost of work for construction / demolition		
Less Than \$5,000	Exempt	\$110.00
\$5,001 - \$50,000	Exempt	\$170 plus an additional \$3 for each \$1,000 (or part of \$1,000) by which the estimates exceeds \$5,000
\$50,001 - \$250,000	Exempt	\$352 plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimates exceeds \$50,000
\$250,001 - \$500,000	Exempt	\$1160 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimates exceeds \$250,000
\$500,001 - \$1,000,000	Exempt	\$1,745 plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimates exceeds \$500,000
\$1,000,001 - \$10,000,000	Exempt	\$2,615 plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimates exceeds \$1,000,000
More than \$10,000,000	Exempt	\$15,875 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimates exceeds \$10,000,000
NOTE: for staged development, the total DA fee for all stages must not exceed the fee that would be charged if the proposal was submitted as one application. Council will determine the appropriate proportion of the fee to be paid with each stage based on the amount of development proposed and the degree of assessment required.		
2) Development Application for dwelling house with an estimated cost of less than \$100,000	Exempt	\$455.00
This fee includes the Plan First fee.		
3) Development Application for subdivision		
Note: For example, a plan of subdivision that provides for 5 lots over land that has previously comprised 2 lots will result in the creation of 3 additional lots, and so attract a fee together with a further amount for each of the 3 additional lots.		
New Road	Exempt	\$665.00 plus \$65.00 per additional lot

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
No new Road	Exempt	\$330.00 plus \$53.00 per additional lot
Strata	Exempt	\$330.00 plus \$65.00 per additional lot
4) Development Application for development other than points 1,2 or 3 (see above) (i.e. not involving the erection of a building, the carrying out of work, subdivision of land or demolition of a building (Clause 250 of the EPA Regulations) (maximum)	Exempt	\$285.00
If two or more fees are applicable to a single development application (such as an application to subdivide land and erect a building on one or more lots created by the subdivision), the maximum fee payable for the development is the sum of those fees.		
Development Application fee for advertising signs The maximum fee payable for development for the purpose of one or more advertisements is the fee calculated as		
per a normal development application, whichever is the greater as per clause 246 EPA Regulation 2000.	Exempt	\$285.00 + \$93.00 for each advertisement in excess of one
Review of Determination To review a determination that was earlier refused. The maximum fee for a request for a review of a determination under clause 252 of the EPA Regulation is:-		
with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building,	Exempt	50% of the original DA fee
Or with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less,	Exempt	\$190.00
Or with respect to any other development application, as set out below:- Up to \$5,000	Exempt	\$55.00
\$5,001 - \$250,000	Exempt	\$85 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost
\$250,001 - \$500,000	Exempt	\$500 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000
\$500,001 - \$1,000,000	Exempt	\$712 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000
\$1,000,001 - \$10,000,000	Exempt	\$987 plus an additional \$0.40 for each \$1,000 or part of \$1,000) by which the estimated cost exceeds \$1,000,000

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
More than \$10,000,000	Exempt	\$4,737 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000
Request to review a decision to reject an application (82B)		
Estimated cost of development is less than \$100,000 (per request)	Exempt	\$55.00
Estimated cost of development is \$100,000 or more and less than or equal to \$1,000,000 (per request)	Exempt	\$150.00
Estimated cost of development is more than \$1,000,000 (per request)	Exempt	\$250.00
Extension of DA Consent	Exempt	\$234.00
Existing Use Rights - Legal Advice Fee	Exempt	\$2,010.00
Amended Development Application, Pre Development Consent (not including S96 Application)	Exempt	50% of the original fee plus advertising and notification fees (as detailed in Item 2, (if applicable))
Note: Variation of this fee for very minor modifications may be considered at manager's discretion.		
Designated development	Exempt	\$920.00
In addition to any other fees payable under this Division, a maximum fee of \$920.00 is payable for designated development as per clause 251 of the EPA Regulations.		
Inspection fees		
** Inspection associated with assessment of Development application		
Footpath inspection fee		
Building and Development Applications (per street frontage)	Exempt	\$150.00
Referral to Design Review Panel - former City of Botany Bay LGA		
< \$10M estimated cost of construction	Exempt	\$3,080.00
> \$10M estimated cost of construction and < \$50M	Exempt	\$3,590.00
> \$50M estimated cost of construction	Exempt	\$4,100.00
A fee of 50% of the above fees is payable for subsequent referrals to the Panel		
Referral to Design Review Panel - former Rockdale City Council LGA		
< \$10M estimated cost of construction	Exempt	\$1,380.00
> \$10M estimated cost of construction and < \$50M	Exempt	\$2,300.00
> \$50M estimated cost of construction	Exempt	\$3,460.00
A fee of 50% of the above fees is payable for subsequent referrals to the Panel		
Design Review Panel administration fee	Exempt	\$110.00
Urban Design Review Panel – deposit (per session)	Exempt	\$2,500.00
Development Control		
Applications est. cost of works up to \$50,000 (per application)	Exempt	\$240.00
Applications est. cost of works up to \$50,001 - \$100,000 (per application)	Exempt	\$625.00
Applications est. cost of works up to \$100,001 - \$500,000 (per application)	Exempt	\$875.00
Applications est. cost of works up to \$500,001 - \$1,000,000 (per application)	Exempt	\$1,290.00
Applications est. cost of works over \$1,000,001 (per application)	Exempt	\$3,000.00
Development control - section 96 intensification of use		
Increase in number of employees (per application)	Exempt	\$554.00
Increase in vehicular movements (per application)	Exempt	\$820.00
Increase in number of machinery and/or plant (per application)	Exempt	\$820.00
Increase in number of Unit numbers (per application)	Exempt	\$820.00
Increase in hours of operations (per application)	Exempt	\$1,210.00
Multi-unit residential developments		
Up to 4 units (per application)	Exempt	\$1,450.00
Up to 10 units (per application)	Exempt	\$2,765.00
Up to 40 units (per application)	Exempt	\$5,380.00
More than 40 units (per application)	Exempt	\$13,225.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Commercial uses		
Child care centres (per application)	Exempt	\$560.00
Shops (per application)	Exempt	\$292.00
Offices (per application)	Exempt	\$292.00
Refreshment rooms (per application)	Exempt	\$430.00
Fast food outlets (per application)	Exempt	\$1,180.00
Hotels, Clubs, Pubs, Taverns (per application)	Exempt	\$1,450.00
Community facilities, places of worship (per application)	Exempt	\$1,450.00
Serviced apartments (per application)	Exempt	\$292.00
Car rentals (per application)	Exempt	\$1,230.00
Equipment hire (per application)	Exempt	\$1,230.00
Car parking facilities (per application)	Exempt	\$1,230.00
Garden centres, nurseries (per application)	Exempt	\$1,450.00
Applications involving extended hours of operation (per application)	Exempt	\$3,550.00
Industrial uses		
Bulk stores (per application)	Exempt	\$560.00
Car repairs station, motor vehicle repair shops (per application)	Exempt	\$292.00
Light goods dispatching (per application)	Exempt	\$292.00
Motor showrooms (per application)	Exempt	\$430.00
Storage facilities (per application)	Exempt	\$1,180.00
Studio workshop (per application)	Exempt	\$1,450.00
High technology industries (per application)	Exempt	\$1,450.00
Light industry (per application)	Exempt	\$292.00
Warehouse & distribution centres (per application)	Exempt	\$1,230.00
Chemical industries (per application)	Exempt	\$1,230.00
Container depots (per application)	Exempt	\$1,230.00
Factories including manufacturing (per application)	Exempt	\$1,450.00
Road transport terminal (per application)	Exempt	\$3,550.00
Service stations (per application)	Exempt	\$3,550.00
Truck, bus, equipment depot (per application)	Exempt	\$3,550.00
Landscape bond		
Preparation of Landscape Bond (per application)	10%	\$584.00
Landscape Bond – to be calculated – Minimum \$2,000 (per application)	Exempt	Request Quote
Modification of Consent - Section 96 Applications		
1) Minor Modification for errors, misdescription or miscalculation - section 96 (1)	Exempt	\$71.00
Note: This fee may be waived if it is demonstrated that Council was responsible for the error		
2) Minimal Environmental Impact	Exempt	\$645.00
The maximum fee for an application under Section 96 (1A) or Section 96AA(1) of the EPA Act is \$645.00 or 50% of the fee for the original development application, whichever is the lesser.		
3) NOT Minimal Environmental Impact		
The maximum fee for an application under Section 96 (2) or Section 96AA(1) of the Act for the modification of a development consent is:-		
a) if the fee for the original application was less than \$100	Exempt	50% of original Fee
b) if the fee for the original application was more than \$100 then:-		
with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building,	Exempt	50% of original Fee
OR		
with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less,	Exempt	\$190.00
OR		
with respect to any other development application, as set out below:-		
Up to \$5,000	Exempt	\$55.00
\$5,001 - \$250,000	Exempt	\$85 plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost
\$250,001 - \$500,000	Exempt	\$500 plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
\$500,001 - \$1,000,000	Exempt	\$712 plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000
\$1,000,001 - \$10,000,000	Exempt	\$987 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000
More than \$10,000,000	Exempt	\$4,737 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000
Advertising fees - former Rockdale City Council LGA		
Developments required to be advertised by DCP including s96 & s82a applications (clause 252 of the EPA Regulation)	Exempt	\$385.00
Notification fees - former City of Botany Bay LGA		
Notification fee section 96 (1A), 96(2) or 96AA (1) - maximum (per request)	Exempt	\$680.00
Notification fee section 84A - maximum (per request)	Exempt	\$635.00
Neighbour notification fees - former City of Botany Bay LGA		
Change of Commercial use in Residential Zone	Exempt	\$159.00
Alterations and additions to Industrial / Commercial / Retail Premises	Exempt	\$805.00
Alteration / Addition / Demolition or Change of Use of Heritage Item	Exempt	\$149.00
Single Unit Dwelling & Additions	Exempt	\$149.00
Dual Occupancy	Exempt	\$149.00
Town House / Villa	Exempt	\$720.00
Residential Flat Building (Up to 3 storeys)	Exempt	\$720.00
High-rise Residential Flat Building	Exempt	\$720.00
Signage only	Exempt	\$266.00
Public Notice of planning agreements	Exempt	\$266.00
Neighbour notification fees - former Rockdale City Council LGA		
Change of Commercial use in Residential Zone	Exempt	\$166.00
Alterations and additions to Industrial / Commercial / Retail Premises	Exempt	\$166.00
Brothels & Sex Shops	Exempt	\$220.00
Alteration / Addition / Demolition or Change of Use of Heritage Item	Exempt	\$166.00
Single Unit Dwelling & Additions	Exempt	\$166.00
Dual Occupancy	Exempt	\$166.00
Town House / Villa	Exempt	\$220.00
Residential Flat Building (Up to 3 storeys)	Exempt	\$220.00
High-rise Residential Flat Building	Exempt	\$1,055.00
Other major development	Exempt	\$1,055.00
Advertising fees		
Development that requires advertising under Clause 252 of the EPA Regulation	Exempt	\$2,220.00
Advertised development	Exempt	\$1,105.00
Prohibited development	Exempt	\$1,105.00
Other development requiring advertising for which an environmental planning instrument or development control plan requires notice to be given otherwise referred to those above	Exempt	\$1,105.00
Amended drainage plan Fee		
If initial submission of drainage plans with DA are inadequate and require modification and resubmission of new plans the fee covers the reassessment of the amended plans.	Exempt	\$180.00
Development Application on Council land		
Where an independent assessment of a Development Application is required for a proposal on Council land, then the cost of an independent consultant is to be borne by the applicant. (Council Policy)	Exempt	At cost

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Development Applications by Bayside Council for Council events in the Bayside Council area.	n/a	Nil
Note: Normal DA fees apply for Development Applications for all events by and on behalf of third parties.		
Temporary dwelling application for permission to occupy temporary dwelling	10%	\$187.50
Moveable dwelling application to be on-site during construction of new dwelling	Exempt	\$171.00
General inspection of stormwater drainage systems (e.g. pre DA or not including DA)		
Single dwelling / dual occupancies - initial inspection	Exempt	\$157.00
Residential flat building, villas, commercial flat industrial developments - initial inspection	Exempt	\$260.00
Extra on-site inspections		
Single dwelling / dual occupancies (each)	Exempt	\$157.00
Other developments (each)	Exempt	\$260.00
Subdivision certificate - former City of Botany Bay LGA	Exempt	\$475.00
Including strata plans		
Plus for each Lot	Exempt	\$425.00
Plus S88B checking fee	Exempt	\$345.00
For consolidation and/or boundary adjustment of lots	Exempt	\$316.00
Strata inspection fee (fee per inspection per lot)	Exempt	\$63.50
Re-execution of subdivision plan	10%	\$69.00
Subdivision certificate - former Rockdale City Council LGA	Exempt	\$320.00
Including strata plans		
Plus for each Lot	Exempt	\$88.00
Plus S88B checking fee	Exempt	\$222.00
For consolidation and/or boundary adjustment of lots	Exempt	\$316.00
Strata inspection fee (fee per inspection per lot)	Exempt	\$63.50
Re-execution of subdivision plan	10%	\$69.00
Strata title subdivision (Strata Scheme Act)		
Strata title subdivision application plus additional fee per lot below (per application)	10%	\$435.00
1-10 lots	10%	\$133.00
11-50 lots (fee per lot plus total fee for 10 lots)	10%	\$102.50
More than 50 lots (fee per lot plus total fee for 50 lots)	10%	\$97.00
Termination of strata scheme (per sheet)	10%	\$415.00
Re-execution of strata scheme (per sheet)	10%	\$69.00
Subdivision certificate by private certifier - administration fee (set By legislation)	Exempt	\$36.00
Miscellaneous fees		
Scanning documents fee		
New dwellings	Exempt	\$97.00
Out buildings, swimming pools, fences, minor alterations	Exempt	\$31.00
Exempt and complying development	Exempt	\$38.00
Single dwelling / dual occupancies	Exempt	\$57.00
Residential flat building, villas, commercial flat industrial developments	Exempt	\$132.00
Minor industrial/commercial	Exempt	\$97.00
Major industrial/commercial	Exempt	\$369.00
Multi-unit developments	Exempt	\$369.00
Other	Exempt	\$97.00
Evidence - certified copy of a map or plan (Sec 150) (per document)	Exempt	\$53.00
Supply of list of DA's - former City of Botany Bay LGA		
Monthly list of Development Applications (per document)	Exempt	\$123.00
Annual list of Development Applications (per document)	Exempt	\$1,230.00
Supply of list of DA's - former Rockdale City Council LGA		
Per annum	Exempt	\$490.00
Single copy	Exempt	\$80.00
Assessment, research and provision of comments in relation to Liquor Licensing matters	Exempt	\$175.00
Inspection fees - Liquor Licensing matters (per half hour)	10%	\$61.50
Stamping of additional plans (per sheet) (requested by applicant)	Exempt	\$27.00
Stamping of additional plans - single dwelling	Exempt	\$50.00
Stamping of additional plans - other buildings	Exempt	\$200.00
Copies of Plans (per sheet)		

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
A4 sheet	Exempt	\$6.75
A3 sheet	Exempt	\$13.25
A2 sheet	Exempt	\$33.25
A1 sheet	Exempt	\$33.25
A0 sheet	Exempt	\$33.25
Plans on microfilm	Exempt	\$43.00
(Plus search fee \$30.00 per quarter hour)		
Reissue of approved plans on disk upon request by applicant	Exempt	\$34.00
SEPP 65 design verification certificate		
If a design verification certificate is required (per application)	Exempt	\$780.00
Integrated Development and Concurrence Processing Fees		
Integrated Development Processing Fee (per referral authority)	Exempt	\$140.00
Concurrence Processing Fee (per referral authority)	Exempt	\$140.00
Government Agency Referral Fee, paid to each authority	Exempt	\$320.00
Certification Fees		
Council consultancy fee per hour where Council has not been certifying authority or PCA	10%	\$175.00 plus cost of Invoice + 10%
Construction certificate fee		
Domestic (eg dwelling and dual occupancies)		
Single dwellings, garages, swimming pools, non-habitable structures and the like (Class 1a, 1b, 10a, 10b) inspection fees (additional) also apply		
Development construction with an estimated value of work:		
Up to \$5,000	10%	\$220.00
\$5,001 - \$10,000	10%	\$343.00
\$10,001 - \$20,000	10%	\$502.00
\$20,001 - \$40,000	10%	\$625.00
\$40,001 - \$50,000	10%	\$748.00
\$50,001 - \$100,000	10%	\$871.00
\$100,001 - \$300,000	10%	\$994.00
\$300,001 - \$400,000	10%	\$1,127.00
\$400,001 - \$500,000	10%	\$1,245.00
Exceeding \$500,001	10%	\$1,820.00 + 0.12% for value over \$500,000
Multi-Unit, Commercial, Retail and the like		
Note: 15% discount for all CC's where lodged with concurrent DA		
Multi-unit residential, industrial and commercial (Class 2 - 9) inspection fees (additional) also apply		
Development construction with an estimated value of work		
Not exceeding \$100,000	10%	\$938.00
\$100,001 - \$200,000	10%	\$1,127.00
\$200,001 - \$500,000	10%	\$1,491.00 + 0.25% for value over \$200,000
\$500,001 - \$1,000,000	10%	\$1,870.00 + 0.20% for value over \$500,000
\$1,000,001 - \$5,000,000	10%	\$3,111.00 + 0.18% for value over \$1,000,000
Exceeding \$5,000,001	10%	\$7,457.00 + 0.12% for value over \$5,000,000
Registration of construction certificate by private certifier (set under clause 263 of EP&A Reg)	Exempt	\$36.00
Amended construction certificate		
Minor Amendment to Construction Certificate eg variation to window, ceiling etc	10%	\$194.00
in all other cases	10%	50% of the original application fee
Registration of amended construction certificate by private certifier - set by legislation	Exempt	\$36.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
		Calculation in accordance with Construction Certificate scale listed above plus 20%
Additional assessment fee for construction certificates with alternative solutions	10%	
	10%	Plus Invoice Cost of any External Consultant engaged by Council
Compliance cost notice	Exempt	\$232.00 per hour or part thereof
Post Principal Certifying Authority (PCA) Role Fee (e.g. Cost of Council to take over PCA role from a Private Certifier)		
Development construction with an estimated value of work:		
Up to \$100,000	10%	\$2,388.00
\$100,000 to \$250,000	10%	\$3,579.00
\$250,001 to \$500,000	10%	\$4,775.00
\$500,001 to \$1,000,000	10%	\$5,970.00
\$1,000,001 to \$5,000,000	10%	\$7,165.00
More than \$5,000,001	10%	\$18,500 plus \$165 per hour
Occupation Certificates		
Minor works - minor shop fit-out, dwelling, car port, minor structure	10%	\$246.00
Major works - new buildings, warehouse, major fit-out:		
Cost of works up to \$1,000,000	10%	\$892.00
Cost of works \$1,000,001 - \$5,000,000	10%	\$1,332.00
Cost of works \$5,000,001 - \$10,000,000	10%	\$1,994.00
Cost of works over \$10,000,001	10%	\$6,083.00
Occupation certificate by private certifier - administration fee (set by legislation)	Exempt	\$36.00
Inspections Fees for Construction Certificates, Building Certificates, Occupation Certificates and Comply Development Certificates (fee per inspection)	10%	\$171.00
Residential - new dwelling		
New residential dwelling	10%	\$1,112.00
Residential - modifications and additions		
Within dwelling at ground floor	10%	\$553.00
First floor addition	10%	\$753.00
Non-habitable building as per classes 1 and 10 of National Construction Code of Australia	10%	\$277.00
Swimming pools	10%	\$150.00
Swimming pool reinspection	10%	\$100.00
Other		
Minor works (as determined by Council)	10%	\$118.00
Reinspection fees	10%	\$190.00
Change of use only	10%	\$277.00
Signage	10%	\$277.00
Multi-unit, commercial, retail and the like		
Based on value of works:		
\$0-\$200,000	10%	\$600.00
\$200,001- \$500,000	10%	\$830 + 0.25% for value over \$200,000
\$500,001- \$1,000,000	10%	\$1,317 + 0.22% for value over \$500,000
\$1,000,001 - \$5,000,000	10%	\$1,665 + 0.11% for value over \$1,000,000
\$5,000,001 - \$15,000,000	10%	\$5,535 + 0.09% for value over \$5,000,000
Exceeding \$15,000,001	10%	\$16,630 + 0.05% for value over \$15,000,000
Other Inspection Reports and Technical Advice given on NCC		
Inspections of an activity for which a local approval has been obtained (per hour)	10%	\$265.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Technical advice on BCA (per hour)	10%	\$265.00
Documentary evidence - inspection reports - residential (per report)	Exempt	\$72.00
Documentary evidence - inspection reports - other (per report)	Exempt	\$205.00
Temporary residence bond (Retention of existing dwelling during construction of new dwelling)	Exempt	\$13,282.00
Charges for Saturday inspection (per hour)	10%	\$340.00
Reinspection fee (when work is not ready or unsatisfactory)	10%	\$171.00
Provision (in writing) of development and building information	Exempt	\$155.00
Building Certificate - Section 149B of the EPA Act (under clause 260 of the EPA Regulation)		
Class 1 building (together with any Class 10 buildings on site) or a Class 10 building	Exempt	\$250.00
Any other class of buildings as follows:		
Floor area of building or part not exceeding 200m ²	Exempt	\$250.00
Exceeding 200m ² but not exceeding 2,000m ²	Exempt	\$250.00 plus an additional 50cents per m ² for each m ² over 200m ²
Exceeding 2,000m ²	Exempt	\$1,165 plus an additional 7.50cents per m ² for each m ² over 2000m ²
Where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	Exempt	\$280.00
Unapproved development (additional fees)		
made		
after 1st September 2008 and either development consent, a complying development certificate or a construction certificate was required but not applied for, the fee for the building certificate is the fee that would		
have been payable for the development consent, complying development certificate or construction certificate		
(whichever is applicable). This fee is limited to any erection or alteration of a building in the 24 month period		
immediately preceding the date of the application for the building certificate.		
Fee for urgent building certificate issued within five (5) days (in addition to certificate fee)	Exempt	\$126.00
Reinspection fee for certificate	Exempt	\$92.00
Building certificate for missed mandatory & other inspections where DA and CC approvals have been granted	Exempt	\$280.00 + \$1,031.00 per dwelling
Assessment consultancy fee imposed by NSW Fire and Rescue	Exempt	\$2,680.00 per day or part thereof
Building certificate application withdrawn		
Prior to Inspection	Exempt	50% fee retained
After inspection	Exempt	100% fee retained
Copy of building certificate (where certificate has been issued more than 30 days prior)	Exempt	\$13.00
Complying development certificates		
Single dwellings, garages, swimming pools, non-habitable structures and the like (Class 1a, 1b, 10a, 10b) Inspection fees (additional) also apply		
Development construction with an estimated value of work		
Up to \$5,000	10%	\$220.00
\$5,001 - \$10,000	10%	\$343.00
\$10,001 - \$20,000	10%	\$502.00
\$20,001 - \$40,000	10%	\$625.00
\$40,001 - \$50,000	10%	\$748.00
\$50,001 - \$100,000	10%	\$871.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
\$100,001 - \$300,000	10%	\$994.00
\$300,001 - \$400,000	10%	\$1,127.00
\$400,001 - \$500,000	10%	\$1,245.00
Exceeding \$500,001	10%	\$1,865.00 + 0.12% for value over \$500,000
Multi-unit residential, industrial and commercial (Class 2 - 9) Inspection fees (additional) also apply		
Development construction with an estimated value of work		
Not exceeding \$100,000	10%	\$938.00
\$100,001 - \$200,000	10%	\$1,127.00
\$200,001 - \$500,000	10%	\$1,491.00 + 0.25% for value over \$200,000
\$500,001 - \$1,000,000	10%	\$1,870.00 + 0.20% for value over \$500,000
\$1,000,001 - \$5,000,000	10%	\$3,111.00 + 0.18% for value over \$1,000,000
Exceeding \$5,000,001	10%	\$7,457.00 + 0.12% for value over \$5,000,000
Lodgement complying development certificate where compliance assessed by private certifier (set by legislation)	Exempt	\$36.00
Swimming Pools - Compliance Certificate		
Application for exemption from barrier requirements	Exempt	\$70.00
Inspection fee (includes Compliance Certificate)	Exempt	\$150.00
Re-inspection fee	Exempt	\$100.00
Token registration fee	Exempt	\$10.00
Swimming pool chart	Exempt	\$30.00
Essential Fire Safety Services - former Rockdale City Council LGA		
Administration and registration fee for Annual Fire Safety Statement	Exempt	\$65.00
Essential Fire Safety Services - former City of Botany Bay LGA		
Administration and registration fee for Annual Fire Safety Statement	Exempt	\$154.00
Copy of statement	Exempt	\$25.50
Service charge per half hour or part thereof (including preparation of correspondence relating to late, incomplete or deficient fire safety statements)	Exempt	\$56.50
File retrieval per half hour or part thereof (if required)	10%	\$56.50
Footpath crossing deposits		
All development other than single dwellings or dual occupancies		
1.5 metre wide paved footpath		
Per metre	Exempt	\$415.00
Minimum	Exempt	\$5,100.00
3.6 metre wide paved footpath		
Per metre	Exempt	\$547.00
Minimum	Exempt	\$7,740.00
Dual occupancies	Exempt	\$5,276.00
Minor developments (including but not limited to carports, changes of use with no building works and minor extensions)	Exempt	\$1,050.00
Single unit dwellings		
New house or major addition, inground pools	Exempt	\$2,570.00
Medium to minor additions and garage	Exempt	\$1,670.00
Carport, aboveground pool or similar	Exempt	\$535.00
(Note: Where a new driveway is required the footpath crossing deposit should be the same as a new house)		
All other works (per metre of street frontage)	Exempt	\$3,075.00
Bank guarantee fee (in lieu of cash deposit)	Exempt	\$255.00
Drainage inspection fee		
Residential flat building, villas, commercial, flat, industrial developments	Exempt	\$310.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Dual occupancies	Exempt	\$233.00
Single dwelling	Exempt	\$157.00
Additional confined spaces inspection fee (all developments where applicable)	Exempt	\$454.00
Certificates - fees and charges		
Planning certificate		
Section 149(2) certificate	Exempt	\$53.00
Section 149(2) (5) certificate	Exempt	\$133.00
Plus urgency fee	Exempt	\$75.00
Copies of 149 certificates (where certificate has been issued more than 30 days prior)	Exempt	\$40.00
Urgency fee (next day) copy of 149 certificate	Exempt	\$82.00
Planning certificate section 149 (2) for Complying Development - Clause 3 in Schedule 4 of the Environmental Planning and Assessment Regulation 2000	Exempt	\$40.00
Outstanding notices (issued under sections 735A of the LGA 1993 & 121ZP of the EP&A Act 1979) - former Rockdale City Council LGA		
Outstanding health and building notices	Exempt	\$101.00
Plus urgency fee	Exempt	\$74.00
Outstanding notices (issued under sections 735A of the LGA 1993 & 121ZP of the EP&A Act 1979) - former City of Botany Bay LGA		
Outstanding health and building notices	Exempt	\$154.00
Plus urgency fee	Exempt	\$74.00
Soil and water management warning signs	Exempt	\$18.00
Environmental plans, codes and services		
Environmental Planning Instruments (These documents are available free of charge on Council's website)		
Rockdale LEP 2011 Written Instrument	10%	\$225.00
Botany LEP (per copy)	10%	\$225.00
DCP's, Planning Policies and Codes		
Rockdale or Botany DCP (per copy)	Exempt	\$112.00
Copies and extracts		
(of Council documents or development applications - except maps referred to above)		
A4 Sheet	Exempt	\$5.50
A3 Sheet	Exempt	\$11.50
Certified copies or extracts of original documents (cl.262, EP&A Reg)	Exempt	\$53.00
Enquiries		
Written information requiring detailed research and investigation (fee per hour)	Exempt	\$175.00
Application to amend Rockdale LEP/DCP or Botany LEP/DCP		
Minor requests without map (per request)	Exempt	\$15,000.00
Minor Planning Proposals (up to 2,000 sqm)		
Planning proposal - Stage 1	Exempt	\$25,000.00
(payable at formal lodgement of Planning Proposal - includes assessment, gateway determination & public exhibition)		
Planning proposal - Stage 2	Exempt	\$15,000.00
(payable at conclusion of public exhibition period - includes post exhibition assessment and submission to the Department of Planning & Environment)		
Major Planning Proposals (2,000-10,000 sqm or where Manager Strategic Planning deems a site less than 2,000 sqm has added complexities)		
Planning proposal - Stage 1	Exempt	\$40,000.00
(payable at formal lodgement of Planning Proposal - includes assessment, gateway determination & public exhibition)		
Planning proposal - Stage 2	Exempt	\$20,000.00
(payable at conclusion of public exhibition period - includes post exhibition assessment and submission to the Department of Planning & Environment)		
Complex Planning Proposals (greater than 10,000 sqm)		
Planning Proposal - Deed arrangement to be prepared and signed prior to lodgement of planning proposal. Agreed sum to be placed in Trust to cover indicative costs.	Exempt	Cost recovery via Deed
Additional fees		
Independent traffic study - minimum \$10,000 (per request)	Exempt	Request Quote
Design Review Panel - minimum \$25,000 (per request)	Exempt	Request Quote
Urban design - minimum \$6,000 (per request)	Exempt	Request Quote
Other studies - various (per request)	Exempt	Request Quote
Agreement (per request)	Exempt	\$10,000.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Design Excellence Competition		
Administration fee	Exempt	0.02% of cost of development
Council Juror / Jury Chair fee	Exempt	At Cost
Voluntary Planning Agreement (VPA) requests		
Preliminary assessment	Exempt	\$270.00
VPA - assessment	Exempt	\$4,690.00
VPA - Council will seek reimbursement from the applicant for any reasonable preparation costs such as, but not limited to, studies, reports, valuations, designs, and legal costs	Exempt	At cost
Advertising of VPA	Exempt	At cost
Application for suburb boundary change		
Stage 1 - assessment, report to Council and liaison with Geographical Names Board	Exempt	\$5,650.00
Stage 2 - liaison with Geographical Names Board, gazettal and notification	Exempt	\$4,650.00
Community environmental education workshop fee	10%	\$10.00
Flood level information		
Residential (per half hour or part thereof)	Exempt	\$162.00
Commercial/industrial (per half hour or part thereof)	Exempt	\$230.00
Supply of other Council information		
Road widening advice	Exempt	\$130.00
Flood / overland flow advice (standard)	Exempt	\$130.00
Flood advice - multiple floods (change of use)	Exempt	\$246.00
88G Certificates (set in accordance with Part 5 Sec 44 of the Conveyancing Regulation 2003)	Exempt	\$35.00
Regulatory services		
Environmental enforcement levy	Exempt	0.25% of the cost of works with estimated cost of works capped at \$10M
Post approval annual inspection fees for all commercial and licenced premises		
Involving liquor licence	Exempt	\$469.00
Not Involving liquor licence	Exempt	\$311.00
Subsequent inspections	Exempt	\$254.00
Local Government Act 1993 Section 608(3) Fees		
Food safety inspection / re-inspection		
Per half hour (minimum charge)	Exempt	\$150.00
Per hour	Exempt	\$300.00
Hair, skin, beauty salons - per inspection	Exempt	\$140.00
Skin penetration premises - per inspection	Exempt	\$140.00
Places of shared accommodation (boarding house) - per inspection	Exempt	\$140.00
Mortuaries - per inspection	Exempt	\$207.00
Noxious trades	Exempt	\$154.00
Septic systems	Exempt	\$154.00
Grey water systems	Exempt	\$154.00
Regulated water systems (includes inspection / audit of documentary records, operating manuals etc)		
Up to 2 systems per location per year	Exempt	\$215.00
3 to 5 systems per location per year.	Exempt	\$305.00
More than 5 systems per location per year	Exempt	\$375.00
Collection and analysis of water samples by NATA approved laboratory	Exempt	At cost
Water quality report by environmental consultant	Exempt	At cost
Public & semi public pools and spas		
Annual inspection fee	Exempt	\$200.00
Reinspection fee - per half hour or part thereof	Exempt	\$130.00
Bacteriological fee (taken if chemical parameters have failed)	Exempt	\$150.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Issue of improvement notice or prohibition order (under section 97 of the Public Health Regulations 2012)		
Regulated system (such as a water cooling system or warm water system)	Exempt	\$545.00
Public swimming pools & spas, or Skin penetration	Exempt	\$265.00
Miscellaneous environmental health inspection / re-inspection		
Fee per half hour (minimum charge)	Exempt	\$140.00
Fee per hour	Exempt	\$275.00
Caravan Parks		
Annual inspection fees	Exempt	\$280.00
Application / renewal of approval to operate caravan park or camping ground	Exempt	\$720.00
Application / renewal of activities relating to section 68 of the Local Government Act 1993	Exempt	\$283.00 + \$1.50 for every \$1,000 over cost of project
Food Act 2003 and associated Regulation		
Annual administration fee		
The maximum fee is limited under the provisions of Regulation 12 of the Food Regulation 2010		
Fee based on number of full time equivalent food handlers (FTE food handlers)		
5 or fewer FTE food handlers	Exempt	\$390.00
6 to 50 FTE food handlers	Exempt	\$800.00
51 or more FTE food handlers	Exempt	\$3,500.00
School canteens	Exempt	\$225.00
Child care centres	Exempt	\$225.00
Charities	Exempt	\$225.00
Vehicles (per vehicle)	Exempt	\$390.00
Food business Improvement Notice fee	Exempt	\$330.00
This is a statutory fee under the provisions of Regulation 6 of the Food Regulation 2010		
Food premises - temporary		
Application fee - outlet (per application)	Exempt	\$230.00
Application fee - stall (per application)	Exempt	\$113.00
Inspection fee - outlet - per half hour or part thereof	Exempt	\$150.00
Inspection fee - charity, not for profit - per half hour or part thereof	Exempt	\$150.00
Inspection fee - Stall (non-commercial) - per half hour or part thereof	Exempt	\$150.00
Inspection fee - commercial per day per event	Exempt	\$150.00
Protection of Environment Operations Act		
Viewing of register or copy of register or part thereof	Exempt	\$54.50
Preparation of notice under POEO Act (set in accordance with Section 99 POEO General Regulation 2009)	Exempt	\$535.00
Compliance cost recovery notice (fee = total costs incurred in connection with the clean-up action including administrative charge)	Exempt	Actual cost + administration charge
Car park release fee		
Out of hours gate opening	10%	\$104.00
Impounding		
Motor vehicles - Impounding Act 1993		
Impounding of vehicle valued over \$500 an owner is to be responsible for :-		
Towing fee to impounding yard (per vehicle)	Exempt	\$250.00
Storage Fee - per day	Exempt	\$30.00
Release Fee (administration fee)	Exempt	\$100.00
Towing to Auction Yard (where necessary)	Exempt	\$175.00
Removal and destruction of unwanted vehicle on request of vehicle owner (Administration Fee)	10%	\$100.00
Sale abandoned Vehicle	10%	Actual Amount Received
Fee to convey an impounded article to a pound	Exempt	\$128.00
Fee to cover cost of serving a notice regarding an impounded article	Exempt	\$50.00
A-Frames, signs & billboards in public places		
Cost recovery to remove signs, billboards & paper posters for first 2 hours	Exempt	\$350.00
Each hour in excess of 2 hours	Exempt	\$124.00
Collection fee	Exempt	\$20.50
Storage fee - per item per week or part thereof	Exempt	\$10.00
Serving of notice on owner that item has been impounded (per notice)	Exempt	\$154.00
Release fee	Exempt	\$51.00
Shopping trolleys		

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Abandoned shopping trolley collection fee (per trolley)	Exempt	\$125.00
Storage fee - per trolley per week or part thereof	Exempt	\$10.25
Serving of notice on owner that item has been impounded (per notice)	Exempt	\$105.50
Release fee	Exempt	\$32.00
Other items		
Administration fee	Exempt	\$34.75
Storage fee - per item per week or part thereof	Exempt	\$10.25
Serving of notice on owner that item has been impounded (per notice)	Exempt	\$113.00
Release fee per article (not including paper posters) e.g. shopping trolleys	Exempt	\$72.00
Administration costs for validation of a fine		
Provision of 1 to 3 colour digital photographs (A4 size)	Exempt	\$40.00
Each additional digital photograph (A4 size)	Exempt	\$19.00
Cats and dogs		
(Fixed by Companion Animals Regulation 2008 -)		
Lifetime registration		
Desexed pensioner's animal	Exempt	\$22.00
Desexed animal	Exempt	\$53.00
Entire animal	Exempt	\$195.00
Recognised breeder	Exempt	\$53.00
Desexed animal purchased from pound or shelter	Exempt	\$26.50
Assistance animal	Exempt	\$0.00
Animal enclosure compliance certificate (in accordance with Regulation 25)	Exempt	\$150.00
Dangerous dog and restricted breed distinctive signage (Companion Animals Regulation 28)	10%	\$31.00
Dangerous dog and restricted breed distinctive collars (Companion Animals Regulation 27):-		
Small collar (45cm)	10%	\$39.00
Medium collar (55cm)	10%	\$44.00
Large collar (65cm)	10%	\$49.50
Extra large collar (85cm)	10%	\$58.00
Surrender of companion animal		
Surrender of a dog	Exempt	\$490.00
Surrender of a dog owned by a pensioner	Exempt	\$245.00
Surrender of a cat	Exempt	\$275.00
Animal impounding		
Release fee for dog or cat	Exempt	\$52.50
Daily boarding fee - cat (per day)	Exempt	\$20.50
Daily boarding fee - dog (per day)	Exempt	\$25.50
Inspections		
Inspection of premises for dangerous/restricted dogs (per inspection)	Exempt	\$84.00
Certificate of compliance in relation to prescribed enclosure (per certificate)	Exempt	\$159.00
Compliance costs - orders under EP&A Act		
Preparation and service of notice of intention to issue an order (per order)	Exempt	\$500.00
Investigations resulting in an order being given (per order)	Exempt	\$1,000.00
Labour costs for Waste Enforcement Officer, Regulations Inspectors and Supervisors		
Waste Enforcement Officer and Regulations Inspector		
Monday to Sunday / 6am to 8pm - cost per hour	Exempt	\$88.00
Monday to Sunday / 8pm to 6am - cost per hour	Exempt	\$237.00
Public Holidays - cost per hour	Exempt	\$232.00
Regulations Supervisory Staff		
Monday to Friday / 6am to 8pm - cost per hour	Exempt	\$131.00
Monday to Friday / 8pm to 6am or anytime Saturday & Sunday - cost per hour	Exempt	\$232.00
Waste service fees		
Commercial waste & recycling charge - kerb side		
(Levied by sundry debtor invoice in accordance with s502 of the Local Government Act 1993)		
240L Commercial waste bin (per lift)	Exempt	\$11.50
240L Recycling bin (per lift)	Exempt	\$5.90
1,100L Commercial waste bin (per lift)	Exempt	\$47.50
Commercial waste & recycling charge - on property		
(Levied by sundry debtor invoice in accordance with s502 of the Local Government Act 1993)		
240L Commercial waste bin (per lift)	Exempt	\$11.80
240L Recycling bin (per lift)	Exempt	\$6.20
On-call refuse removal service (inc heavy items)		

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Pensioner		
(must show Pensioner Concession card, or Gold card issued by Dept of Veteran Affairs)		
Up to 1 cubic metre	Exempt	\$60.90
Up to 3 cubic metres	Exempt	\$85.05
Non-pensioner		
Up to 1 cubic metre	Exempt	\$151.25
Up to 3 cubic metres	Exempt	\$204.85
Up to 6 cubic metres		\$285.25
Mobile garbage bin replacement		
120/240 Litre Bin replacement (per bin delivered)	Exempt	\$84.00
Clothing recycling bins		
Placement on Council controlled / owned land	Exempt	\$413.50
Penalty for placement without approval (set by Statute)	Exempt	\$552.50
Removal fees		
Collection and transportation	Exempt	\$148.50
Depot storage fees (per day)	Exempt	\$11.30
Customer Service		
Photocopying and printing charges		
Black and white (per sheet)		
A4	10%	\$0.20
A3	10%	\$0.40
A2	10%	\$27.00
A1	10%	\$27.00
A6	10%	\$6.75
Colour (per sheet)		
A4	10%	\$1.00
A3	10%	\$2.00
Scanning and saving documents		
Scanning and saving of documents - cd (per item)	10%	\$11.25
Scanning and saving of documents - usb (per item)	10%	\$22.50
Credit card service fee	Dependent	0.91% + GST
Note: The service fee includes GST where the service being paid for includes GST		
603 Certificates		
Rating certificates (set by the Minister)	Exempt	\$80.00
Additional fee for urgent certificate	Exempt	\$75.00
Certified copy of s.603 rate certificate	Exempt	\$32.00
(where certificate has been issued more than 30 days prior)		
Certificates - classification of Council land		
Section 54 certificate (per certificate)	Exempt	\$72.00
Rates Information		
Provision of rates information and/or copy of rate notices - fee per year provided up to a maximum \$100.00	Exempt	\$10.00
Note: Nil fee for current or immediately preceding year		
Dishonoured cheques and direct debits		
Fee for representation of dishonoured cheque or direct debit transaction	Exempt	\$40.00
Each instance to cover both bank charges plus Council's administration costs		
Note: no fee in the first instance for ratepayers receiving a pension rebate on their rate account		
Business papers		
Copies of council or committee business papers or individual reports in those papers	Exempt	\$0.00
An annual charge (or portion thereof) to cover the handling and postage costs, being made for Business Papers		
mailed to individuals, commercial or other organisations	Exempt	\$360.00
Subpoenas - conduct money		
In addition, to the below fees a formal undertaking should be given to pay all reasonable expenses or loss exceeding the sum tendered incurred in locating, retrieving, compiling and copying documents		
Flat fee payable upon receipt of subpoena	Exempt	\$79.00
Urgency fee	Exempt	\$63.50
Based on ten (10) working days notice (additional fee to flat fee)		

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Subpoenas photocopying - refer photocopying charges (per subpoena)	Exempt	Request Quote
Subpoenas courier costs - at cost (per subpoena)	Exempt	Request Quote
Urgency fee	Exempt	\$63.50
Staff preparation time (includes file retrieval and collation of information)		
First hour	Exempt	\$115.00
Per hour or part thereof (in addition to initial hour)	Exempt	\$92.00
Cost of Council Officer to attend as witness and for court appearances	Exempt	Hourly rate of pay x Hours Spent
In addition, a formal undertaking should be given to pay all reasonable expenses or loss		
Enquiries lodged under the Government Information (Public Access) Act		
Individuals (legislative set)		
Application fees - open access application (plus any photocopying charges)	Exempt	\$0.00
Application fees - informal application (plus any photocopying charges)	Exempt	\$0.00
Application fees - formal application - access to records by natural person about their personal affairs (per application plus any photocopying charges)	Exempt	\$30.00
Application fees - formal application - other (per application plus any photocopying charges)	Exempt	\$30.00
Application fees - all other requests (per application plus any photocopying charges)	Exempt	\$30.00
Processing Charges (per hour for informal applications and after first 20 hours for formal applications)	Exempt	\$30.00
Internal review (per application)	Exempt	\$40.00
Amendment of personal records	Exempt	\$0.00
Businesses / third parties (legislative set)		
Application fee	Exempt	\$30.00
Plus Processing charges (per hour)	Exempt	\$30.00
Property research fee		
Application fee for searches up to three (3) hours - in excess the cost is \$150.00	Exempt	\$130.00
Request to purchase Council land		
Administrative processing fee (per request)	10%	\$560.00
Copying charges for requests for information		
A4 plans	Exempt	\$5.50
A3 plans	Exempt	\$11.00
A2 plans	Exempt	\$27.00
A1 plans	Exempt	\$27.00
A0 plans	Exempt	\$27.00
A4 documents	Exempt	\$0.55
A3 documents	Exempt	\$0.65
Note: Council may consider a concessional charge or fee reduction of 25% on application to holders of the Seniors Card, Pension Concession Card, and to carers of Companion Card holders as issued by the Department of Ageing, Disability and Home Care.		
Publications		
Cook Park - Plan of Management	Exempt	\$110.00
Small Parks & Playgrounds - Plan of Management	Exempt	\$30.00
Rockdale Wetlands & Recreation Corridor - Management Strategy	Exempt	\$70.00
Rockdale Weed Management Strategy	Exempt	\$30.00
Rockdale Creeks & Gullies - Management Strategy	Exempt	\$10.00
Bardwell Valley - Plan of Management	Exempt	\$10.00
Gardiner Park - Plan of Management	Exempt	\$10.00
Westbourne St Reserve - Plan of Management	Exempt	\$10.00
Seaforth Park - Plan of Management Action Strategy	Exempt	\$10.00
Brighton Memorial Playing Fields - Plan of Management	Exempt	\$10.00
Gilchrist Park - Plan of Management	Exempt	\$10.00
The Strand - Plan of Management	Exempt	\$10.00
Bexley Golf Course Plan of Management	Exempt	\$30.00
The Bardwell Valley - the Emerging Urban Jewel, by Ron Rathbone OAM	10%	\$20.00
They also served, by Ron Rathbone OAM	10%	\$20.00
The origins of the Street Names, by Ron Rathbone OAM	10%	\$10.00
Brighton Le Sands: The Suburb that grew from the Sand Hills, by Ron Rathbone OAM	10%	\$25.00
Community Profile	Exempt	\$30.00
Resident Survey	Exempt	\$20.00
Business Survey	Exempt	\$20.00
Social Plan	Exempt	\$40.00
Rockdale City Council Sign Manual	Exempt	\$65.00
Plan of Management - Community Land and Amendments	Exempt	\$50.00
Rockdale Heritage Study	Exempt	\$30.00
Botany Bay Foreshore Environmental Study	Exempt	\$20.00
Section 94 Contributions Plan	Exempt	\$35.00

Fee Code / Category	GST status	Bayside Council Draft 2017/18 Fee (GST inclusive if applicable)
		\$
Flora & Fauna Study	Exempt	\$55.00
Evatt Park Plan of Management	Exempt	\$10.00
Kyeemagh Boat Ramp - Plan of Management	Exempt	\$20.00
Walker Street Plan of Management	Exempt	\$10.00
Lusty Street Plan of Management	Exempt	\$10.00



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Extraordinary Council Meeting

29/06/2017

Item No	7.2
Subject	Statutory Financial Report – April 2017
Report by	Alister Duncan, Manager Finance
File	(R) F09/605

Summary

This report is provided in accordance with the Local Government (General) Regulations, 2005, Division 5 paragraph 212 and s625 of the Local Government Act, 1993.

The necessary certificate by the Responsible Accounting Officer is included in this report, and the Statutory Financial Reports are presented as follows:

- Investment Performance Against Benchmark
- Statement of Bank Balances
- Restricted and Unrestricted Cash Balances
- Schedule of Investments

As at 30 April 2017, Bayside Council had \$308.5m in cash and investments with an adjusted portfolio yield of 2.77%.

Details of individual investments held are in the attachment to this report.

Officer Recommendation

The Statutory Financial Report be received and noted.

Background

Balance of report is attached.

Financial Implications

Not applicable

Community Engagement

Not required

Attachments

Statutory Financial Report April 2017

REPORT HEADER

Subject:	STATUTORY FINANCIAL REPORT- 30 April 2017
File Number:	F09/605
Report By:	Manager-Finance & Administration (Alistair Duncan)
Contributors:	
Community Engagement:	No
Financial Implications:	No

Officer Recommendations

That the Statutory Financial Report by the Responsible Accounting Officer be received and noted.

Precis

This report is provided in accordance with the Local Government (General) Regulations, 2005, Division 5 paragraph 212 and s625 of the Local Government Act, 1993.

The necessary certificate by the Responsible Accounting Officer is included in this report, and the Statutory Financial Reports are presented as follows:-

- Investment Performance Against Benchmark
- Statement of Bank Balances
- Restricted and Unrestricted Cash Balances
- Schedule of Investments

As at 30 April 2017, Bayside Council had \$308.5m in cash and investments with an adjusted portfolio yield of 2.77%. Details of individual investments held are tabled in the body of this report.

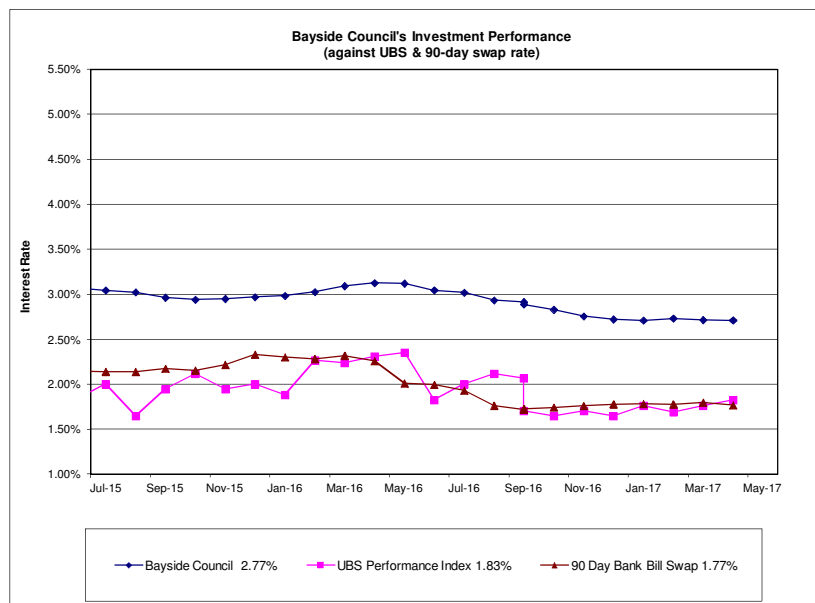
REPORT BACKGROUND

Legislative Reporting Requirements

Clause 212 of the Local Government (General) Regulation 2005 requires that the Responsible Accounting Officer must provide Council with a report detailing Council's investments under s625 of the Local Government Act 1993. This is to be reported to Council on a monthly basis.

Investment Performance

The table below shows the performance of Council's investments since July 2015. The UBS Rate is used for comparison as this is a generally accepted industry benchmark used by Australian businesses. The 90-day Bank Bill Swap Rate is the worldwide rate that is reviewed by the financial markets every 90 days. This rate underpins the majority of investments which makes it a meaningful comparison for measuring investment performance. For the current period, Council outperformed the market by 94 basis points. As demonstrated by the following graph, investment returns are stable and consistently above the industry benchmark and 90-day Bank Bill Swap Rate.



Statement of Bank Balances

The table below shows details of movements in Council's cash at bank for the month of April.

STATEMENT OF BANK BALANCES AS AT 30 APRIL 2017		
	GENERAL FUND	
Cash at Bank (Overdraft) as per Bank Statement as at:	31/03/2017	\$3,557,566
Add:		
Income from Operating Activities for the Period		
- Rates and other receipts*	\$2,845,212	
- Sundry Debtors	\$785,611	
- DA Fees & FCDs	\$160,627	
- Interest	\$174,906	
- GST Refund	\$177,474	
- Parking and Other Infringements	\$390,786	
- Grants	\$115,531	
- Other Deposits (cash, cheques & eftpos)	\$1,774,856	
- S.94 Contributions	\$441,244	
Total Income from Operating Activities for the Period	\$6,866,247	
Less:		
Expenses from Operating Activities for the Period		
Accounts Paid for Period (includes urgent cheques & refunds)	-\$9,779,009	
Direct Payroll	-\$3,898,560	
Presented Cheques	-\$204,640	
Dishonoured Cheques	-\$24,813	
Miscellaneous Expenses (E-Tag)	-\$100	
Bank Charges (including Agency Fees)	-\$12,403	
Total Expenses from Operating Activities for the Period	-\$13,919,525	
Total Net Movement from Operating Activities:		-\$7,053,278
Investment Activities for the Period		
- Investments redeemed	\$2,000,000	
- Transfer from Short-Term Money Market	\$11,150,000	
- Transfer to Short-Term Money Market	-\$1,370,000	
- New Investments	-\$3,000,000	
Net Investment Flows for the Period	\$8,780,000	
Funding Activities for the Period		
Loan Repayments	-\$33,900	
Net Funding Flows for the Period	-\$33,900	
Total Net Movement from Investment & Funding Activities:		\$8,746,100
Cash at Bank (Overdraft) as per Bank Statement as at:	30/04/2017	\$5,250,388
Limit of overdraft arranged at Bank	-\$350,000	
* other receipts include Australia Post & Bank Tape		

Restricted Cash

Council has established various Internal Cash Reserves as a financial strategy to provide funds for future expenditure that could not otherwise be financed during a single financial year. External reserves (s.94 Developer Funds) are quarantined for a specific purpose and are not to be reallocated to other programs.

THE INVESTED FUNDS ARE HELD FOR:-	BALANCE 31/03/2017	NET MOVEMENTS	BALANCE 30/04/2017
<u>Bayside East General Funds and Reserves</u> Internal and External Restricted Funds are yet to be dissected and awaiting finalisation of accounts.	\$96,493,493	-\$484,461	\$96,009,032
<u>Bayside West Unrestricted General Funds</u>	\$55,347,042	-\$6,599,872	\$48,747,170
<u>Bayside West Internal Restrictions</u>			
CASH RESERVES			
- Employee Liability Reserve	\$4,953,800	\$0	\$4,953,800
- Office & IT Reserve	\$1,958,499	\$0	\$1,958,499
- Plant Reserve	\$800,000	\$0	\$800,000
- S.94 Obligation Reserve	\$1,508,609	\$0	\$1,508,609
- Arncliffe Youth Centre Reserve	\$2,969,690	\$0	\$2,969,690
- Public Liability Reserve	\$345,869	\$0	\$345,869
- Workers Compensation Reserve	\$115,870	\$0	\$115,870
- Council Election Reserve	\$569,750	\$0	\$569,750
- Strategic Priorities Reserve	\$39,211,584	\$0	\$39,211,584
- Street Lighting Reserve	\$597,534	\$0	\$597,534
- Brighton Bath Amenities Build Reserve	\$2,295,391	\$0	\$2,295,391
<u>Bayside West Total Internal Restrictions</u>	\$55,326,596	\$0	\$55,326,596
<u>Bayside West External Restrictions</u>			
LOCAL AREA FUNDS			
- Arncliffe	\$113,687	\$0	\$113,687
- Banksia	\$23,024	\$0	\$23,024
- Bexley	\$377,045	\$0	\$377,045
- Brighton	\$281,532	\$0	\$281,532
- Kingsgrove	\$1,097,847	\$0	\$1,097,847
- Ramsgate	\$499,358	\$0	\$499,358
- Ramsgate Beach	\$262,621	\$0	\$262,621
- Rockdale	\$5,460,646	\$0	\$5,460,646
- West Botany Street	\$4,643,097	\$0	\$4,643,097
<u>Bayside West Total Local Area Funds</u>	\$12,758,857	\$0	\$12,758,857
- Domestic Waste Reserve	\$6,567,144	\$0	\$6,567,144
- Stormwater Levy Reserve	\$662,683	\$0	\$662,683
- Unexpended Grants	\$3,396,666	\$0	\$3,396,666
- Infrastructure Levy Reserve	\$7,225,915	\$0	\$7,225,915
- s94 Developer Contributions	\$77,235,352	\$0	\$77,235,352
- Community Levy Reserve	\$529,482	\$0	\$529,482
<u>Bayside West Total External Restrictions (incl Local Area Funds)</u>	\$108,376,099	\$0	\$108,376,099
Total for all Reserves and Unrestricted Cash	\$315,543,230	-\$7,084,333	\$308,458,897

Schedule of Investments Held

Bayside West Branch currently holds \$212.4m and Bayside East Branch currently holds \$96.0m in investments and cash at call as detailed in the table below. In accordance with current accounting standards, investments are recorded at Fair Value (market value).

SCHEDULE OF INVESTMENTS HELD ON BEHALF OF BAYSIDE COUNCIL AS AT:					30/04/2017			
	Credit Rating	Purchase Price	Purchase Date	Maturity Date	Term Days	Prop %	Interest Rate	Market Value
Bayside West Branch Term Deposits:								
Bank of Western Australia	A1	\$1,180,715	27/04/2017	23/01/2018	271	0.58%	2.60%	\$1,180,715
Bank of Western Australia	A1	\$2,058,530	30/11/2016	29/08/2017	272	1.01%	2.60%	\$2,058,530
Bank of Western Australia	A1	\$5,020,959	20/02/2017	20/09/2017	212	2.47%	2.60%	\$5,020,959
Bank of Western Australia	A1	\$5,000,000	22/12/2016	20/06/2017	180	2.46%	2.60%	\$5,000,000
Bank of Western Australia	A1	\$1,153,867	24/11/2016	26/05/2017	183	0.57%	2.55%	\$1,153,867
Bank of Western Australia	A1	\$1,200,248	04/04/2017	04/10/2017	183	0.59%	2.60%	\$1,200,248
Bank of Western Australia	A1	\$1,108,009	11/04/2017	28/09/2017	170	0.55%	2.60%	\$1,108,009
Bank of Western Australia	A1	\$1,082,632	13/04/2017	10/10/2017	180	0.53%	2.60%	\$1,082,632
Bank of Western Australia	A1	\$1,238,789	17/11/2016	18/05/2017	182	0.61%	2.55%	\$1,238,789
Bank of Western Australia	A1	\$1,051,542	06/12/2016	06/06/2017	182	0.52%	2.65%	\$1,051,542
Bank of Western Australia	A1	\$1,049,879	03/11/2016	04/05/2017	182	0.52%	2.55%	\$1,049,879
Bank of Western Australia	A1	\$1,314,414	12/04/2017	19/10/2017	190	0.65%	2.60%	\$1,314,414
Bank of Western Australia	A1	\$1,105,937	21/11/2016	23/05/2017	183	0.54%	2.55%	\$1,105,937
Bank of Western Australia	A1	\$1,087,111	14/11/2016	16/05/2017	183	0.54%	2.55%	\$1,087,111
Bank of Western Australia	A1	\$1,127,010	02/11/2016	03/05/2017	182	0.55%	2.55%	\$1,127,010
Bank of Western Australia	A1	\$1,303,592	21/11/2016	25/05/2017	185	0.64%	2.55%	\$1,303,592
Bank of Western Australia	A1	\$1,314,449	15/02/2017	15/11/2017	273	0.65%	2.60%	\$1,314,449
Bank of Western Australia	A1	\$1,166,585	11/01/2017	12/07/2017	182	0.57%	2.55%	\$1,166,585
Bank of Western Australia	A1	\$1,162,110	22/11/2016	24/05/2017	183	0.57%	2.55%	\$1,162,110
Bank of Western Australia	A1	\$1,156,919	31/10/2016	02/05/2017	183	0.57%	2.55%	\$1,156,919
Bank of Western Australia	A1	\$1,160,485	16/11/2016	16/05/2017	181	0.57%	2.55%	\$1,160,485
Bank of Western Australia	A1	\$1,268,965	16/02/2017	14/09/2017	210	0.62%	2.60%	\$1,268,965
Bank of Western Australia	A1	\$1,262,011	09/11/2016	09/05/2017	181	0.62%	2.55%	\$1,262,011
Bank of Western Australia	A1	\$2,017,466	14/12/2016	12/09/2017	272	0.99%	2.60%	\$2,017,466
						18.51%		
Illawarra Mutual Building Society	A2	\$1,233,814	8/12/2016	08/06/2017	182	0.61%	2.50%	\$1,233,814
Illawarra Mutual Building Society	A2	\$1,167,671	13/04/2017	25/10/2017	195	0.57%	2.60%	\$1,167,671
Illawarra Mutual Building Society	A2	\$1,522,996	15/12/2016	20/06/2017	187	0.75%	2.55%	\$1,522,996
Illawarra Mutual Building Society	A2	\$2,000,000	2/03/2017	31/08/2017	182	0.98%	2.60%	\$2,000,000
Illawarra Mutual Building Society	A2	\$1,369,309	16/12/2016	21/06/2017	187	0.67%	2.55%	\$1,369,309
Illawarra Mutual Building Society	A2	\$1,376,008	5/04/2017	05/10/2017	183	0.68%	2.60%	\$1,376,008
Illawarra Mutual Building Society	A2	\$1,098,820	17/01/2017	18/07/2017	182	0.54%	2.55%	\$1,098,820
Illawarra Mutual Building Society	A2	\$1,168,808	14/02/2017	16/08/2017	183	0.58%	2.60%	\$1,168,808
Illawarra Mutual Building Society	A2	\$1,336,141	7/03/2017	05/09/2017	182	0.66%	2.60%	\$1,336,141
Illawarra Mutual Building Society	A2	\$1,712,041	13/12/2016	14/06/2017	183	0.84%	2.50%	\$1,712,041
Illawarra Mutual Building Society	A2	\$1,268,893	18/01/2017	20/07/2017	183	0.62%	2.55%	\$1,268,893
Illawarra Mutual Building Society	A2	\$1,231,517	30/03/2017	26/09/2017	180	0.61%	2.60%	\$1,231,517
						8.12%		
Newcastle Permanent Build Society	A2	\$1,237,162	16/12/2016	16/06/2017	182	0.61%	2.75%	\$1,237,162
Newcastle Permanent Build Society	A2	\$1,265,421	15/03/2017	13/06/2017	90	0.62%	2.50%	\$1,265,421
Newcastle Permanent Build Society	A2	\$1,163,234	23/02/2017	28/06/2017	125	0.57%	2.40%	\$1,163,234
Newcastle Permanent Build Society	A2	\$1,315,640	02/12/2016	31/05/2017	180	0.65%	2.70%	\$1,315,640
Newcastle Permanent Build Society	A2	\$1,202,923	08/03/2017	06/09/2017	182	0.59%	2.50%	\$1,202,923
Newcastle Permanent Build Society	A2	\$1,103,084	14/02/2017	14/11/2017	273	0.54%	2.60%	\$1,103,084
Newcastle Permanent Build Society	A2	\$1,213,032	02/02/2017	02/08/2017	181	0.60%	2.60%	\$1,213,032
Newcastle Permanent Build Society	A2	\$1,276,056	07/12/2016	07/06/2017	182	0.63%	2.75%	\$1,276,056
Newcastle Permanent Build Society	A2	\$1,166,203	08/02/2017	09/08/2017	182	0.57%	2.60%	\$1,166,203
						5.39%		
ME Bank	A2	\$1,000,000	10/03/2017	07/12/2017	272	0.49%	2.60%	\$1,000,000
ME Bank	A2	\$1,000,000	09/02/2017	09/11/2017	273	0.49%	2.70%	\$1,000,000
ME Bank	A2	\$2,000,000	02/03/2017	29/11/2017	272	0.98%	2.60%	\$2,000,000
ME Bank	A2	\$2,000,000	24/03/2017	19/12/2017	270	0.98%	2.60%	\$2,000,000
ME Bank	A2	\$2,000,000	09/03/2017	06/12/2017	272	0.98%	2.60%	\$2,000,000
ME Bank	A2	\$1,000,000	07/02/2017	08/11/2017	274	0.49%	2.70%	\$1,000,000
ME Bank	A2	\$1,000,000	06/04/2017	11/01/2018	280	0.49%	2.65%	\$1,000,000
ME Bank	A2	\$1,000,000	22/02/2017	23/08/2017	182	0.49%	2.67%	\$1,000,000
						5.42%		
AMP Bank	A1	\$3,000,000	14/03/2017	12/12/2017	273	1.48%	2.75%	\$3,000,000
AMP Bank	A1	\$2,000,000	15/02/2017	15/08/2017	181	0.98%	2.75%	\$2,000,000
						2.46%		

Schedule of Investments cont'd								
National Australia Bank	A1	\$1,000,000	29/11/2016	30/05/2017	182	0.49%	2.65%	\$1,000,000
National Australia Bank	A1	\$1,000,000	10/03/2017	10/08/2017	153	0.49%	2.50%	\$1,000,000
National Australia Bank	A1	\$1,000,000	28/02/2017	29/08/2017	182	0.49%	2.50%	\$1,000,000
National Australia Bank	A1	\$1,000,000	21/02/2017	22/08/2017	182	0.49%	2.56%	\$1,000,000
National Australia Bank	A1	\$1,000,000	16/11/2016	15/08/2017	272	0.49%	2.70%	\$1,000,000
National Australia Bank	A1	\$2,000,000	08/03/2017	05/09/2017	181	0.98%	2.51%	\$2,000,000
National Australia Bank	A1	\$2,000,000	02/03/2017	30/08/2017	181	0.98%	2.50%	\$2,000,000
National Australia Bank	A1	\$3,000,000	02/03/2017	28/11/2017	271	1.48%	2.50%	\$3,000,000
National Australia Bank	A1	\$2,000,000	17/11/2016	17/08/2017	273	0.98%	2.70%	\$2,000,000
National Australia Bank	A1	\$2,000,000	23/11/2016	23/05/2017	181	0.98%	2.65%	\$2,000,000
National Australia Bank	A1	\$1,000,000	14/12/2016	15/06/2017	183	0.49%	2.60%	\$1,000,000
National Australia Bank	A1	\$2,000,000	09/03/2017	08/08/2017	152	0.98%	2.50%	\$2,000,000
National Australia Bank	A1	\$2,000,000	15/12/2016	21/06/2017	188	0.98%	2.60%	\$2,000,000
National Australia Bank	A1	\$1,000,000	14/03/2017	13/09/2017	183	0.49%	2.50%	\$1,000,000
National Australia Bank	A1	\$2,000,000	01/12/2016	30/05/2017	180	0.98%	2.65%	\$2,000,000
National Australia Bank	A1	\$5,000,000	22/03/2017	19/09/2017	181	2.46%	2.50%	\$5,000,000
National Australia Bank	A1	\$5,000,000	22/12/2016	20/06/2017	180	2.46%	2.60%	\$5,000,000
National Australia Bank	A1	\$2,000,000	26/04/2017	24/08/2017	120	0.98%	2.50%	\$2,000,000
National Australia Bank	A1	\$2,000,000	12/04/2017	11/07/2017	90	0.98%	2.52%	\$2,000,000
						18.71%		
ING Direct	A2	\$4,000,000	03/03/2017	31/08/2017	181	1.97%	2.70%	\$4,000,000
ING Direct	A2	\$1,000,000	01/12/2016	01/06/2017	182	0.49%	2.56%	\$1,000,000
ING Direct	A2	\$1,000,000	15/03/2017	14/09/2017	183	0.49%	2.68%	\$1,000,000
ING Direct	A2	\$3,000,000	14/03/2017	13/09/2017	183	1.48%	2.70%	\$3,000,000
ING Direct	A2	\$3,000,000	07/03/2017	12/09/2017	189	1.48%	2.70%	\$3,000,000
ING Direct	A2	\$1,000,000	06/12/2016	06/06/2017	182	0.49%	2.56%	\$1,000,000
ING Direct	A2	\$3,000,000	16/03/2017	15/09/2017	183	1.48%	2.70%	\$3,000,000
						7.88%		
Bayside West Branch Direct Investments (Floating & Fixed Term Deposits -TDs)								
Westpac Bank Fixed Term Deposit	A1+	\$1,000,000	04/01/2017	04/05/2017	120	0.49%	2.70%	\$1,000,000
CBA- ME Bank FRN (09/08/16-18/07/19)	BBB	\$3,000,000	09/08/2016	18/07/2019	1073	1.48%	3.22%	\$3,020,478
CBA- GBS FR TD (30/08/16-30/08/19)	BBB+	\$2,000,000	30/08/2016	30/08/2019	1095	0.98%	3.33%	\$2,019,360
CBA- Bank of QLD FRN (26/02/16-06/11/19)	A-	\$2,000,000	23/02/2016	06/11/2019	1352	0.98%	2.84%	\$2,005,440
CBA- Bendigo & Adelaide FRN (26/02/16-18/08/20)	A-	\$2,000,000	26/02/2016	18/08/2020	1635	0.98%	2.88%	\$2,017,610
CBA - Rabobank FRN (04/03/16- 04/03/2021)	A+	\$2,000,000	04/03/2016	04/03/2021	1826	0.98%	3.29%	\$2,050,912
CBA FRN (17/01/17-17/01/22)	AA-	\$3,000,000	17/01/2017	17/01/2022	1826	1.48%	2.88%	\$3,030,990
CBA- GBS FR TD (07/06/16-07/06/19)	BBB	\$3,000,000	07/06/2016	07/06/2019	1095	1.48%	3.39%	\$3,022,050
CBA- GBS Cert of Dep (24/02/17-24/02/20)	BBB+	\$4,000,000	24/02/2017	24/02/2020	1095	1.97%	3.23%	\$4,035,520
CBA- Police Bank FRN (09/09/14-21/08/17)	BBB+	\$1,000,000	09/09/2014	21/08/2017	1077	0.49%	2.88%	\$1,006,540
CBA- CUA FRN (01/04/16-01/04/19)	BBB+	\$2,000,000	01/04/2016	01/04/2019	1095	0.98%	3.40%	\$2,022,356
CBA- CUA FRN (20/03/17-20/03/20)	BBB+	\$2,750,000	20/03/2017	20/03/2020	1096	1.35%	3.10%	\$2,762,584
CBA- Rabobank FRN (03/03/17-03/03/22)	A+	\$2,000,000	03/03/2017	03/03/2022	1826	0.98%	2.87%	\$2,015,834
CBA- Bendigo & Adelaide FRN (09/08/16-17/09/19)	A-	\$2,000,000	09/08/2016	17/09/2019	1134	0.98%	2.73%	\$2,008,464
CBA-Suncorp FRN (12/10/16-12/10/18)	A+	\$2,000,000	12/10/2016	12/10/2018	730	0.98%	2.52%	\$2,003,580
CBA- Bendigo & Adelaide FRN (21/11/16-21/02/20)	A-	\$2,000,000	21/11/2016	21/02/2020	1187	0.98%	2.88%	\$2,019,268
CBA- ME Bank FRN (06/04/17-06/04/20)	BBB+	\$3,000,000	06/04/2017	06/04/2020	1096	1.48%	3.04%	\$3,002,601
ANZ Bank Fixed Term Deposit	A1+	\$1,174,997	01/03/2017	01/09/2017	184	0.58%	2.53%	\$1,174,997
ANZ Bank Fixed Term Deposit	A1+	\$1,163,823	21/03/2017	21/09/2017	184	0.57%	2.40%	\$1,163,823
ANZ Bank Fixed Term Deposit	A1+	\$5,000,000	03/03/2017	03/10/2017	214	2.46%	2.54%	\$5,000,000
CBA TD (03/11/16-03/05/17)	A1+	\$2,000,000	03/11/2016	03/05/2017	181	0.98%	2.62%	\$2,000,000
CBA TD (05/01/17-05/07/17)	A1+	\$2,000,000	05/01/2017	05/07/2017	181	0.98%	2.65%	\$2,000,000
CBA TD (13/03/17-13/07/17)	A1+	\$5,000,000	13/03/2017	13/07/2017	122	2.46%	2.54%	\$5,000,000
CBA TD (13/03/17-13/10/17)	A1+	\$5,000,000	13/03/2017	13/10/2017	214	2.46%	2.60%	\$5,000,000
CBA TD (18/10/16-15/02/17)	A1+	\$2,000,000	15/02/2017	15/08/2017	181	0.98%	2.59%	\$2,000,000
CBA TD (21/12/16-21/06/17)	A1+	\$2,000,000	21/12/2016	21/06/2017	182	0.98%	2.65%	\$2,000,000
CBA TD (21/12/16-21/09/17)	A1+	\$2,000,000	21/12/2016	21/09/2017	274	0.98%	2.68%	\$2,000,000
Bendigo and Adelaide Bank	A2	\$2,000,000	19/09/2016	19/06/2017	273	0.98%	2.55%	\$2,000,000
						33.52%		
BOQ= Bank of Queensland								
Greater BS= Greater Building Society								
Unlisted Community Bank Shares								
Bendigo Bank	A2	\$5,000				0.01%		
Total Investments		\$203,114,815				100.00%		
CASH ACCOUNT (at call)		\$9,335,050						
Total Investments and Cash for Bayside West Branch		\$212,449,865						

	Credit Rating	Purchase Price	Purchase Date	Maturity Date	Term Days	Prop %	Interest Rate	Market Value
Bayside East Branch Term Deposits:								
AMP Bank	A1	\$1,000,000	09/08/2016	08/08/2017	364	1.32%	2.80%	\$1,000,000
						1.32%		
Illawarra Mutual Building Society	A2	\$1,000,000	27/09/2016	02/05/2017	217	1.32%	2.50%	\$1,000,000
						1.32%		
Bank of QLD	A2	\$2,000,000	31/10/2016	04/05/2017	185	2.64%	2.70%	\$2,000,000
						2.64%		
National Australia Bank	A1	\$2,000,000	22/05/2015	23/05/2017	732	2.64%	2.95%	\$2,000,000
National Australia Bank	A1	\$4,000,000	04/10/2016	04/07/2017	273	5.28%	2.65%	\$4,000,000
National Australia Bank	A1	\$4,000,000	29/11/2016	19/09/2017	294	5.28%	2.70%	\$4,000,000
National Australia Bank	A1	\$5,000,000	27/09/2016	03/10/2017	371	6.60%	2.65%	\$5,000,000
National Australia Bank	A1	\$4,000,000	04/10/2016	10/10/2017	371	5.28%	2.67%	\$4,000,000
National Australia Bank	A1	\$2,000,000	11/10/2016	17/10/2017	371	2.64%	2.70%	\$2,000,000
National Australia Bank	A1	\$4,000,000	31/10/2016	02/11/2017	367	5.28%	2.75%	\$4,000,000
National Australia Bank	A1	\$2,000,000	26/07/2016	23/01/2018	546	2.64%	2.75%	\$2,000,000
National Australia Bank	A1	\$2,000,000	29/07/2016	30/01/2018	550	2.64%	2.73%	\$2,000,000
National Australia Bank	A1	\$2,000,000	02/08/2016	06/02/2018	553	2.64%	2.75%	\$2,000,000
National Australia Bank	A1	\$2,000,000	11/08/2016	13/02/2018	551	2.64%	2.60%	\$2,000,000
						43.56%		
ME Bank	A2	\$2,000,000	10/11/2016	17/08/2017	280	2.64%	2.65%	\$2,000,000
ME Bank	A2	\$2,000,000	06/09/2016	06/03/2018	546	2.64%	2.65%	\$2,000,000
ME Bank	A2	\$4,000,000	08/09/2016	13/03/2018	551	5.28%	2.65%	\$4,000,000
ME Bank	A2	\$2,000,000	13/09/2016	20/03/2018	553	2.64%	2.65%	\$2,000,000
						13.20%		
Rural Bank	A2	\$4,000,000	10/11/2016	09/11/2017	364	5.28%	2.75%	\$4,000,000
						5.28%		
Bendigo Bank	A2	\$3,000,000	31/08/2016	20/02/2018	538	3.96%	2.70%	\$3,000,000
Bendigo Bank	A2	\$3,000,000	31/08/2016	27/02/2018	545	3.96%	2.70%	\$3,000,000
						7.92%		
MyState Banking	A2	\$4,000,000	31/10/2016	03/08/2017	276	5.28%	2.75%	\$4,000,000
						5.28%		
Bayside East Branch Direct Investments (Floating & Fixed Term Deposits -TDs)								
Bank of China FRN	A	\$1,000,000	09/04/2015	09/04/2018	1096	1.32%	2.99%	\$1,006,220
Bank of QLD FRN	A	\$1,000,000	29/10/2015	29/04/2019	1278	1.32%	2.90%	\$1,005,478
AMP FRN	A	\$750,000	11/12/2015	11/06/2019	1278	0.99%	2.87%	\$756,982
Bank of QLD FRN	A	\$2,000,000	05/02/2016	05/02/2018	731	2.64%	2.77%	\$2,005,853
NAB FRN	AA	\$2,000,000	25/02/2016	25/02/2019	1096	2.64%	2.74%	\$2,023,648
Westpac FRN	AA	\$1,000,000	11/03/2016	10/05/2019	1155	1.32%	2.76%	\$1,007,370
Newcastle PBS FRN	BBB+	\$2,000,000	22/03/2016	22/03/2019	1095	2.64%	3.40%	\$2,016,521
Suncorp FRN	A	\$2,000,000	12/04/2016	12/04/2021	1826	2.64%	3.16%	\$2,028,514
Bank of QLD FRN	A	\$1,000,000	18/05/2016	18/05/2021	1826	1.32%	3.24%	\$1,021,560
CBA FRN	AA	\$2,000,000	12/07/2016	12/07/2021	1826	2.64%	2.98%	\$2,032,472
						19.47%		
Total Investments		\$75,750,000				100.00%		
CASH (at call & 31 day notice account)		\$20,259,032						
Total Investments and Cash for Bayside East Branch		\$96,009,032						
TOTAL INVESTMENTS FOR BAYSIDE COUNCIL		\$308,458,897						
Investment and Cash Flows for Bayside Council:								
	Mar-17			Apr-17				
	Bayside West	Bayside East	Total	Bayside West	Bayside East	Total	Total Net Movement	
Total Investments	\$200,009,440	\$77,750,000	\$277,759,440	\$203,114,815	\$75,750,000	\$278,864,815	\$1,105,375	
Operating Account	\$237,686	\$3,319,880	\$3,557,566	\$438,397	\$4,811,991	\$5,250,388	\$1,692,822	
Cash/Short Term Money Market	\$18,802,612	\$5,308,965	\$24,111,577	\$8,896,653	\$5,313,924	\$14,210,577	-\$9,901,000	
AMP 31 Day Notice Account	\$0	\$10,114,648	\$10,114,648	\$0	\$10,133,117	\$10,133,117	\$18,469	
TOTAL Investments and Cash:	\$219,049,738	\$96,493,493	\$315,543,231	\$212,449,865	\$96,009,032	\$308,458,897	-\$7,084,334	
NOTE: In accordance with current accounting standards Council is required to obtain market values on its investments and hence the inclusion in the above table. It is important to note that Council does not hold any CDOs which have adversely affected many councils in NSW.								
I hereby certify in accordance with Clause 212 of the Local Government (General) Regulation 2005 that the above investments have been made in accordance with Section 625 of the Local Government Act 1993, and Council's investment policies.								
ALISTER DUNCAN								
RESPONSIBLE ACCOUNTING OFFICER								

Investment Translation

The following investment information is provided as translation of what the types of investments are:

- * A Term Deposit is a short term deposit held at a financial institution for a fixed term and attracts interest at the prevailing market rate.
- * A Bank Bill is a short term investment issued by a bank representing its promise to pay a specific sum to the bearer on settlement. The amount payable to Council at maturity is the face value which represents the purchase price and interest earned.
- * A Floating Rate Note is a longer term investment issued by a financial institution with a variable interest rate. The adjustments to the interest rate are usually made every three months are tied to a certain money-market index such as the Bank Bill Swap Rate (BBSW).
- * A CDO (Collateralised Debt Obligation) is an investment backed by a diversified pool of one or more classes of debt. These investments are for longer terms and offer a higher rate of interest. Council does not invest in CDOs.
- * A Capital Guaranteed Note is a longer term investment issued by a financial institution with a fixed coupon that is paid contingent on the performance of the underlying investments, being equities, property bonds etc. In addition, this form of investment also can attract capital growth. The issuer of the note has provided a guarantee that the capital is guaranteed at maturity.
- * A Floating Term Deposit and Variable Rate Deposits are exactly the same as term deposits except they automatically roll over (reinvest) at the end of the 90-day period for up to 2 years.
- * Money Market Call Account refers to funds held at a financial institution and can be recalled by Council either same day or overnight.
- * Unlisted Community Bank Shares refer to bank shares not listed on the Australian Stock Exchange. The local community owns and operates the Bendigo Bank branch which assists the bank in providing banking infrastructure and community support.

Credit Ratings

- * AAA - Extremely strong capacity to meet financial commitments (highest rating).
- * AA - Very strong capacity to meet financial commitments.
- * A - Strong capacity to meet financial commitments, but somewhat more susceptible to adverse economic conditions and changes in circumstances.
- * BBB - Adequate capacity to meet financial commitments with adverse economic conditions or changing circumstances more likely to lead to a weakened capacity of the obligor to meet its financial commitments.
- * BB - Less vulnerable in the near term, but faces uncertainties and exposures to adverse business, financial and economic conditions.
- * B - More vulnerable to non-payment than obligations rated 'BB', but the obligor has the capacity to meet its financial commitment on the obligation.
- * CCC - Currently vulnerable, dependent upon favourable business, financial and economic conditions to meet its financial commitments.
- * CC - Currently highly vulnerable.
- * C - Highly likely to default.

Extraordinary Council Meeting

29/06/2017

Item No	7.3
Subject	Statutory Financial Report – May 2017
Report by	Alister Duncan, Manager Finance
File	(R) F09/605

Summary

This report is provided in accordance with the Local Government (General) Regulations, 2005, Division 5, paragraph 212 and s625 of the Local Government Act, 1993. The necessary certificate by the Responsible Accounting Officer is included in this report, and the Statutory Financial Reports are presented as follows:

- Investment Performance Against Benchmark
- Statement of Bank Balances
- Restricted and Unrestricted Cash Balances
- Schedule of Investments

As at 31 May 2017, Bayside Council had \$317.1 m in cash and investments with an adjusted portfolio yield of 2.78%.

- Income from Operating Activities \$22.4 mil due to fourth quarter rates instalment.
- Expenses from Operating Activities \$14.8 mil. Additional expenditure for Suez Environment of \$1.3mil.

Details of individual investments held are in the attachment to this report.

Officer Recommendation

The Statutory Financial Report be received and noted.

Background

Balance of report is attached.

Financial Implications

Not applicable

Community Engagement

Not required

Attachments

Statutory Financial Report May 2017

REPORT HEADER

Subject:	STATUTORY FINANCIAL REPORT- 31 May 2017
File Number:	F09/605
Report By:	Manager-Finance & Administration (Alistair Duncan)
Contributors:	
Community Engagement:	No
Financial Implications:	No

Officer Recommendations

That the Statutory Financial Report by the Responsible Accounting Officer be received and noted.

Precis

This report is provided in accordance with the Local Government (General) Regulations, 2005, Division 5 paragraph 212 and s625 of the Local Government Act, 1993.

The necessary certificate by the Responsible Accounting Officer is included in this report, and the Statutory Financial Reports are presented as follows:-

- Investment Performance Against Benchmark
- Statement of Bank Balances
- Restricted and Unrestricted Cash Balances
- Schedule of Investments

As at 31 May 2017, Bayside Council had \$317.1m in cash and investments with an adjusted portfolio yield of 2.78%. Details of individual investments held are tabled in the body of this report.

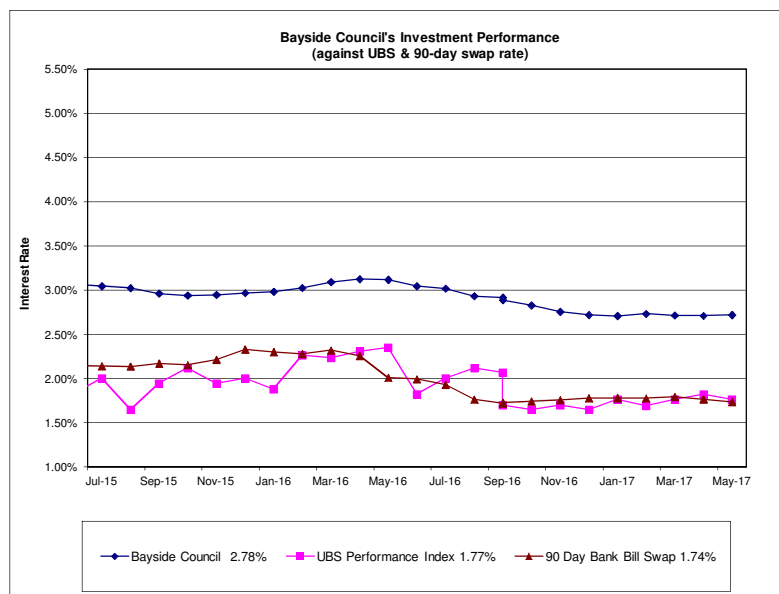
REPORT BACKGROUND

Legislative Reporting Requirements

Clause 212 of the Local Government (General) Regulation 2005 requires that the Responsible Accounting Officer must provide Council with a report detailing Council's investments under s625 of the Local Government Act 1993. This is to be reported to Council on a monthly basis.

Investment Performance

The table below shows the performance of Council's investments since July 2015. The UBS Rate is used for comparison as this is a generally accepted industry benchmark used by Australian businesses. The 90-day Bank Bill Swap Rate is the worldwide rate that is reviewed by the financial markets every 90 days. This rate underpins the majority of investments which makes it a meaningful comparison for measuring investment performance. For the current period, Council outperformed the market by 101 basis points. As demonstrated by the following graph, investment returns are stable and consistently above the industry benchmark and 90-day Bank Bill Swap Rate.



Statement of Bank Balances

The table below shows details of movements in Council's cash at bank for the month of May.

STATEMENT OF BANK BALANCES AS AT 31 MAY 2017		
	GENERAL FUND	
Cash at Bank (Overdraft) as per Bank Statement as at:	30/04/2017	\$5,250,388
Add:		
Income from Operating Activities for the Period		
- Rates and other receipts*	\$12,734,427	
- Sundry Debtors	\$1,434,975	
- DA Fees & FCDs	\$280,031	
- Interest	\$236,586	
- GST Refund	\$1,059,953	
- Parking and Other Infringements	\$326,343	
- Grants	\$1,807,629	
- Other Deposits (cash, cheques & eftpos)	\$4,332,318	
- S.94 Contributions	\$139,670	
Total Income from Operating Activities for the Period	\$22,351,932	
Less:		
Expenses from Operating Activities for the Period		
Accounts Paid for Period (includes urgent cheques & refunds)	-\$8,621,263	
Direct Payroll	-\$5,453,486	
Presented Cheques	-\$355,147	
Dishonoured Cheques	-\$40,588	
Miscellaneous Expenses	-\$6,150	
Bank Charges (including Agency Fees)	-\$12,163	
Total Expenses from Operating Activities for the Period	-\$14,488,797	
Total Net Movement from Operating Activities:		\$7,863,135
Investment Activities for the Period		
- Investments redeemed	\$5,000,000	
- Transfer from Short-Term Money Market	\$5,670,000	
- Transfer to Short-Term Money Market	-\$5,890,000	
- New Investments	-\$13,450,000	
- Investments transfer from Bayside East to West*	\$10,000,000	
Net Investment Flows for the Period	\$1,330,000	
Funding Activities for the Period		
Loan Repayments	-\$39,162	
Net Funding Flows for the Period	-\$39,162	
Total Net Movement from Investment & Funding Activities:		\$1,290,838
Cash at Bank (Overdraft) as per Bank Statement as at:	31/05/2017	\$14,404,361
Limit of overdraft arranged at Bank for: Bayside West \$350,000 & Bayside East \$540,000		
* other receipts include Australia Post & Bank Tape		

Restricted Cash

Council has established various Internal Cash Reserves as a financial strategy to provide funds for future expenditure that could not otherwise be financed during a single financial year. External reserves (s.94 Developer Funds) are quarantined for a specific purpose and are not to be reallocated to other programs.

THE INVESTED FUNDS ARE HELD FOR:-	BALANCE 30/04/2017	NET MOVEMENTS	BALANCE 31/05/2017
<u>Bayside East General Funds and Reserves</u> Internal and External Restricted Funds are yet to be dissected and awaiting finalisation of accounts.	\$96,009,032	-\$6,767,693	\$89,241,339
<u>Bayside West Unrestricted General Funds</u>	\$48,747,170	\$15,409,677	\$64,156,847
<u>Bayside West Internal Restrictions</u>			
CASH RESERVES			
- Employee Liability Reserve	\$4,953,800	\$0	\$4,953,800
- Office & IT Reserve	\$1,958,499	\$0	\$1,958,499
- Plant Reserve	\$800,000	\$0	\$800,000
- S.94 Obligation Reserve	\$1,508,609	\$0	\$1,508,609
- Arncliffe Youth Centre Reserve	\$2,969,690	\$0	\$2,969,690
- Public Liability Reserve	\$345,869	\$0	\$345,869
- Workers Compensation Reserve	\$115,870	\$0	\$115,870
- Council Election Reserve	\$569,750	\$0	\$569,750
- Strategic Priorities Reserve	\$39,211,584	\$0	\$39,211,584
- Street Lighting Reserve	\$597,534	\$0	\$597,534
- Brighton Bath Amenities Build Reserve	\$2,295,391	\$0	\$2,295,391
<u>Bayside West Total Internal Restrictions</u>	\$55,326,596	\$0	\$55,326,596
<u>Bayside West External Restrictions</u>			
LOCAL AREA FUNDS			
- Arncliffe	\$113,687	\$0	\$113,687
- Banksia	\$23,024	\$0	\$23,024
- Bexley	\$377,045	\$0	\$377,045
- Brighton	\$281,532	\$0	\$281,532
- Kingsgrove	\$1,097,847	\$0	\$1,097,847
- Ramsgate	\$499,358	\$0	\$499,358
- Ramsgate Beach	\$262,621	\$0	\$262,621
- Rockdale	\$5,460,646	\$0	\$5,460,646
- West Botany Street	\$4,643,097	\$0	\$4,643,097
<u>Bayside West Total Local Area Funds</u>	\$12,758,857	\$0	\$12,758,857
- Domestic Waste Reserve	\$6,567,144	\$0	\$6,567,144
- Stormwater Levy Reserve	\$662,683	\$0	\$662,683
- Unexpended Grants	\$3,396,666	\$0	\$3,396,666
- Infrastructure Levy Reserve	\$7,225,915	\$0	\$7,225,915
- s94 Developer Contributions	\$77,235,352	\$0	\$77,235,352
- Community Levy Reserve	\$529,482	\$0	\$529,482
<u>Bayside West Total External Restrictions (incl Local Area Funds)</u>	\$108,376,099	\$0	\$108,376,099
Total for all Reserves and Unrestricted Cash	\$308,458,897	-\$6,767,693	\$317,100,881

Schedule of Investments Held

Bayside West Branch currently holds \$227.9m and Bayside East Branch currently holds \$89.2m in investments and cash at call as detailed in the table below. In accordance with current accounting standards, investments are recorded at Fair Value (market value).

SCHEDULE OF INVESTMENTS HELD ON BEHALF OF BAYSIDE COUNCIL AS AT: 31/05/2017								
	Credit Rating	Purchase Price	Purchase Date	Maturity Date	Term Days	Prop %	Interest Rate	Market Value
Bayside West Branch Term Deposits:								
Bank of Western Australia	A1	\$1,180,715	27/04/2017	23/01/2018	271	0.58%	2.60%	\$1,180,715
Bank of Western Australia	A1	\$2,058,530	30/11/2016	29/08/2017	272	1.01%	2.60%	\$2,058,530
Bank of Western Australia	A1	\$5,020,959	20/02/2017	20/09/2017	212	2.45%	2.60%	\$5,020,959
Bank of Western Australia	A1	\$5,052,747	22/05/2017	21/02/2018	275	2.47%	2.55%	\$5,052,747
Bank of Western Australia	A1	\$1,168,619	26/05/2017	27/02/2018	277	0.57%	2.55%	\$1,168,619
Bank of Western Australia	A1	\$1,200,248	04/04/2017	04/10/2017	183	0.59%	2.60%	\$1,200,248
Bank of Western Australia	A1	\$1,108,009	11/04/2017	28/09/2017	170	0.54%	2.60%	\$1,108,009
Bank of Western Australia	A1	\$1,082,632	13/04/2017	10/10/2017	180	0.53%	2.60%	\$1,082,632
Bank of Western Australia	A1	\$1,254,540	18/05/2017	22/11/2017	188	0.61%	2.55%	\$1,254,540
Bank of Western Australia	A1	\$1,051,542	06/12/2016	06/06/2017	182	0.51%	2.65%	\$1,051,542
Bank of Western Australia	A1	\$1,063,228	04/05/2017	13/02/2018	285	0.52%	2.60%	\$1,063,228
Bank of Western Australia	A1	\$1,314,414	12/04/2017	19/10/2017	190	0.64%	2.60%	\$1,314,414
Bank of Western Australia	A1	\$1,120,077	23/05/2017	05/12/2017	196	0.55%	2.55%	\$1,120,077
Bank of Western Australia	A1	\$2,276,170	16/05/2017	16/11/2017	184	1.11%	2.55%	\$2,276,170
Bank of Western Australia	A1	\$1,141,340	03/05/2017	07/02/2018	280	0.56%	2.60%	\$1,141,340
Bank of Western Australia	A1	\$1,320,441	25/05/2017	10/01/2018	230	0.64%	2.55%	\$1,320,441
Bank of Western Australia	A1	\$1,314,449	15/02/2017	15/11/2017	273	0.64%	2.60%	\$1,314,449
Bank of Western Australia	A1	\$1,166,585	11/01/2017	12/07/2017	182	0.57%	2.55%	\$1,166,585
Bank of Western Australia	A1	\$1,176,968	24/05/2017	12/12/2017	202	0.57%	2.55%	\$1,176,968
Bank of Western Australia	A1	\$1,171,710	02/05/2017	30/01/2018	273	0.57%	2.60%	\$1,171,710
Bank of Western Australia	A1	\$2,017,466	14/12/2016	12/09/2017	272	0.99%	2.60%	\$2,017,466
Bank of Western Australia	A1	\$1,268,965	16/02/2017	14/09/2017	210	0.62%	2.60%	\$1,268,965
Bank of Western Australia	A1	\$1,277,969	09/05/2017	15/02/2018	282	0.62%	2.60%	\$1,277,969
						<u>18.46%</u>		
Illawarra Mutual Building Society	A2	\$1,233,814	8/12/2016	08/06/2017	182	0.60%	2.50%	\$1,233,814
Illawarra Mutual Building Society	A2	\$1,167,671	13/04/2017	25/10/2017	195	0.57%	2.60%	\$1,167,671
Illawarra Mutual Building Society	A2	\$1,522,996	15/12/2016	20/06/2017	187	0.74%	2.55%	\$1,522,996
Illawarra Mutual Building Society	A2	\$2,000,000	2/03/2017	31/08/2017	182	0.98%	2.60%	\$2,000,000
Illawarra Mutual Building Society	A2	\$1,369,309	16/12/2016	21/06/2017	187	0.67%	2.55%	\$1,369,309
Illawarra Mutual Building Society	A2	\$1,376,008	5/04/2017	05/10/2017	183	0.67%	2.60%	\$1,376,008
Illawarra Mutual Building Society	A2	\$1,098,820	17/01/2017	18/07/2017	182	0.54%	2.55%	\$1,098,820
Illawarra Mutual Building Society	A2	\$1,168,808	14/02/2017	16/08/2017	183	0.57%	2.60%	\$1,168,808
Illawarra Mutual Building Society	A2	\$1,336,141	7/03/2017	05/09/2017	182	0.65%	2.60%	\$1,336,141
Illawarra Mutual Building Society	A2	\$1,712,041	13/12/2016	14/06/2017	183	0.84%	2.50%	\$1,712,041
Illawarra Mutual Building Society	A2	\$1,268,893	18/01/2017	20/07/2017	183	0.62%	2.55%	\$1,268,893
Illawarra Mutual Building Society	A2	\$1,231,517	30/03/2017	26/09/2017	180	0.60%	2.60%	\$1,231,517
						<u>8.05%</u>		
Newcastle Permanent Build Society	A2	\$1,237,162	16/12/2016	16/06/2017	182	0.60%	2.75%	\$1,237,162
Newcastle Permanent Build Society	A2	\$1,265,421	15/03/2017	13/06/2017	90	0.62%	2.50%	\$1,265,421
Newcastle Permanent Build Society	A2	\$1,163,234	23/02/2017	28/06/2017	125	0.57%	2.40%	\$1,163,234
Newcastle Permanent Build Society	A2	\$1,333,157	31/05/2017	02/11/2017	155	0.65%	2.60%	\$1,333,157
Newcastle Permanent Build Society	A2	\$1,202,923	08/03/2017	06/09/2017	182	0.59%	2.50%	\$1,202,923
Newcastle Permanent Build Society	A2	\$1,103,084	14/02/2017	14/11/2017	273	0.54%	2.60%	\$1,103,084
Newcastle Permanent Build Society	A2	\$1,213,032	02/02/2017	02/08/2017	181	0.59%	2.60%	\$1,213,032
Newcastle Permanent Build Society	A2	\$1,276,056	07/12/2016	07/06/2017	182	0.62%	2.75%	\$1,276,056
Newcastle Permanent Build Society	A2	\$1,166,203	08/02/2017	09/08/2017	182	0.57%	2.60%	\$1,166,203
						<u>5.35%</u>		
ME Bank	A2	\$1,000,000	10/03/2017	07/12/2017	272	0.49%	2.60%	\$1,000,000
ME Bank	A2	\$1,000,000	09/02/2017	09/11/2017	273	0.49%	2.70%	\$1,000,000
ME Bank	A2	\$2,000,000	02/03/2017	29/11/2017	272	0.98%	2.60%	\$2,000,000
ME Bank	A2	\$2,000,000	24/03/2017	19/12/2017	270	0.98%	2.60%	\$2,000,000
ME Bank	A2	\$2,000,000	09/03/2017	06/12/2017	272	0.98%	2.60%	\$2,000,000
ME Bank	A2	\$1,000,000	07/02/2017	08/11/2017	274	0.49%	2.70%	\$1,000,000
ME Bank	A2	\$1,000,000	06/04/2017	11/01/2018	280	0.49%	2.65%	\$1,000,000
ME Bank	A2	\$1,000,000	22/02/2017	23/08/2017	182	0.49%	2.67%	\$1,000,000
						<u>5.37%</u>		
AMP Bank	A1	\$3,000,000	14/03/2017	12/12/2017	273	1.46%	2.75%	\$3,000,000
AMP Bank	A1	\$2,000,000	15/02/2017	15/08/2017	181	0.98%	2.75%	\$2,000,000
						<u>2.44%</u>		

Schedule of Investments cont'd								
National Australia Bank	A1	\$2,000,000	12/10/2016	12/04/2017	182	0.98%	2.65%	\$2,000,000
National Australia Bank	A1	\$1,000,000	10/03/2017	10/08/2017	153	0.49%	2.50%	\$1,000,000
National Australia Bank	A1	\$1,000,000	28/02/2017	29/08/2017	182	0.49%	2.50%	\$1,000,000
National Australia Bank	A1	\$1,000,000	21/02/2017	22/08/2017	182	0.49%	2.56%	\$1,000,000
National Australia Bank	A1	\$1,000,000	16/11/2016	15/08/2017	272	0.49%	2.70%	\$1,000,000
National Australia Bank	A1	\$2,000,000	08/03/2017	05/09/2017	181	0.98%	2.51%	\$2,000,000
National Australia Bank	A1	\$2,000,000	02/03/2017	30/08/2017	181	0.98%	2.50%	\$2,000,000
National Australia Bank	A1	\$3,000,000	02/03/2017	28/11/2017	271	1.46%	2.50%	\$3,000,000
National Australia Bank	A1	\$2,000,000	17/11/2016	17/08/2017	273	0.98%	2.70%	\$2,000,000
National Australia Bank	A1	\$2,000,000	23/05/2017	23/11/2017	184	0.98%	2.42%	\$2,000,000
National Australia Bank	A1	\$1,000,000	14/12/2016	15/06/2017	183	0.49%	2.60%	\$1,000,000
National Australia Bank	A1	\$2,000,000	09/03/2017	08/08/2017	152	0.98%	2.50%	\$2,000,000
National Australia Bank	A1	\$2,000,000	15/12/2016	21/06/2017	188	0.98%	2.60%	\$2,000,000
National Australia Bank	A1	\$1,000,000	14/03/2017	13/09/2017	183	0.49%	2.50%	\$1,000,000
National Australia Bank	A1	\$3,000,000	30/05/2017	01/03/2018	275	1.46%	2.41%	\$3,000,000
National Australia Bank	A1	\$5,000,000	22/03/2017	19/09/2017	181	2.44%	2.50%	\$5,000,000
National Australia Bank	A1	\$5,000,000	22/12/2016	20/06/2017	180	2.44%	2.60%	\$5,000,000
National Australia Bank	A1	\$2,000,000	26/04/2017	24/08/2017	120	0.98%	2.50%	\$2,000,000
						<u>18.55%</u>		
ING Direct	A2	\$4,000,000	03/03/2017	31/08/2017	181	1.95%	2.70%	\$4,000,000
ING Direct	A2	\$1,000,000	01/12/2016	01/06/2017	182	0.49%	2.56%	\$1,000,000
ING Direct	A2	\$1,000,000	15/03/2017	14/09/2017	183	0.49%	2.68%	\$1,000,000
ING Direct	A2	\$3,000,000	14/03/2017	13/09/2017	183	1.46%	2.70%	\$3,000,000
ING Direct	A2	\$3,000,000	07/03/2017	12/09/2017	189	1.46%	2.70%	\$3,000,000
ING Direct	A2	\$1,000,000	06/12/2016	06/06/2017	182	0.49%	2.56%	\$1,000,000
ING Direct	A2	\$3,000,000	16/03/2017	15/09/2017	183	1.46%	2.70%	\$3,000,000
						<u>7.81%</u>		
Bayside West Branch Direct Investments (Floating Rate & Fixed Rate Term Deposits -TDs)								
Westpac Bank Fixed Term Deposit	A1+	\$1,000,000	04/05/2017	04/11/2017	184	0.49%	2.69%	\$1,000,000
CBA- ME Bank FRN	BBB	\$3,000,000	09/08/2016	18/07/2019	1073	1.46%	3.22%	\$3,021,507
CBA- Greater Bank FRN	BBB+	\$2,000,000	30/08/2016	30/08/2019	1095	0.98%	3.29%	\$2,009,380
CBA- Bank of QLD FRN	A-	\$2,000,000	23/02/2016	06/11/2019	1352	0.98%	2.81%	\$2,009,620
CBA- Bendigo & Adelaide FRN	A-	\$2,000,000	26/02/2016	18/08/2020	1635	0.98%	2.84%	\$2,004,272
CBA - Rabobank FRN	A+	\$2,000,000	04/03/2016	04/03/2021	1826	0.98%	3.29%	\$2,044,324
CBA FRN	AA-	\$3,000,000	17/01/2017	17/01/2022	1826	1.46%	2.88%	\$3,042,102
CBA- Greater Bank FRN	BBB-	\$3,000,000	07/06/2016	07/06/2019	1095	1.46%	3.39%	\$3,004,560
CBA- Greater Bank Floating Rate Deposit	BBB-	\$4,000,000	24/02/2017	24/02/2020	1095	1.95%	3.19%	\$4,019,440
CBA- Police Bank FRN	BBB+	\$1,000,000	09/09/2014	21/08/2017	1077	0.49%	2.84%	\$1,001,670
CBA- Credit Union Australia FRN	BBB+	\$2,000,000	01/04/2016	01/04/2019	1095	0.98%	3.40%	\$2,023,884
CBA- Credit Union Australia FRN	BBB+	\$2,750,000	20/03/2017	20/03/2020	1096	1.34%	3.10%	\$2,756,540
CBA- Rabobank FRN	A+	\$2,000,000	03/03/2017	03/03/2022	1826	0.98%	2.87%	\$2,011,958
CBA- Bendigo & Adelaide FRN	A-	\$2,000,000	09/08/2016	17/09/2019	1134	0.98%	2.73%	\$2,011,252
CBA-Suncorp FRN	A+	\$2,000,000	12/10/2016	12/10/2018	730	0.98%	2.52%	\$2,008,600
CBA- Bendigo & Adelaide FRN	A-	\$2,000,000	21/11/2016	21/02/2020	1187	0.98%	2.84%	\$2,007,024
CBA- ME Bank FRN	BBB+	\$3,000,000	06/04/2017	06/04/2020	1096	1.46%	3.04%	\$3,010,551
CBA- Greater Bank FRN	BBB-	\$2,000,000	29/05/2017	29/05/2020	1096	0.98%	3.14%	\$2,000,940
ANZ - Heritage Bank FRN	BBB+	\$1,450,000	04/05/2017	04/05/2020	1096	0.71%	3.04%	\$1,448,869
ANZ Bank Fixed Term Deposit	A1+	\$1,174,997	01/03/2017	01/09/2017	184	0.57%	2.53%	\$1,174,997
ANZ Bank Fixed Term Deposit	A1+	\$1,163,823	21/03/2017	21/09/2017	184	0.57%	2.40%	\$1,163,823
ANZ Bank Fixed Term Deposit	A1+	\$5,000,000	03/03/2017	03/10/2017	214	2.44%	2.54%	\$5,000,000
Commonwealth Bank Fixed Rate Term Deposit	A1+	\$2,000,000	05/01/2017	05/07/2017	181	0.98%	2.65%	\$2,000,000
Commonwealth Bank Fixed Rate Term Deposit	A1+	\$2,000,000	21/12/2016	21/06/2017	182	0.98%	2.65%	\$2,000,000
Commonwealth Bank Fixed Rate Term Deposit	A1+	\$2,000,000	21/12/2016	21/09/2017	274	0.98%	2.68%	\$2,000,000
Commonwealth Bank Fixed Rate Term Deposit	A1+	\$2,000,000	15/02/2017	15/08/2017	181	0.98%	2.59%	\$2,000,000
Commonwealth Bank Fixed Rate Term Deposit	A1+	\$5,000,000	13/03/2017	13/07/2017	122	2.44%	2.54%	\$5,000,000
Commonwealth Bank Fixed Rate Term Deposit	A1+	\$5,000,000	13/03/2017	13/10/2017	214	2.44%	2.60%	\$5,000,000
Bendigo and Adelaide Bank	A2	\$2,000,000	19/09/2016	19/06/2017	273	0.98%	2.55%	\$2,000,000
						<u>33.95%</u>		
FRN= Floating Rate Note								
Unlisted Community Bank Shares								
Bendigo Bank	A2	\$5,000				0.01%		
Total Investments		\$204,798,431				100.00%		
CASH ACCOUNT (at call)		\$23,061,111						
Total Investments and Cash for Bayside West Branch		\$227,859,542						

	Credit Rating	Purchase Price	Purchase Date	Maturity Date	Term Days	Prop %	Interest Rate	Market Value
Bayside East Branch Term Deposits:								
AMP Bank	A1	\$1,000,000	09/08/2016	08/08/2017	364	1.41%	2.80%	\$1,000,000
						1.41%		
National Australia Bank	A1	\$4,000,000	04/10/2016	04/07/2017	273	5.65%	2.65%	\$4,000,000
National Australia Bank	A1	\$4,000,000	29/11/2016	19/09/2017	294	5.65%	2.70%	\$4,000,000
National Australia Bank	A1	\$5,000,000	27/09/2016	03/10/2017	371	7.07%	2.65%	\$5,000,000
National Australia Bank	A1	\$4,000,000	04/10/2016	10/10/2017	371	5.65%	2.67%	\$4,000,000
National Australia Bank	A1	\$2,000,000	11/10/2016	17/10/2017	371	2.83%	2.70%	\$2,000,000
National Australia Bank	A1	\$4,000,000	31/10/2016	02/11/2017	367	5.65%	2.75%	\$4,000,000
National Australia Bank	A1	\$2,000,000	26/07/2016	23/01/2018	546	2.83%	2.75%	\$2,000,000
National Australia Bank	A1	\$2,000,000	29/07/2016	30/01/2018	550	2.83%	2.73%	\$2,000,000
National Australia Bank	A1	\$2,000,000	02/08/2016	06/02/2018	553	2.83%	2.75%	\$2,000,000
National Australia Bank	A1	\$2,000,000	11/08/2016	13/02/2018	551	2.83%	2.60%	\$2,000,000
						43.82%		
ME Bank	A2	\$2,000,000	10/11/2016	17/08/2017	280	2.83%	2.65%	\$2,000,000
ME Bank	A2	\$2,000,000	06/09/2016	06/03/2018	546	2.83%	2.65%	\$2,000,000
ME Bank	A2	\$4,000,000	08/09/2016	13/03/2018	551	5.65%	2.65%	\$4,000,000
ME Bank	A2	\$2,000,000	13/09/2016	20/03/2018	553	2.83%	2.65%	\$2,000,000
						14.13%		
Rural Bank	A2	\$4,000,000	10/11/2016	09/11/2017	364	5.65%	2.75%	\$4,000,000
						5.65%		
Bendigo Bank	A2	\$3,000,000	31/08/2016	20/02/2018	538	4.24%	2.70%	\$3,000,000
Bendigo Bank	A2	\$3,000,000	31/08/2016	27/02/2018	545	4.24%	2.70%	\$3,000,000
						8.48%		
MyState Banking	A2	\$4,000,000	31/10/2016	03/08/2017	276	5.65%	2.75%	\$4,000,000
						5.65%		
Bayside East Branch Direct Investments (Floating & Fixed Term Deposits -TDs)								
Bank of China FRN	A	\$1,000,000	09/04/2015	09/04/2018	1096	1.41%	3.03%	\$1,008,430
Bank of QLD FRN	A	\$1,000,000	29/10/2015	29/04/2019	1278	1.41%	2.90%	\$1,007,437
AMP FRN	A	\$750,000	11/12/2015	11/06/2019	1278	1.06%	2.87%	\$758,348
Bank of QLD FRN	A	\$2,000,000	05/02/2016	05/02/2018	731	2.83%	2.74%	\$2,009,746
NAB FRN	AA	\$2,000,000	25/02/2016	25/02/2019	1096	2.83%	2.72%	\$2,014,981
Westpac FRN	AA	\$1,000,000	11/03/2016	10/05/2019	1155	1.41%	2.77%	\$1,010,390
Newcastle PBS FRN	BBB+	\$2,000,000	22/03/2016	22/03/2019	1095	2.83%	3.40%	\$2,021,148
Suncorp FRN	A	\$2,000,000	12/04/2016	12/04/2021	1826	2.83%	3.12%	\$2,035,036
Bank of QLD FRN	A	\$1,000,000	18/05/2016	18/05/2021	1826	1.41%	3.26%	\$1,014,530
CBA FRN	AA	\$2,000,000	12/07/2016	12/07/2021	1826	2.83%	2.98%	\$2,040,338
						20.85%		
Total Investments		\$70,750,000				100.00%		
CASH (at call & 31 day notice account)		\$18,491,339						
Total Investments and Cash for Bayside East Branch		\$89,241,339						
TOTAL INVESTMENTS FOR BAYSIDE COUNCIL		\$317,100,881						

Investment and Cash Flows for Bayside Council:							
	Apr-17			May-17			
	Bayside West	Bayside East	Total	Bayside West	Bayside East	Total	Total Net Movement
Total Investments	\$203,114,815	\$75,750,000	\$278,864,815	\$204,798,431	\$70,750,000	\$275,548,431	-\$3,316,384
Operating Account	\$438,397	\$4,811,991	\$5,250,388	\$11,382,774	\$3,021,587	\$14,404,361	\$9,153,973
Cash/Short Term Money Market	\$8,896,653	\$5,313,924	\$14,210,577	\$11,678,337	\$5,318,728	\$16,997,065	\$2,786,488
AMP 31 Day Notice Account	\$0	\$10,133,117	\$10,133,117	\$0	\$10,151,024	\$10,151,024	\$17,907
TOTAL Investments and Cash:	\$212,449,865	\$96,009,032	\$308,458,897	\$227,859,542	\$89,241,339	\$317,100,881	\$8,641,984
NOTE: In accordance with current accounting standards Council is required to obtain market values on its investments and hence the inclusion in the above table. It is important to note that Council does not hold any CDOs which have adversely affected many councils in NSW.							

I hereby certify in accordance with Clause 212 of the Local Government (General) Regulation 2005 that the above investments have been made in accordance with Section 625 of the Local Government Act 1993, and Council's investment policies.

ALISTER DUNCAN
RESPONSIBLE ACCOUNTING OFFICER

Investment Translation

The following investment information is provided as translation of what the types of investments are:

- * A Term Deposit is a short term deposit held at a financial institution for a fixed term and attracts interest at the prevailing market rate.
- * A Bank Bill is a short term investment issued by a bank representing its promise to pay a specific sum to the bearer on settlement. The amount payable to Council at maturity is the face value which represents the purchase price and interest earned.
- * A Floating Rate Note is a longer term investment issued by a financial institution with a variable interest rate. The adjustments to the interest rate are usually made every three months are tied to a certain money-market index such as the Bank Bill Swap Rate (BBSW).
- * A CDO (Collateralised Debt Obligation) is an investment backed by a diversified pool of one or more classes of debt. These investments are for longer terms and offer a higher rate of interest. Council does not invest in CDOs.
- * A Capital Guaranteed Note is a longer term investment issued by a financial institution with a fixed coupon that is paid contingent on the performance of the underlying investments, being equities, property bonds etc. In addition, this form of investment also can attract capital growth. The issuer of the note has provided a guarantee that the capital is guaranteed at maturity.
- * A Floating Term Deposit and Variable Rate Deposits are exactly the same as term deposits except they automatically roll over (reinvest) at the end of the 90-day period for up to 2 years.
- * Money Market Call Account refers to funds held at a financial institution and can be recalled by Council either same day or overnight.
- * Unlisted Community Bank Shares refer to bank shares not listed on the Australian Stock Exchange. The local community owns and operates the Bendigo Bank branch which assists the bank in providing banking infrastructure and community support.

Credit Ratings

- * AAA - Extremely strong capacity to meet financial commitments (highest rating).
- * AA - Very strong capacity to meet financial commitments.
- * A - Strong capacity to meet financial commitments, but somewhat more susceptible to adverse economic conditions and changes in circumstances.
- * BBB - Adequate capacity to meet financial commitments with adverse economic conditions or changing circumstances more likely to lead to a weakened capacity of the obligor to meet its financial commitments.
- * BB - Less vulnerable in the near term, but faces uncertainties and exposures to adverse business, financial and economic conditions.
- * B - More vulnerable to non-payment than obligations rated 'BB', but the obligor has the capacity to meet its financial commitment on the obligation.
- * CCC - Currently vulnerable, dependent upon favourable business, financial and economic conditions to meet its financial commitments.
- * CC - Currently highly vulnerable.
- * C - Highly likely to default.